

| Country | Index | Country | Index | Country | Index |
|---------|--------|-------------|--------|---------|--------|
| Austria | 10,200 | Denmark | 10,200 | France | 10,200 |
| Belgium | 10,200 | Germany | 10,200 | Italy | 10,200 |
| Canada | 10,200 | Greece | 10,200 | Japan | 10,200 |
| Czech | 10,200 | Spain | 10,200 | UK | 10,200 |
| Denmark | 10,200 | Sweden | 10,200 | US | 10,200 |
| France | 10,200 | Switzerland | 10,200 | | |
| Germany | 10,200 | Turkey | 10,200 | | |
| Italy | 10,200 | US | 10,200 | | |

EUROPE'S BUSINESS NEWSPAPER

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Tuesday December 3 1991

BRITISH WATER

Two tough years of turbulence

Page 20

ΦD 8523A

World News Business Summary

Soviet state banks trigger double cash crunch

The Soviet Union faced a double cash crunch as Russian government officials debated emergency measures to pay salaries while the bank service of the country's foreign debt stopped sales of foreign exchange to Soviet citizens.

Cicippio released



With the Lebanese release of US hostage Joseph Cicippio, the long agony of the western hostages in the Middle East appears to be coming to an end. The four still held may be released "within days", according to reports.

Kenya multiparty switch

Leaders of Kenya's ruling Kenya African National Union party bowed to intense pressure for political reform and agreed to recommend that the one-party state African country switch to multiparty politics.

Khmer Rouge demand

The Khmer Rouge demanded that 800 more UN peacekeeping soldiers be deployed immediately in Phnom Penh, saying otherwise its leaders could not return there to participate in the Cambodian peace process.

Togo siege renewed

Rebel soldiers demanding changes in Togo's civilian government renewed a siege of the residence of prime minister Joseph Kokou Koffigoh.

Major meets Dalai Lama

Tibet's exiled spiritual leader, the Dalai Lama, met British prime minister John Major for the first time and said later he hoped his Chinese-ruled homeland would be independent within five to 10 years.

Support for trial demand

The European Community endorsed British, French and US demands that Libya surrender for trial two nationals alleged to be behind the Lockerbie bombing.

French aircraft crash

A French government aircraft crashed near Paris killing at least nine people. The twin-jet Mystere 20 of the government special forces crashed after an engine failure.

Syria at the polls

Cheering crowds of Syrians went to the polls for a yes-or-no ballot to give President Hafez al-Assad another seven years in power. After days of demonstrations in favour of re-election, long lines formed at Damascus polling places.

Cholera hits Brazil

A cholera epidemic has spread into Brazil from Peru and now threatens Brazil's teeming cities and shanty towns.

EC citizens back unity

Most European Community citizens are in favour of closer political and monetary union, according to an EC-wide opinion poll.

US industry on brink of recession says survey

The US manufacturing sector is on the brink of recession, the National Association of Purchasing Managers said.

The Purchasing Managers' Index - a closely-watched indicator of US industrial conditions - fell sharply last month to 50.1 per cent, compared with 53.5 per cent in October. A reading below 50 per cent indicates that the manufacturing economy is declining.

SHARE PRICES: The UK stock market stood up much better than several other European trading centres which suffered steep declines in response to a 3 per cent overnight fall in Tokyo. The FT-SE 100 index was marked down by 32.5 points in early trading but by the end of trading this was cut to just 5.3, with the 2,400 mark comfortably regained.

Wall Street moved sharply up on programme buying and bargain hunting, with the Dow Jones index ending at 2,855.38, up 40.7. London stocks, Page 35; World stocks, Section II, Back Page; Lex, Page 22.

D-MARK strengthened as speculation mounted that the Bundesbank may raise German interest rates at its council meeting on Thursday. In London, sterling fell back to DM2.865, but remained well above the DM2.84 level at which the Bank of England was forced to step in last week.

Currencies, Page 42.

NCR, computer-making subsidiary of AT&T, US telecom group, has agreed to acquire Teradata, a California computer company, for \$520m in stock. Page 23.

McDONNELL Douglas, US defence group, took another step in putting its finances in order when it announced a settlement of a long-standing dispute with the US tax authorities. Page 26.

UK BRICK INDUSTRY: Steel-ley and Tarmac, two of Europe's largest building materials groups, are to merge their UK clay and concrete products businesses. Page 23; Lex, Page 23.

BRITISH MIDLAND Airways, second-biggest UK scheduled airline, threatened to end flights to Liverpool, Birmingham and East Midlands from London Heathrow to make room for new services to Brussels and Frankfurt. Page 8.

M&G GROUP, UK fund management concern, announced a 10 per cent rise in pre-tax profits to £39.2m for the year to September 30, despite "disappointing" sales of unit trust and life assurance products. Page 30.

MINORCO, overseas investment arm of Anglo American-De Beers group of South Africa, has made its second purchase from the Trehand, the organisation responsible for privatising state-owned businesses in the former east Germany. Page 26.

BT: The UK government had received 650,000 applications from small investors for shares in its \$9bn (£10.6bn) BT sale by yesterday evening. Page 30.

BOCCI: The provisional liquidators of the Bank of Credit and Commerce International have run up \$200m of overheads and expenses since taking over the bank in July. Page 9.

AMALGAMATED Banks of South Africa, the country's largest banking group, has sharply increased provisions for bad debts in the six months to the end of September. The provisions reflect the impact of continuing recession and standardisation of group policy on credit. Page 26.

JAPANESE companies are increasingly postponing new share listings in the wake of the prolonged weakness of the Japanese stock markets. Page 28.

Obstacles facing EC summit mount as British attitudes harden UK clings to EC veto powers

BRITAIN last night refused to give up its veto in future arrangements for a common European foreign policy, despite new Dutch efforts to reach a compromise.

As a result, the contentious issue of majority voting in foreign policy is likely to join the unresolved problems facing EC heads of government at next week's summit at Maastricht.

Simultaneously, Britain put a stop to discussions about a special let-out clause on a single currency, saying this could only be taken up at Maastricht.

The unyielding British stance was evident at separate meetings of foreign and finance ministers in Brussels, as the EC tried to clear obstacles to Maastricht accords on economic and political union.

At the foreign ministers' talks, the Dutch presidency of the EC tried to craft a form of words that would safeguard "vital national interests" of member states. The ministers,

however, became "marooned in semantic subtleties", a Spanish official said.

Britain had sought a safeguard clause to ensure it could "opt out" of an agreed foreign stance if circumstances changed.

But Britain's partners rejected its demand, according to Mr Roland Dumas, the French foreign minister.

A British official said the UK had "not so far heard a convincing explanation of the advantages of qualified majority voting in a common foreign and security policy".

At present, EC foreign policy co-operation requires unanimity, with the result that any of the 12 states can veto or water down agreed positions.

But the Dutch presidency's current draft treaty on political union, which the 12 are supposed to agree at Maastricht, calls for majority voting to

implement those areas of foreign policy where member states have agreed unanimously on "joint action".

Britain is adamant that foreign policy must continue to be made on an intergovernmental basis outside the Treaty of Rome.

Germany is only prepared to accept this if the Maastricht summit makes commitments to try to bring this and judicial co-operation under the EC at a later stage.

At the finance ministers' meeting, Mr Norman Lamont, UK chancellor of the exchequer, persuaded his EC colleagues to defer all discussion on a let-out on monetary union until the summit.

In Denmark, meanwhile, pressure mounted for a let-out clause on the introduction of a single currency.

Britain and Denmark want parliamentary or popular sanction for the treaty and one in 1996 or 1997 to approve implementation of a single currency.

It is absolutely clear that Denmark must have a let-out clause, said Mr Ivar Norgaard, the Social Democratic party's chairman of the Folketing's powerful market affairs committee.

The Social Democrats are the largest party in the Folketing.

But it now seems certain that Britain will have to accept a specially tailored opt-out on Emu for itself.

This could put Mr Major's government under domestic attack for allowing Britain to be isolated.

dozen substantive issues on the negotiations on economic and political union to be left at Maastricht.

On the issue of monetary union, the Danish Folketing (parliament) insists the country must hold two referendums on Emu, one in 1992 to approve the treaty and one in 1996 or 1997 to approve implementation of a single currency.

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The growing complexity of the finances led yesterday to the suspension of the shares of MCC and Mirror Group Newspapers, the two publicly-listed Maxwell companies, for the second time since the publisher's death.

A statement from the companies said the suspension would last "pending clarification of the Maxwell family's companies' financial position and its effect on the public companies."

The decision to suspend the shares was taken late on Sunday night. One banker said yesterday: "You can assume the company would not have done this if something big had not happened to change the situation."

The suspension, requested by the companies, was supported by all the banks.

Analysts have believed that sales of businesses by MCC in the past few months already satisfied much of the \$750m debt repayments due in October 1992. However one banker commented yesterday that some of the cash raised had been needed for MCC's working capital.

The suspension follows last week's announcement that MCC's interim results, due last Thursday, would be delayed. One banker last week described the solution of MCC and its debt of between \$1.1bn

Continued on Page 22

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Continued on Page 22

Ukraine votes for full independence by 9 to 1

By Chrystia Freeland in Kiev, John Lloyd in Moscow and George Graham in Washington

UKRAINE yesterday delivered what could be a death blow to the Soviet Union when it announced an overwhelming vote for full independence.

Preliminary returns indicated that 90.55 per cent of the republic's population said "yes" to independence and more than 60 per cent supported Mr Leonid Kravchuk, the ex-communist chairman of the Ukrainian parliament, to become the new nation's first president.

Washington welcomed the vote and promised to send an envoy. Canada said it would recognise Ukraine as an independent state.

Ukraine would be one of the

largest independent states in Europe with a population of almost 52m and an area of 603,700 square kilometres, dwarfing even the United Kingdom on its western border.

The vote result coincided with Moscow warning that armed conflict could erupt if the republic broke away from the Soviet Union.

Mr Ivan Silayev, chairman of the Inter-republican Economic Committee and in effect Soviet prime minister, told the French daily *L'Express* that Russia-Ukrainian conflict could erupt over the Crimea, the Black Sea peninsula which has a majority Russian population.

The Ukraine will suffer heavy

losses if it decides to isolate itself from other republics," Mr Silayev warned.

Crimea was given to Ukraine by the Soviet Union less than 40 years ago and most Russians still consider it part of Russia. Mr Kravchuk, however, said a vote by the Crimea should put an end to such speculation.

The Crimean republic voted 54 per cent in favour of independence.

Russian television reported last night that, despite the Crimean issue, Russia's President Boris Yeltsin had recognised

Continued on Page 22

EC monitors call for action against Yugoslav forces

By Laura Silber in Belgrade and David Gardner in Brussels

EUROPEAN Community ceasefire monitors in Yugoslavia have strongly criticised the Serbian-led federal army for attacking civilian targets and have called on the EC to make a "selective show and use of force" against the army.

In an internal document, leaked to the press in Belgrade, they say: "The warship that fires on a defenceless city from a safe distance out to sea must be put in a situation whereby it knows that it can do so at the cost of being promptly sent to the bottom."

[The army] must be aware that, if it shells a hospital, within 20 minutes of doing it risks being obliterated."

The document goes on to describe the federal army as "a cowardly army, fighting for no recognisable principle, but largely, instinctively for its own status and survival."

In Brussels yesterday the EC moved to isolate Serbia by restoring aid, credit and trade access to four of the six Yugoslav republics, leaving the

Serbs and, for the moment, their ally Montenegro subject to the sanctions imposed on November 8.

The EC's decision came as United Nations efforts to consolidate the ceasefire in Croatia appeared delicately poised.

The ceasefire is the prior condition for the despatch of a UN peace-keeping force and the resumption of political negotiations on Yugoslavia's future in the Hague which were broken off just before sanctions were imposed.

EC diplomats saw the move as adding to pressures for early diplomatic recognition of the breakaway republics of Slovenia and Croatia, although they said none of the Twelve was likely to force the issue until next week's Maastricht summit is out of the way.

They also acknowledged that Serbia's isolation might provoke Mr Slobodan Milosevic, its president, into spurning the peace efforts of Mr Cyrus Vance, the UN special envoy in Yugoslavia, and Lord Carrington, the chairman of the peace conference in The Hague.

Mr Vance met General Veljko Kadijevic, the federal defence minister, and Mr Milosevic in Belgrade yesterday to determine whether it would be possible to deploy UN peace-keeping troops.

However, Croatian and Serbian media reported sporadic fighting in spite of the 14th UN-brokered truce.

The four republics on which sanctions are to be lifted are Bosnia-Herzegovina, Croatia, Slovenia and Macedonia. Montenegro's position was being reviewed, a British diplomat said, because of "conflicting evidence" on its complicity in Serbian expansionism.

For these four, the intention is to restore trade access, selectively re-establish the Phare programme of aid to eastern Europe, which the European Commission co-ordinates on behalf of the industrialised countries, and to reopen the aid and credit lines the EC formerly had with Yugoslavia.

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*Mercury General, offer to bid over 15 years with net income reinvested -2136% vs FT-A All-Share: +1856%. Over 5 years Mercury General -2136% vs FT-A All-Share: +80%. Mercury General gross over 5 years £5,322 (+77%) - Mercury British Blue Chip second in UK growth sector since launch on 5.5.87. † All figures to 1.11.91. Source: Mercury. Past performance is not necessarily a guide to the future. The value of investments may go down as well as up and you may not get back the amount you invest.

CONTENTS

| | |
|---|-------|
| Business in Europe: Emu is not likely to lay golden eggs for all | 2 |
| Royal Insurance: The victim is poised to become the predator | 23 |
| Noriega trial: Report from Miami on the trial of the former Panamanian leader | 7 |
| Uruguay Round: Negotiators wait for signal from Brussels on farms deal | 6 |
| Agriculture: Denmark's government attempts a delicate balancing act | 33 |
| Technology: Document imaging can make paper files a thing of the past | 10 |
| That survey: Bangkok adjusts to political and economic changes | 15-18 |
| International | 2-7 |
| Companies | 24-27 |
| Commodities | 7 |
| Crossword | 26 |
| Currencies & money | 42 |
| Editorial Comment | 20 |

Moi U-turn takes Kenya down road of multiparty politics



President Daniel arap Moi, in the face of unprecedented domestic and international pressure, has set Kenya on the road of multiparty politics.

| | |
|------------------------|-------|
| Gold | 33 |
| Int'l. Capital Markets | 28 |
| Letters | 21 |
| Lex | 22 |
| Management | 12 |
| Observer | 20 |
| Stock Markets world | 46 |
| London | 35 |
| Technology | 10 |
| Unit Trusts | 38-41 |
| World Index | 46 |

MARKETS

| STERLING | DOLLAR | STOCK INDICES |
|---------------------|--|---------------------|
| New York close | New York close | FT-SE 100: |
| \$1,773 (1.767) | DM1,812 (1.823) | 2,414.9 (-5.3) |
| London: | FF1,811 (1.855) | FT-A All-Share: |
| \$1,775 (1.765) | FF1,425 (1.434) | 1,164.78 (-0.4%) |
| DM2,875 (2.87) | Y130.12 (129.55) | FT-SE Euronext 100: |
| FF9.77 (9.80) | London: | 1,047.58 (-14.88) |
| SF2.53 (2.53) | DM1,809 (1.825) | New York close |
| Y129.75 (129.5) | FF1,424 (1.434) | DJ Ind. Av. |
| S index 90.8 (same) | Y129.95 (130.05) | 2,935.38 (+40.7) |
| GOLD | \$ index 63.0 (63.5) | S&P Comp |
| New York Comex Feb | Tokyo close: 129.98 | 381.4 (+6.18) |
| \$369.9 (371.1) | US closing rates | Tokyo: Nikkei |
| London: | Fed Funds: 5 1/4% (4 1/4%) 21,992.29 (-695.06) | |
| \$367.95 (366.35) | | |
| N SEA OIL (Argus) | | |
| Brent 15-day Jan | 3-mo Treasury Bill: | |
| \$19.925 (20.25) | 4.488% (4.461%) | |
| | Long Bond: | |
| | 10 1/2% (100%) | |
| | yield: 7.886% (7.931%) | |
| Chief price changes | | |
| yesterday: Page 23 | | |

EUROPEAN NEWS

Emu will not lay golden eggs for all

Business regards monetary union as good in parts, writes Charles Leadbeater

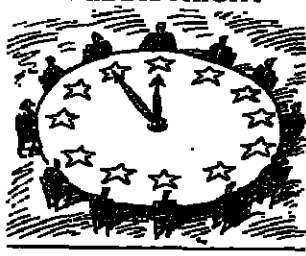
EUROPE'S businessmen believe next week's Community summit will deliver them an alluring prize: an irrevocable commitment to deeper economic integration within the EC, cemented by a single currency.

Monetary union should bring clear benefits for companies which do business across European borders. Foreign exchange transaction costs will be reduced. There should be greater stability in the macro-economic climate. Corporate planning on locating production will no longer be complicated by the need to offset fluctuations in the foreign exchange markets.

Yet it is surprising how few companies expect the gains from monetary union to be large. Emu will mainly benefit industries and companies which are, or could be, organised on a European basis. It should particularly help producers of commodities such as chemicals, glass and steel, as well as consumer industries like footwear and carpets where about 44 per cent of EC demand is met by imports from one member state to another.

It should also help industries where further economies of scale could be reaped. Many companies such as Britain's GKN, which makes motor components, have national factories serving each main

COUNTDOWN TO MAASTRICHT



national market, helping to offset the shifting exchange rates across Europe.

With monetary union in prospect there will be an added incentive to supply the entire European market from fewer, much larger plants, a model already pursued by well established US producers in Europe such as IBM and Ford.

Two groups of industries will feel fewer benefits. In a range of international industries such as oil, aerospace and electronics which are dominated worldwide by US or Japanese producers, products are priced in the US dollar. The main currency issue is the fluctuation of European currencies against the dollar, and creating a single European currency is unlikely to reduce this volatility significantly.

For this reason, European oil companies say they are agnos-

tic about the creation of a single currency. An executive at Airbus, the European aircraft manufacturer explained: "We tried to price aircraft in the Ecu or a basket of European currencies but even European airlines would not accept it because they are used to buying them in dollars."

Several other industries may retain a largely national character, either because public procurement and regulation favours local suppliers - railway equipment for instance - or because the nature of the product makes it less tradeable - such as construction services. These industries are traditionally confined within national borders and so have less to gain from the elimination of exchange rate fluctuations.

Business's main worries are the political terms which will accompany monetary union. Political union will be essential to underpin the single market, according to Mr Eberhard von Koerber, chief executive of the German operations of ABB, the power engineering group.

"Political union is the most important issue. To create a single market we have to see cultures coming together to create a common spirit. Within ABB we have been bringing together different cultures for years to create a single efficient company, now we want

to see politicians do that." However, there are two main worries about the interaction of political and monetary union.

The most widespread fear is that the price of monetary union will be a political system which centralises power in Brussels which will intervene too deeply into the detail of how companies are run, through the social action programme and measures on consumer protection, for example. Most businesses have an open mind about proposals to create European networks in transport, energy and telecommunications. But they are concerned these could open the door for Brussels to dream up over-ambitious schemes which will be paid for eventually by higher taxes.

The second worry is that an economically integrated Europe might prove unsustainable because politicians have not thought through the implications of monetary union.

Mr Andrew Napier, head of the 1992 task force at Ford of Europe said: "Monetary union will raise big political questions for instance about fiscal transfer between regions, how money is raised for the structural funds. Not enough thought has been given to how those sorts of decisions would be handled."

European business is not

homogeneous; it is not unanimous on all issues. Companies in developing areas of Spain, Portugal and Greece might favour higher spending on regional development, while their colleagues in the richer northern economies will worry about their tax bills. Energy consumers such as the chemical and steel companies favour an energy policy, while oil and electricity producers seem wary of it.

The main difference, however, is over the role of industrial policy. In France and Italy, where the state plays a more central role in industry, a commitment to industrial policy within the political union treaty is regarded as vital to support European industry. In Germany and Britain, business is wary of this and believes competition and deregulation should guide the creation of the single market.

Mr Napier at Ford of Europe sums up business expectations of Maastricht: "The worst outcome would be if they broke up without agreement. But it would also be bad if they embarked on something that was too ambitious, an unstable federation which might not bear the strains put upon it. The politicians have got to steer between those risks to make sure economic integration proceeds in a sustainable way."



Media microphones tune into European Commission president Jacques Delors before yesterday's meeting of Community foreign ministers in Brussels

Kohl plea to east on wages pressure

By Quentin Peel in Bonn

CHANCELLOR Helmut Kohl yesterday warned that wage pressure in the former East Germany to catch up with the west could further aggravate unemployment, and undermine investor confidence.

In the face of rising demands for more government action to provide employment protection in the east, Mr Kohl called for "a sense of proportion" from both workers and employers involved in the current round of wage negotiations.

He also appealed to west German enterprises to step up their purchases from the east, in an effort to stimulate the recovery of the shattered former state industries there.

He defended the government's record of employment measures, combined with the privatisation efforts of Treuhand, in stopping the collapse of the east's economy.

Chancellor Kohl gave his largely optimistic assessment of the faltering recovery of the eastern economy, in the face of a series of gloomy economic prognoses, at the latest meeting of German industry, government and trade unions, summoned to discuss the problems of the unification process.

Union leaders attending the talks in Bonn called for an extension of government measures to protect the growing number threatened with unemployment in the east of the country, including the continued payment of extra money for early retirement.

There remains a deep divide over the need for eastern wages to catch up with those in the west. Chancellor Kohl said that the top priority must be preservation of jobs, and the present wage restraint. Mr Werner Hagedorn, chairman of the civil servants' federation, demanded that wages in public service be brought up to western levels by 1993, to prevent a drain of skilled workers into the private sector.

Mr Heinrich Weis, president of the German Federation of Industry, said a survey of his members showed a growing number already buying inputs from eastern suppliers. Some 51.5 per cent of a sample survey intended to step up such purchases in 1992, he added.

Bulgaria aims to start up reactor

BULGARIA, suffering chronic power shortages, hopes to start using one of the largest reactors at its troubled Kozloduy nuclear generating plant later this month, energy officials said yesterday. Reuters reports from Sofia.

A spokesman said one of two 1,000 MW reactors, the largest and most modern of six units at the sprawling complex, had been recharged and could be reconnected to the national energy grid in two weeks.

The recharged reactor would raise Kozloduy's power production to two-thirds of its 3,900 MW capacity.

Kozloduy, which supplies 40 per cent of Bulgaria's electricity, has been plagued by problems in recent months.

There have been several radioactive leaks, a fire and technical failures, and international nuclear experts have branded the plant unsafe.

The two oldest 440 MW reactors at the plant were turned off recently after the experts criticised their safety.

Plant officials said last week that Bulgaria would have to find a new country to reprocess spent fuel from the plant, after the Soviet Union refused to take it unless paid in hard currency.

Officials said spent fuel from the recharged reactor would be kept for three years in a waste store at the plant, then transferred to a newly-built store where it could be safely kept for at least 50 years.

Epu draft fuels fears over industry

By Andrew Hill in Brussels

THE frequently acrimonious Brussels debate over how far the EC should be involved in the management of industry policy has been fuelled by the latest draft treaty on European political union (Epu), which would commit the Community to ensuring "that the conditions necessary for the competitiveness of the Community's industry exist".

In Brussels, the significance of this statement depends on which Commission officials are talking to.

To Mr Martin Bangemann, industry commissioner, and to industry officials the broadly-worded clause is

simply an *affichage* - a superficial bit of show for the benefit of the French government, which is still piqued by the Commission's decision to block the Franco-Italian takeover of de Havilland, the Canadian aircraft manufacturer.

"To be quite frank, we in the Commission and certainly in DG3 [the industry directorate] have not been convinced that this is absolutely necessary," says one senior official. "Our attitude is that we don't need a specific industry policy article because what is required can be done on the basis of existing articles."

Industry officials would apparently be happy if the clause were amended to refer to the year-old Commission document which laid out the ground-rules for a "hands off" industrial policy.

Competition officials from Sir Leon Brittan, the commissioner, downwards would also be satisfied if what they regard as a comparatively liberal and non-interventionist document were to become the formal benchmark of EC industry policy. But they believe the clause as drafted is potentially dangerous.

For one thing it could be open to wide interpretation,

critics of the draft believe that, read alongside the preceding paragraphs committing the EC to help set up "trans-European networks" in transport, telecommunications and energy, it could encourage an interventionist programme of financial support for "industries of the future" to the detriment of competition policy.

The fear among Brussels' free-marketeers is that EC leaders - preoccupied with other treaty matters - will let the clause rest at next week's summit for fear of antagonising the likes of France, Italy and Spain.

Lubbers warns on revival of pessimism

By Ronald van de Krol in The Hague

A FAILURE to sign a treaty at next week's Maastricht summit would raise "the danger of a revival of the Euro-pessimism which we had seven years ago and which we managed to dispel", Mr Ruud Lubbers, the Dutch prime minister, said yesterday.

He said he detected a political will across the European Community to reach an agreement at Maastricht, but he added that there were still problems to be resolved.

"Europe has set itself a task and this now needs to be carried out. If you don't, you create a certain process of demotivation."

Mr Lubbers, whose country currently holds the rotating presidency of the Community, has held intensive talks with other European leaders over the last two weeks, including a total of seven hours of discussions with Mr John Major, the British prime minister, who visited The Hague on Sunday.

He declined to give details of their meeting except to say that both sides had gained "more insights" into the other's point of view.

Speaking seven days before the start of the Maastricht summit, Mr Lubbers said the crucial gathering must achieve an absolute minimum in four areas:

- It must prove that "Europe is more than a market by extending the EC into such areas as industrial and social policies."
- The summit must also put the EC "in an irrevocable way" on the road to economic, monetary and political union.
- At the same time, the treaty text must take up a common foreign and defence policy.
- It must also signal a considerable step forward in the powers of the European parliament.

Mr Lubbers sought to damp speculation about the potential need to call a second Maastricht summit if the first proves inconclusive, saying a second gathering would lack the necessary momentum.

"There has been so much talk already. We don't need to bombard one another with prolonged sermons," he said.

Poll lends weight to call in Britain for referendum

By Andrew Hill in Brussels

MOST European Community citizens are in favour of closer political and monetary union, according to an EC-wide opinion poll published yesterday, but the British are still divided on three key areas to be debated by EC leaders at next week's Maastricht summit.

The poll could lend weight to some British MPs' calls for a national referendum on a single currency, because it shows that Britons are almost equally divided on the issue - 40 per cent back the Ecu replacing the pound "in five or six years' time", with 42 per cent against.

According to the Eurobarometer organisation, Britain is also split down the middle about whether the Community should have greater power over external foreign policy and whether it should have a European central bank managed by national central bank governors. Both are among the knottiest issues which should be decided next week.

The British are not the most reluctant Euro-citizens. The Danes, whose government frequently stands shoulder-to-

shoulder with the UK at ministers' meetings, still seem fundamentally opposed to a single currency (54 per cent against, and only 25 per cent in favour) and an EC foreign policy.

In general, however, EC citizens - 12,800 of whom were interviewed between mid-October and early November - favour the prospect of closer union, with the Italians, Dutch and Belgians the most enthusiastic.

Proposals to give more power to the European Parliament seem to have gained particularly strong support across the Community. Some 65 per cent of the people interviewed backed an element of "co-decision" for the parliament - that is, the right for MEPs to decide on EC legislation jointly with member states - and only 15 per cent opposed it.

The Eurobarometer survey also indicated strong support in the Community for controversial European Commission proposals to ban tobacco advertising, even among smokers, some 65 per cent of whom backed the plan.

Major fails to win over Mitterrand

By Philip Stephens, Political Editor

MR JOHN MAJOR, Britain's prime minister, yesterday sought to narrow his differences with President Francois Mitterrand over defence and social policy in a final burst of diplomacy aimed at avoiding British isolation at before the Maastricht summit.

But after two and a half hours of talks in Downing Street senior British officials said a "positive" tone at the meeting had not led to any breakthroughs.

The officials said they now expected more than half a dozen substantive issues in the negotiations on economic and political union to be left to heads of state to resolve at the summit.

They included the form of the opt-out clause from a single currency, defence and foreign policy, European Parliament powers, social affairs, indus-

trial policy and Community competence in a range of areas.

The meeting appeared to confirm the view in London that the French president was prepared to be flexible in his demands but, at this stage at least, was not prepared to move significantly further towards the British position.

Mr Major, who will complete a flurry of bilateral meetings with talks in Dublin tomorrow with Mr Charles Haughey, his opposite number, sought to impress on the French president his government's intransigent opposition to any deal which undermined the central role of Nato in Europe's defence.

The British prime minister also explained that the Conservative party would throw out changes to the Rome Treaty which gave the Community control over social policy.

CBI delegation gives pledge of food aid to St Petersburg

By Anthony Robinson in St Petersburg

A BRITISH government pledge of £20m in food aid was handed to the St Petersburg city council yesterday by Mr Alan Lewis, who is leading a Confederation of British Industry (CBI) delegation to the city.

The aid, agreed during a recent visit by Mr Peter Lilley, UK industry minister, is in the form of grain for animal feedstock destined for European Community stockpiles.

The decision to send animal feedstock is the response to appeals from local stockbreeders who would otherwise be forced to slaughter their herds this winter because of a sharp decline in grain supplies from the neighbouring Baltic states and the Ukraine.

The region around St Petersburg, formerly Leningrad, only produces 20 per cent of the foodstuffs needed to feed its 6m inhabitants.

Mr Georgi Khizha, the city's deputy mayor, said that independence for the three Baltic states and the Ukraine, coupled with the decision of Mr Boris Yeltsin, the Russian president, to move to dollar trading at world prices in intra-republican trade had caused a "catastrophic" food supply situation for the northern city. The last remaining supplies of preserved meat were delivered to city shops last week, he added.

The CBI delegation is investigating investment and trading opportunities in Russia's

main port city where military industry, which used to account for 55 per cent of total output, is now desperately seeking foreign partners for conversion to civilian production.

The 15-strong delegation which includes British Aerospace, Brown and Root Defence and Industrial Ltd, and companies in the food, pharmaceuticals, textiles, construction, gas and telecommunications sectors reflects current Russian investment priorities.

Up to now, however, British companies account for only 30 of the 1,500 joint ventures signed between foreign companies and city enterprises.

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EUROPEAN NEWS

Ukraine hits at Union's heart

By John Lloyd in Moscow

MR Ivan Silayev, chairman of the Inter-republican Economic Committee and as such fulfilling the role of the Soviet prime minister, yesterday restated with crude force the Soviet case against a Ukrainian independence which now seems inevitable, following the 90 per cent vote in its favour over the weekend.

In an interview with the French daily Figaro, Mr Silayev warned of a "dramatic clash" of "tragic" or even "armed conflicts" if Ukraine did not join the new Union of Sovereign States to which seven of the formerly 15 Soviet republics have agreed to adhere.

Russia, he said, "did not agree" that the Crimean peninsula - given to the Ukraine in the mid-1950s by the then Soviet leader Mr Nikita Khrushchev - should remain in Ukraine's hands; Russia would re-open the question of all the borders between the two states; and it would immediately put trade between the two republics on the basis of world prices, forcing the energy-hungry republic to pay at least 10 times more in hard currency, for oil and gas.

In a further interview, with the former Communist party daily Pravda, Mr Silayev said that though he did not "equat" a declaration of sovereignty with secession from the Union, he was deeply concerned that a possible secession would "amount to violation of the nuclear non-proliferation treaty and increase the number of countries possessing nuclear weapons".

It is this which most concerns the west, too: all western countries will press the Ukraine to reduce to zero its nuclear arsenal - which it has said it wishes to do - though they now recognise that they cannot indefinitely withhold recognition until Ukraine does



For and against: Ukrainians debate the merits of independence in Kiev yesterday

everything they wish.

In a stroke, the spectre of Ukrainian-Russian conflict is pressed; and though the Crimea voted by a reported 54 per cent for independence, the capital, Simferopol, was only 38 per cent in favour. Foreign observers in Moscow yesterday predicted that the Ukrainian Russians in Crimea and even in the Donbas region (where there was a heavy pro-independence vote) could constitute a disaffected minority.

One senior diplomat said: "In a hard winter, and if there is a struggle between Moscow and Kiev [the Ukrainian capital], the Russians will be drawn towards their fellow countrymen." He added: "Our impression is that the vote among the Russians was apathetic, and that they may be open to a swing in their views."

In fact, Russia has lost no

time in recognising Ukrainian independence. News of the recognition "in connection with the democratic expression of the will of" Ukraine was broken yesterday on Russian television. It remains to be seen whether Mr Boris Yeltsin, the Russian president, will now seek talks on the Crimea, or on the borders, or on a new basis for inter-republican trade.

Mr Mikhail Gorbachev, the Soviet president, has said that a Union without Ukraine would be a "disaster", or that it would be "unthinkable"; and he has threatened to resign if a union treaty, so far only intimated, is not signed. Yet the first indications are that he will have to think the unthinkable, or resign. Mr Leonid Kravchuk, the former senior Communist official now triumphantly elected Ukrainian president in the first round with

some 60 per cent of the vote, stressed in his post-election announcements that he saw his country as wholly independent, and certainly not about to accede to any centrally organised union.

Mr Kravchuk told Reuters he was flying to the Belorussian capital of Minsk on Friday to discuss the formation of an economic union between the two states - possibly with Russia, the third and largest of the three Slav republics, as well. "Its headquarters would certainly not be in Moscow - perhaps in Minsk or Kiev," he said.

The shock of the loss of Ukraine still appears too great for many Russian officials to absorb. Yet the result appears decisive, the die cast. The very heart of the Soviet Union looks as if it is broken.

Editorial comment, Page 20

Kravchuk is transformed into father of his nation

EUPHORIC radio announcers in Kiev woke listeners yesterday morning with the tidings: "You are now citizens of an independent Ukraine. Happy birthday, free Ukraine."

It was a particularly significant day for Mr Leonid Kravchuk who was elected the republic's president on December 1 and who must take much of the credit for the Ukrainian people's overwhelming endorsement of independence.

Just two years ago, Mr Kravchuk earned his keep as communist ideologue by lambasting "bourgeois nationalism". As a direct result of the referendum on independence, the peasant's son from the traditionally nationalist western Ukraine will now be acknowledged as the father of the Ukrainian nation which, until yesterday, had only enjoyed two brief episodes of independence in the past millennium.

"People get the presidents they deserve," said former dissident Mr Mykhailo Horyn. Although he is deputy head of Rukh, the pro-independence movement which Mr Kravchuk once tried to ban, and campaigned hard for a different candidate, Mr Horyn made his observation with a broad smile.

"As a rule, the Ukrainian people are not radical, they are more centrist. To most people, Kravchuk appeared as a centrist," Mr Horyn noted. Then, barely containing his glee, he gave the reason why the Ukraine's former political prisoners are so willing to co-operate with their jailers.

"Although Kravchuk won, the programme of Rukh won, too, because our first tenet has always been independence."

Many democrats feel an ex-communist president is the price of an independent Ukraine and that paradoxically

Mr Kravchuk is an apt symbol of their newly-independent nation. Indeed, the republic's astonishing support for independence in many ways mirrors Mr Kravchuk's personal transformation.

A sweeping 91 per cent of the inhabitants of the Russified, eastern Ukrainian cities of Kharkiv and Zaporizhia endorsed independence, a result which shocked even the most optimistic nationalist.

Chrystia Freeland profiles the ex-communist who has been elected president of the Ukraine

Mr Hennadii Turchynsky, a 47-year-old technician in the Russified city of Donetsk, described the impulse behind this result. "This is a lost city, a lost region, we have no identity, no church, no language. I hope that in an independent Ukraine we will become true human beings."

Mr Kravchuk insists that he has only cardinally changed his world view once and explains his intellectual odyssey as a shift from Hegel, Marx and Feuerbach to Mykhailo Hrushevsky, the Ukrainian historian who was briefly president of his nation in 1917.

There has been speculation that Mr Kravchuk, who is a skilful strategist, might soften his nationalist line after securing the presidency.

The contrary seems to be the case. At a meeting with international observers, Mr Kravchuk spoke as the self-assured leader of a powerful, self-confident nation which no one could afford to ignore.

"A great historical event has

occurred which I am certain will not only change the life of the Ukrainian people but will change the face of the world," he said.

Mr Kravchuk's Ukraine, which will stand as the largest European state between Germany and Russia and will tower over its smaller east European neighbours, is likely to seek a place in Europe and reject the old Soviet Union.

But Mr Kravchuk said that the Ukraine would also seek close ties with the former republics of the USSR.

"Since 1922, we have had the experience of such tight co-operation that it was impossible to wiggle a single finger independently," Mr Kravchuk said. He insisted that future relations with Russia could only develop on an equal basis "without older or younger brothers".

This could be tricky because an increasingly troubled Russia is unlikely to surrender its historic dominance over the rich Ukraine easily. Mr Kravchuk has suggested the creation of a nuclear weapons co-ordinating committee made up of the Ukraine, Russia, Belorussia and Kazakhstan, the four republics with nuclear weapons, and a Chernobyl clean-up alliance consisting of the Ukraine, Russia and Belorussia.

Independent Ukraine seems poised to pursue aggressively a new, western orientation. It is developing strong ties with its four eastern neighbours, including Poland, which yesterday recognised Ukrainian independence.

But yesterday, Ukrainians set aside its worries.

"All my life I have been ashamed of my people," Mr Horyn said. "Even in the labour camps I always apologised for the Ukraine's cowardice. But today, at last, I am proud to be Ukrainian."

French railways plan 4,800 job losses

By William Dawkins in Paris

THE SNCF, the French rail board, is planning to lose 4,800 jobs next year because of declining European rail traffic and the computerisation of many white-collar posts.

The plans, which management has just placed before SNCF works councils, will add to the French government's growing worries about job losses in the private sector. A rising unemployment rate - 9.7 per cent in October - is the government's main headache over an otherwise resilient economy.

All SNCF's job losses will take place through retirement. About 7,800 French rail staff are due to retire next year, when the management plans to take on only 3,000 new employees, bringing the total to 184,000. The SNCF will have lost 2,800 jobs in the whole of 1991.

The next round of losses will be administrative and manual tasks capable of being automated. After consultation with works councils, the job losses will need the agreement of the government at an SNCF board meeting at the end of this month.

The group expects barely to break even this year, after a FF117m (£12m) profit in 1990.

Long-distance traffic, mainly business travel, is set to fall from last year's 48bn passenger/kilometres to just over 46bn passenger/kilometres.

This year long-distance traffic is SNCF's only profitable activity, apart from its small parcels service, said a spokesman.

German steel workers remain defiant over Italian bid

By Leslie Collitt in Berlin

IMPROVED bids by German and Italian companies for the eastern German steelworks outside Berlin have failed to quell a strike by 5,000 employees of the Hennigsdorf Steelworks which went into its second week yesterday over the planned sale of the plant.

The board of the Treuhand privatisation agency recently recommended that the steel mill, along with the Brandenburg Steelworks, be sold to Riva, an expanding Italian steel group. But the steelworkers at Hennigsdorf protested by occupying their plant. They and the Brandenburgers favour a rival bid by a German consortium of Thyssen, Badische Steelworks and Saar Steel. A decision on the sale is to be

made at a meeting on December 17 of the Treuhand's managing board.

The Treuhand believes that although the rival bids are not far apart it is important to demonstrate that foreign companies have an equal chance to invest in companies in eastern Germany.

Supported by the German consortium, the workers at Hennigsdorf said the Italian group would lay off more workers. Figures leaked to the works council at Hennigsdorf purported to show that Riva planned to keep 700 out of the 5,000 employees while the German companies would retain more than 1,000 workers.

Subsequent figures showing that Riva would keep 1,200 peo-

ple failed to lessen the opposition. However, Mr Peter Schulz, head of the works council at Hennigsdorf, said he favoured the group which guaranteed the most jobs.

The Hennigsdorf and Brandenburg steel mills are of such interest because of the wire rod and reinforcing steel they produce on relatively efficient equipment. Riva wants to nearly triple annual production at the steel mills from the current 600,000 tons. But this would cut into sales of the German steel producers who are opposed to such an expansion of capacity in the east.

The sprawling property site of the Hennigsdorf plant on the outskirts of Berlin is also regarded as a prime asset.

Polish invitation to manage funds

By Emma Tucker

INVITATIONS to international banks and fund management firms to bid for the running of Poland's new national investment funds will be sent out this week, Mr Jerzy Thieme, director of the country's privatisation project, said yesterday.

About 200 medium to large state-owned enterprises mainly in manufacturing and construction will be converted to companies and the majority shareholdings transferred to the 20 or so planned investment groups.

The closed-end funds will have Polish chairmen and some board members, but the day-to-day management will be carried out by western banks and fund management firms.

Mr Thieme said the ministry of privatisation had selected

companies which were generally "in much better shape than the average Polish company" for the first tranche - 10 per cent of the overall privatisation programme.

The forecast turnover for the companies this year, based on half-yearly results, is \$5.5bn with profits of \$700m, according to Mr Thieme, who added that an opinion poll was being conducted to establish how people would like to see stakes in the investment funds distributed.

Mr Jan Ledochowski of SG Warburg, the merchant bank which has been assisting the privatisation, said that the forecasts had been drawn up soon after Poland had devalued, when trade with Moscow had stopped, and the

recession was at its worst. "What we are saying is these profits were earned probably during the worst possible time in recent months," said Mr Ledochowski.

Earlier this year the ministry announced that every Polish adult would receive a participation certificate in each fund for a nominal charge. However, Mr Thieme said since the ministry did not know what everybody could afford it had decided to conduct an opinion poll. One suggestion is that people paid by the budget (such as teachers, doctors and nurses) should receive favourable treatment.

Mr Thieme said the ministry hoped to have the results of the poll by the middle of January.

King Hassan gives assurance to Italy on investments in Morocco

By Robert Graham in Rome

KING HASSAN of Morocco has assured the Italian government a two-year-old agreement to guarantee Italian investments in his country will be ratified in early 1992.

The two countries have also signed an economic co-operation agreement designed to boost industrial relations. This is the main upshot of a visit here last week by King Hassan, the first Moroccan monarch has made.

The visit appeared to be part of an attempt by King Hassan to persuade the Italian government to focus on investment and trade opportunities in Morocco. He also wants to reassert his international profile at a time when his country has come in for serious criticism for abuse of human rights and is awaiting the outcome of the forthcoming referendum on the future of the former Spanish Sahara.

Italy is currently Morocco's third-largest trading partner after France and Spain. Last



King Hassan: seeks to raise international profile

year Italy exported \$572,000m (\$478m) worth of goods, equivalent to 6.3 per cent of total Moroccan imports, while Italy

purchased \$426,000m from Morocco, mainly foodstuffs (fresh and frozen fish) and phosphates.

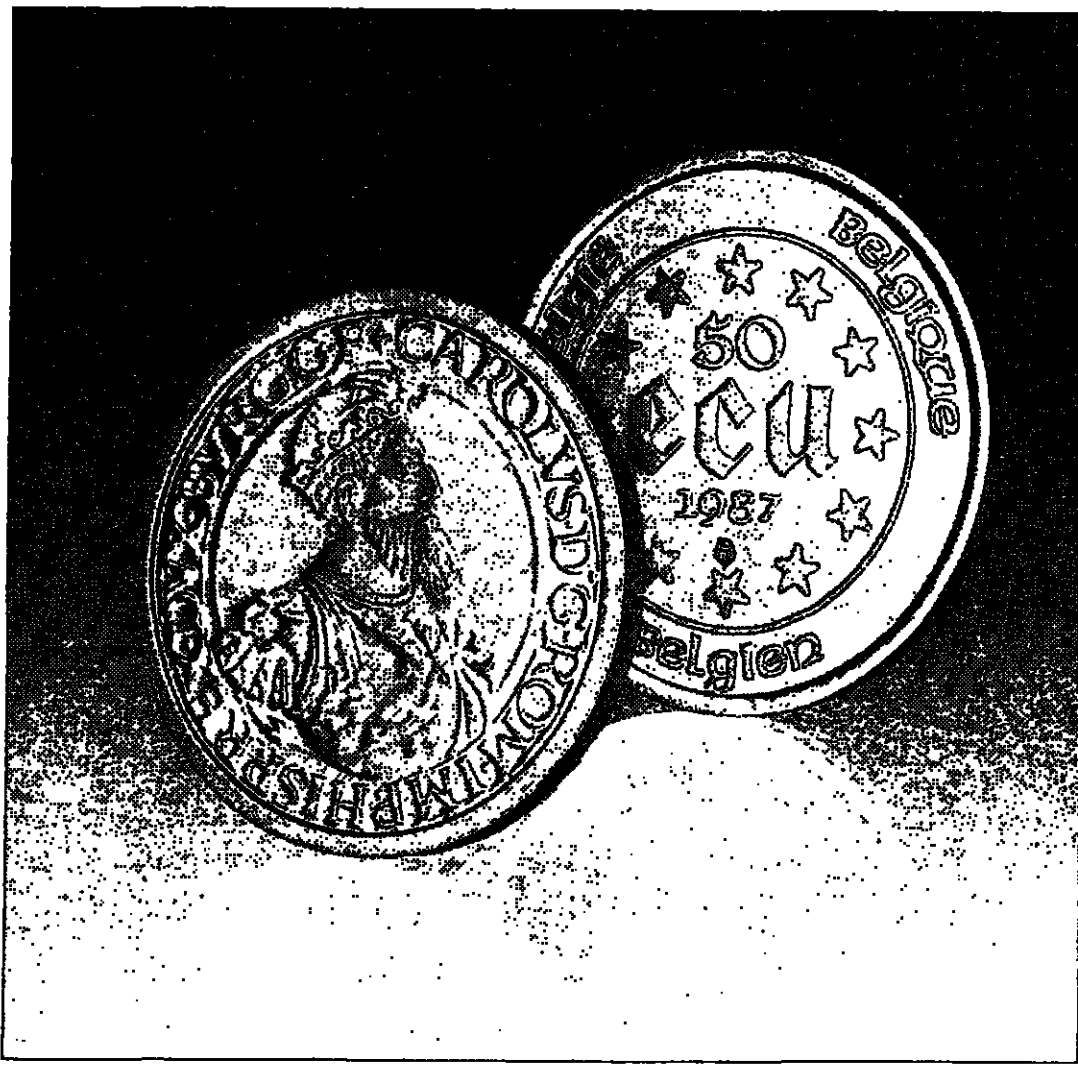
Italian exports have been backed by a three-year, 1989-91, agreement with aid worth \$80,000m and project credits to a ceiling of \$140m.

Ratification of a convention guaranteeing Italian investments has been held up since 1990, allegedly because of bureaucratic problems.

However, Italy has given relatively little attention to Morocco among the Magreb countries, focusing instead upon Algeria. Relations with the latter are considered of major strategic importance given its role as a supplier of natural gas.

In December 1990 Italy agreed to provide a total of \$7.2bn in credit lines. Of this \$2.4bn was earmarked to repay existing loans falling due in January 1993, and another \$4.3bn to cover the purchase of goods and services in Italy.

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INTERNATIONAL NEWS

Washington gives visas to PLO officials

By Tony Walker in Cairo



THE US issued visas to two Palestinian Liberation Organisation officials yesterday in an effort to clear the way for the arrival in Washington of a Palestinian delegation for Middle East peace talks due to begin tomorrow.

In Amman, Mrs Hanan Ashrawi, spokeswoman for the Palestinian team, said that Palestinian delegates would be travelling to Washington overnight to "prepare for bilateral talks due to begin on December 4".

Delegates in a Jordanian-Palestinian team had said earlier that they would not travel from Amman to Washington unless similar courtesies were extended to PLO officials as had applied last month in Madrid, where the latest US-inspired peace effort was launched.

Mr Nabil Shaath, a senior adviser to Mr Yasser Arafat, PLO chairman, said in Cairo that seven PLO officials had sought visas, including himself.

The two who had been granted US visas were Mr Akram Haneh, a journalist, and Mr Taysir Arouri, the Palestinian Communist Party.

Mr Shaath, who led the PLO "advisory" team in Madrid said that it appeared "almost as if the US was engineering a crisis

to shift the blame from Israel to the Palestinians". US attempts to convene a new round of face-to-face talks between Israel and its Arab neighbours, including a Jordanian-Palestinian team, are in trouble in any case, since Israel had sought a delay until December 9, five days after the US-nominated date.

Israel's cabinet on Sunday reaffirmed an earlier decision to delay participation in the Washington round until next Monday, although room was left open for compromise.

In Washington, a State Department spokesman said the US dealt with visa applications on a case-by-case basis and would grant them only for humanitarian reasons.

The PLO, excluded by an Israeli veto from direct participation in the peace process, is seen by Palestinians as their sole legitimate representative.

The US nominated Washington for the second round of talks after Israel and its Arab neighbours failed to agree on a venue. The first bilateral discussions - the cornerstone of the latest US peace initiative - were held in Madrid early in November.

Israel, which has grown increasingly critical of what it regards as America's less than even-handed mediating role, wants the talks moved back to the Middle East region, possibly to Cyprus.

Israel sending confusing signals

By Hugh Carnegie in Jerusalem

ISRAEL will not be present to resume Middle East peace talks in Washington tomorrow and there were even doubts over its own proposed date of next Monday, Mr Yossi Ben Aharon, the director general of the prime minister's office, said in Jerusalem last night.

"Wednesday is out of the question now," said Mr Ben Aharon, an adviser to Prime Minister Yitzhak Shamir.

Syria, Lebanon, Jordan and the Palestinians have all accepted the US invitation to engage in bilateral negotiations with Israel on December 4, continuing the process begun in Madrid in October. But Mr Ben Aharon told the Financial Times the only Israeli presence in the US capital would be a "technical presence" to prepare for later talks.

Adding to the confusion that has surrounded Israel's stance since it refused the American invitation, he stressed that Israel wanted a response before resuming negotiations to its proposal that the talks with the different Arab parties be staggered on different days, to avoid the appearance of co-ordinated negotiations.

It also wants to move back to the Middle East after only two sessions in Washington. Other officials said Mr Shamir remained committed to starting talks on December 9.

EC backs Lockerbie case demand

By David Gardner in Brussels and Mark Nicholson in London

THE European Community yesterday endorsed British, French and US demands that Libya surrender for trial two nationals alleged to be behind the Lockerbie bombing.

The EC-US alliance against Libyan-sponsored terrorism is intended to signal to Tripoli that it can expect a united European response if it fails to comply with the legal process against its alleged agents.

UK officials called the endorsement "extremely satisfactory" and came as Mr Douglas Hogg, Foreign Office minister, began a tour of Algeria, Tunisia, Egypt and Malta to seek support for the demand that Libya hand over the two men.

Mr Hogg yesterday held talks with Mr Ghadhafi Benjedid, the Algerian president, saying afterwards: "We are in full agreement on the need to try to find a peaceful solution."

Mr Hogg then left for Tunisia, where he will also ask the government to petition Libya for the handover of the two men.

The EC calls on Libya to "comply promptly and in full" with demands to surrender for trial those charged with placing the bomb on the Pan Am airliner three years ago, accept responsibility for the actions of Libyan officials in the bombing, disclose all it knows of the case, allow full access to all witnesses, documents and material evidence including bomb timers, and pay appropriate compensation to families of the victims.

When the US bombed Tripoli in April 1986 it had support from the UK, but the EC as a whole was profoundly split over what many regarded the

flouting of international law. Mr Douglas Hogg, the UK foreign secretary, told his colleagues that handing over the two suspects would not be enough by itself. "In view of a clear pattern of support by Libya for terrorism over many years," Mr Hogg said, "we must insist that they cease this support and show that they have done so."

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Row looms over HK supreme court

By Angus Foster in Hong Kong

HONG KONG and Britain are trying to avert another damaging political row with China over the colony's proposed court of final appeal.

The two sides agreed on the structure of the court in September but Hong Kong political leaders, against the wishes of the Hong Kong government, have attacked the agreement as compromising judicial independence. China has hit back by claiming Britain is involved in a conspiracy with Hong Kong politicians to renegotiate a better deal.

China is expected to lodge strong complaints to Britain through the Sino-British Joint Liaison Group. This body, which is overseeing the details of Hong Kong's 1997 return to Chinese sovereignty, had hoped for progress on a range of issues following Mr John Major's visit in September.

But there are now fears that relations have deteriorated again. The last row, which raged over Hong Kong's planned new airport, stalled progress on several issues, including the court. "We have not had a very long honeymoon," said a senior Hong Kong government official.

The Joint Liaison Group's session is also disappointing because Hong Kong's legislative council, or parliament, is expected to pass a motion tomorrow urging Hong Kong to renegotiate the court's structure. Britain said Hong Kong has insisted they will not renegotiate. But the court cannot be set up without the council's approval, which will be sought next year at the earliest.

The key point of contention is over the number of overseas judges allowed to sit on the court, which will replace the Privy Council in London as Hong Kong's final appeal court. Britain and Hong Kong wanted two of the court's five judges to come from overseas, but backed down to one judge to get agreement on the court's early establishment.

Mr Michael Sze, Hong Kong secretary for constitutional affairs, is expected to tell legislative councillors tomorrow that renegotiating for more foreign judges would endanger the court's existence after 1997 and set a precedent for China also to renegotiate deals.

China has warned that the court will be restructured after 1997 if it is not to its liking. Mr Sze and other government leaders have been trying to rally support in the council but so far appear unsuccessful. However, some councillors may temper their calls to renegotiate given the strength of Chinese complaints.

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Soviet immigration falls sharply

SOVIET Jewish immigration to Israel slumped in November to its lowest level, apart from a sharp fall during the Gulf war, since the influx got under way in early 1990. Officials said rising unemployment was deterring would-be immigrants despite worsening economic conditions in the Soviet Union, writes Hugh Carnegie.

Ironically, the slower rate is around the level many economists believe would give a spur to growth without putting excessive strain on the economy. But it is counted as a

failure by the government because of the Zionist commitment to take in as many of the world's Jews as possible - especially those reckoned to be in distress.

The authorities said 8,090 Soviet Jews immigrated in November, down from almost 9,850 in October and the lowest monthly total this year apart from February, when the Gulf war cut the number to 7,160.

Jewish settlers said yesterday that they would start another town in the occupied West Bank to avenge the

shooting of an Israeli and threatened to send armed patrols into Palestinian areas. Reuter reports from Jerusalem: "Wherever Jewish blood is spilled, a settlement has to rise."

Mr Zvi Katzover, mayor of the Kiryat Arba settlement, said: "We will put a settlement there no matter what."

Some 110,000 Jewish settlers, living in fortified colonies among nearly 2m Palestinians in the West Bank and Gaza Strip, fear the US will force Prime Minister Yitzhak Shamir to give up land.

Moi U-turn upstages opposition

Julian Ozzane and Michael Holman report on surprises from Nairobi

PRESIDENT Daniel arap Moi's unexpected U-turn yesterday, with his decision to open the gates to multi-party politics, has taken the Kenyan opposition by surprise.

By moving swiftly to fall into line with the democratic sentiments which have swept across the continent in the last 18 months, Mr Moi has also acted boldly to restore Kenya's tarnished reputation among international donors, who have provided \$1.6bn of assistance in the last two years.

Some observers said yesterday that Mr Moi, in the face of unprecedented international and domestic pressure for political pluralism and economic reform, had merely bowed to the inevitable.

However, few Kenyans expected the president, who has been Africa's staunchest defender of the one-party state, to go as far as he did. By announcing the dawn of multi-party politics Mr Moi has shown that he still controls the political initiative.

His swift conversion over the last few weeks to acceptance of political pluralism has demonstrated that he is capable of reacting to events with remarkable speed in an attempt to steal a march on the nascent opposition.

Although political opinion polls do not exist in Kenya, many observers say Mr Moi retains some popularity in the rural areas and among the minority tribes which were discriminated against under the regime of former president



Moi: acted boldly

Jomo Kenyatta. Mr Moi's likely next step will be to call a multi-party general election early next year in the hope that the powerful ruling Kikuyu party machine can steamroller an opposition which, while articulate, is badly organised, divided and offers no fundamental policy alternative to the economic reform programme already embarked upon.

Mr Moi can point to relatively sound economic policies of positive per capita economic growth and a sensible management of Kenya's exchange rate and external debt obligations during the 13 years of his presidency.

Although that record has been dented in recent years by widespread corruption, backsliding on economic policy pledges made to international donors, and mismanagement, particularly in the state-owned

sector, Kenya remains one of the handful of African countries which can boast of political stability and economic growth.

Mr Moi's future however may depend more on whether the opposition can mount a united and credible challenge.

Apart from its organisational weaknesses, the opposition's task is a formidable one. It has to overcome ethnic, regional, personality and age differences which have so far been largely concealed under the umbrella of a broad demand for political change.

Chief among these differences is the ethnic composition of Kenya, as powerful a political factor today as it was nearly 30 years ago at independence.

Then, as now, any aspiring president and party can only win office through an ethnic coalition which takes account of the main four tribal groupings - the Kikuyu, the biggest single tribe, the Luo, the Luhya and the Kamba.

The opposition will also have to address the question of how to appeal to the "minority factor", the remaining balance of Kenya's tribes, many of which feel afraid of a Kikuyu-dominated government, and whose allegiance could conceivably tip the scales in a closely-contested poll.

The main opposition group that has emerged so far, the Forum for the Restoration of Democracy (Ford), has a leadership carefully chosen to reflect the tribal and political spectrum. Already, however, there

are indications that some of the Kikuyu political heavyweights like Mr Paul Muite, chairman of the Law Society of Kenya, and Mr Githu Imanyara, a leading government critic, are unhappy about entering a coalition with the two leading lights of Ford - Mr Martin Shikuku and Mr Masinde Muliro, both veterans from the independence struggle and both members of the Luhya tribe.

In an interview last night, Mr Muite and Mr Imanyara confirmed they would launch a new political party on Thursday called the National Democratic Alliance which, while comprising leaders from several ethnic groups, is most likely to be dominated by the Kikuyus and their close tribal relatives, the Meru and Embu - which together make up 25 to 30 per cent of the population.

Both Mr Muite and Mr Imanyara, who are appealing to the younger generation, also said last night the pro-democracy opposition would boycott elections unless the government moved quickly to allow political parties to register, set up an independent electoral commission, agree a timetable for the election with the opposition and call in international monitors.

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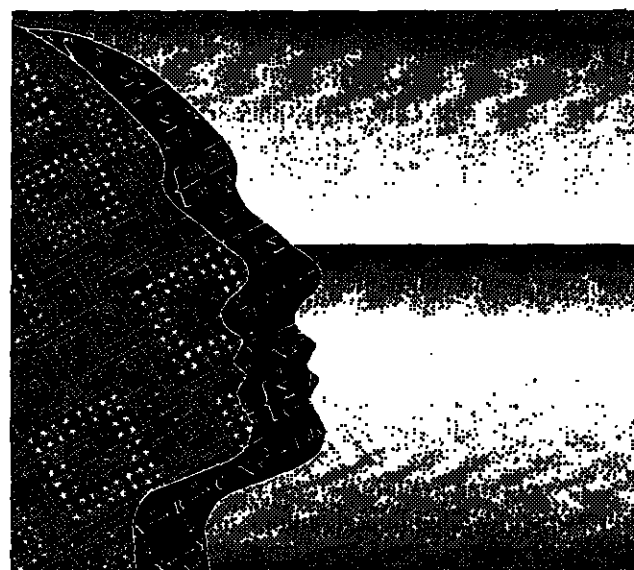
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WORLD TRADE NEWS

Major's plea prompts new farm trade talks

By David Dodwell, World Trade Editor

FARM trade negotiations between the US and the European Commission resume in Brussels and The Hague this week, following a direct plea last week from Mr John Major, UK prime minister and present chairman of the Group of Seven industrial nations.

Mr Major wrote to other G7 leaders asking them to "use their personal influence to close the remaining gaps" in logjammed farm talks, which have been blocking a successful end to the Uruguay round of world trade talks. The meeting has attracted controversy

because it is to exclude farm ministers, seen as too vulnerable to pressure from their local farm lobbies to make the broad concessions needed to achieve a breakthrough in farm trade negotiations.

Mr Peter Lilley, UK trade and industry secretary, said in London yesterday that next week's Maastricht summit would be used to tackle the Uruguay round impasse if insufficient progress is made this week. The Maastricht agenda is already heavy, and EC leaders remain anxious not to "pollute" the summit with

acrimony over farm trade.

Mr Major is expected to discuss the trade talks when he meets President François Mitterrand in London this week. France is the most strident of EC member states over limiting Uruguay round concessions on farm trade. Mr Lilley set the stage for those talks yesterday when he warned at the Institute of Directors in London that if a trade talks breakthrough is not achieved before the end of the year, the Uruguay round "will be dead". "It is over and out by the year end," he added.

"Agreement is possible. It is urgent. It is vital," Mr Lilley said. "It would be unthinkable for the Community to hold up agreement to spread the benefits of freer world trade in which it so deeply believes."

He called for three immediate initiatives: the conversion of political progress into detailed texts; a final intensive round of bilateral talks between the US and the EC, but away from the media spotlight that played a part in frustrating success a year ago; negotiating teams should reveal their bottom-line positions, if not to other negotiating parties, then at least to Mr Arthur Dunkel, GATT director-general, who can then prepare a final agreement which "must be for acceptance, not for further negotiation".

He claimed farmers' fears for loss of farm trade protection were exaggerated; most subsidy payments were absorbed by storage, refrigeration and storage costs. At the same time, subsidies drove up farmers' rent and land costs: "All too little of the subsidy seems to end up in the farmer's pocket."



Lilley: It's over and out by end of the year

Uruguay Round negotiators wait for signals on a deal from Brussels

NEGOTIATORS from some 100 countries in the Uruguay Round trade talks in Geneva are hoping this week for a signal from Brussels, where the EC and US are to try again to find a way out of the impasse over agriculture, William Dullforce reports from Geneva.

Mr Julius Katz, US deputy trade representative, will join Mr Robert Zoellick, State Department under-secretary for economic affairs, for a meeting with senior EC officials, probably Mr Hugo Paemen, EC chief trade negotiator, and Mr Pascal Lamy, chief aide to EC Commission President Jacques Delors.

Waiting in Geneva, as Mr Arthur Dunkel, GATT director-general, said on Friday, are the texts or outlines

of accords amassed over five years' negotiations that would liberalise trade, reinforce the multilateral trading system, and boost the world economy.

Mr Dunkel proposed that negotiators pause for reflection during GATT's annual meeting on Tuesday and Wednesday and returned for a final intensive two-week exchange, when they would settle remaining core issues, leaving details to be worked out in the new year.

Without a green light from the Brussels meeting, that exchange will not occur. The EC and US have first to open their way for resuming bilateral talks on farm subsidies, renewing hope for a multilateral farm deal in the Round. Without a

farm deal, the trade talks will not be completed in the next few weeks, at best being postponed until 1993.

This week's meeting in Brussels represents an exercise of the political will that Mr Dunkel, industrialists and business groups have been urging as essential to complete the Round. It is the result of a phone exchange last week between President Bush and Mr Rud Lubbers, Dutch prime minister and EC president.

In their first display of political will at the EC-US summit in The Hague on November 9, the two presidents and Mr Delors pledged to close the gap between the two big trading powers over farm reform. Their farm negotiators failed to

do so, leading some EC governments and trade officials to believe such a crucial negotiation could not be left to agricultural experts.

The negotiators were bound by instructions from EC farm ministers that did not reflect the will of the presidents, a trade official said. But trade diplomats remain sceptical about how political will can be exerted through this week's meeting in Brussels.

The inclusion as troubleshooters of Mr Zoellick and Mr Lamy, the US and EC "shepherds" at the last summit meeting of leaders of the seven industrialised countries, is controversial. "The best they can do is compare notes and see what might be done," one diplomat said.

US officials say a solution to the deadlock is impossible, unless the EC shows greater flexibility in cutting farm subsidies. At this stage, only EC heads of state could probably authorise such flexibility. They are split on the issue and their attention is focused on the next Monday's summit on EC political and monetary union at Maastricht.

The UK wants the Uruguay Round on the agenda at Maastricht. French officials say President François Mitterrand does not want the EC summit "polluted" by the Round. France, facing severe political problems, last week announced extra payments of FF22bn (£200m) to its farmers, and is in no position to put before them trade agreement

enjoining deep subsidy cuts. Mr Louis Mermaz, farm minister, said on Sunday he saw no possibility for a farm accord with the US.

It is evident the officials meeting in Brussels have a tough task. The best they could do would be to find a formula letting the EC and US farm negotiators resume talks. But, if US officials are to be believed, this would need some indication the EC is ready to offer more.

Both sides have agreed to cut subsidies in three areas: exports, domestic supports, and border protection. At the Hague summit, President Bush lowered US ambitions by agreeing to negotiate 30-35 per cent farm subsidy cuts over five years.

Some EC governments believe the Community has gone far enough by accepting the demand from the US and the Cairns Group of farm-exporting nations led by Australia, for farm produce into tariffs to be progressively reduced.

But the US so far considers the EC offer inadequate. Washington wants to be sure any deal will lead to real, quantifiable cuts in subsidised exports of cereals, meat and other food products on world markets. Anything less could not be "sold" to a US Congress where trade protectionist sentiment is strengthening, US officials say.

The Uruguay Round is still hanging on the edge of a cliff.

Japan trade surplus expected to begin growing next year

By David Dodwell, World Trade Editor

JAPAN'S trade and current account surpluses are likely to begin growing again next year, fuelling a surge in direct investment in the Pacific region, according to the London Chamber of Commerce in its latest International Economic Outlook. This could lift the region's share in world trade by more than one fifth, from the present 23 to 28 per cent by the year 2000.

Mr Geoffrey Dicks and Mr Shigeru Kaneko, in an assessment of shifting patterns in world trade, see Japan's current account surplus surging from \$30bn (\$35.5bn) this year to over \$100bn. "Two years of tight money aimed at reducing asset and consumer price inflation have slowed domestic demand, to the extent that Japanese industry is again aggressively searching out overseas customers," they say.

The trade surplus is unlikely to grow with the US, which is "making only tentative steps out of recession". Instead, exports are expected to surge into Germany and the booming economies of the Pacific.

As Japan's direct foreign investment has risen from a bare \$5bn in 1980 to almost \$70bn last year, the US and Europe have been the principal targets, with many "transplants" set up to supply local markets directly. But the 1990s will see a rising proportion flowing into Asia, with the focus shifting from the newly industrialising economies of Taiwan and South Korea, to mainland China, Vietnam, and Asian countries such as Indonesia and Thailand.

The Outlook sees a significant shift in the American pattern of trade, with US moving back into trade surplus with the EC after slumping into deficit in the mid-1980s, and reining in its bilateral deficit with Japan. Deficits with the rest of Asia are set to grow, with China "now the most rapidly rising component of the overall US trade deficit".

From a \$3bn surplus in its trade with China in 1980, the US slipped into a \$10bn deficit last year, the third-biggest country shortfall after Japan (\$41bn) and Taiwan (\$11bn).

"This development appears to have survived the events of 'Tiananmen Square' in June 1989, the assessment notes. Overall, the Outlook sees the US current account deficit falling from \$92bn last year to \$64bn by 1995. The EC, which is different from Japan or the US in that a large proportion of its exports and imports goes to or comes from other countries within the Community, has also seen a changing pattern of trade.

While the overall trade deficit remains today similar to that in 1980 (around \$60bn), the deficit with the US has shrunk, while that with the Middle East has turned into a small surplus. But the bilateral deficit with Japan has trebled from \$12bn in 1980 to \$32bn last year, with that with the rest of Asia doubling from \$8bn to \$16bn. Germany, facing the cost of unification, is expected to shift from a \$47bn current account surplus last year to a deficit averaging \$20bn for the first half of the 1990s. Italy's deficit is seen to grow from \$6bn last year to \$26bn in 1995.

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US Congress set for sparring over tax cuts

By George Graham in Washington

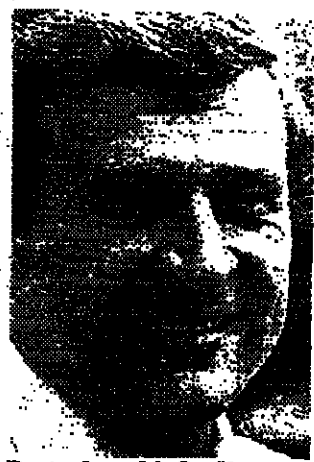
REPUBLICANS and Democrats are preparing for 10 days of fierce sparring over the best kind of tax changes to stimulate the flagging US economy.

Although Congress is in recess, two of its key tax committees are planning hearings this week and next to explore various proposals for tax cuts. These range from the package built around a cut in the capital gains tax rate, put forward last week by conservative Republicans in the House of Representatives and cautiously endorsed by President George Bush, to variations on the Democratic theme of a \$200-\$350 tax credit aimed at middle-income families.

The Democratic leaders in Congress have seized on the tax debate as an opportunity to attack President George Bush for inaction on the economy, but the argument could swing to favour the Republicans.

Democratic chiefs have argued that a capital gains-tax cut would overwhelmingly favour the rich, but many more pro-business Democrats might be persuaded to back such a cut to stimulate the economy, leaving Mr Bush as the political winner. Several of the Democratic contenders for the party's presidential nomination next year have swung behind one form or another of a capital gains tax cut.

Mr Paul Tsongas wants a



Rostenkowski: Credits now

capital gains tax rate that falls with the length of an investment. Governor Bill Clinton of Arkansas, front-runner on the Democrats' moderate wing, favours a 50 per cent capital gains tax allowance for investments held longer than five years.

Even Governor Mario Cuomo of New York, who has not yet announced whether he will run for the presidency, has argued for lower rates on long-term investments, offset by a higher levy on short-term gains.

Between these positions and the capital gains tax proposals of the Republicans, there could be room for negotiation.

The Republican package

would phase in reductions over three years. In the first year, it would allow a 30 per cent allowance for gains on assets held more than one year. By its third year, however, the 30 per cent allowance would apply only to investments held longer than three years, with lower exclusions applying to shorter term investments.

Mr Bush said last week that he enthusiastically supported the Republican package, yet he remains less strongly committed to this as the right thing for the economy than he is to not being stampeded into doing the wrong thing.

The president's definition of the wrong thing probably includes the kind of middle-income tax credits proposed by Mr Dan Rostenkowski, chairman of the House ways and means committee, and by his Senate counterpart, Senator Lloyd Bentsen. Mr Bush would oppose such credits, especially if they were to be paid for by higher marginal income tax rates and a surtax on incomes over \$1m a year, as Mr Rostenkowski has proposed. The president's supporters argue these would be costly, but do almost nothing to lift the economy.

"We think the primary thing is to stimulate the economy. If the Democrats' objective is merely to redistribute, then we have a problem," said one Republican aide.

The business of trying to nail Noriega

Henry Hamman reports from Miami on the long trial of Panama's former strongman

AFTER nearly three months of testimony at the drug-trafficking trial of General Manuel Antonio Noriega, the US government's case against the Panamanian former strongman revolves around one issue - money.

Dozens of witnesses, including a high-ranking member of the Medellín cocaine trade cartel and a Panama City customs officer, have told their stories in the Miami federal district court. Their testimony mentions hundreds of millions of dollars alleged to have been paid in bribes, used to buy protection, deposited in Panamanian banks, delivered in suitcases, or flown in executive jets and cargo flights.

The government alleges that Gen Noriega conspired with the cartel to ship cocaine to the US, to launder profits, to protect cartel members from other governments, to transport chemicals used in manufacturing cocaine, and to operate a cocaine laboratory in the Panamanian jungle.

According to government witnesses, the general collected large amounts of cash for all these activities.

So far, the government has not estimated how much money it believes Gen Noriega earned by, so it is alleged, putting his country at the service of the Medellín cartel.

But one witness alone, Mr Ricardo Belonick, former Panamanian diplomat turned drug smuggler and money launderer, claimed the general was paid \$10m for letting 20 drug flights leave Panama for the US.

Others have alleged that he received payments for allowing the cartel to use Panama's banks to launder hundreds of millions of dollars of drug profits. The general has also been accused of selling protection to cartel members when they



Those were the days: General Noriega and entourage in charge in Panama

were under pressure by Colombian authorities.

The picture of Gen Noriega put to the jury is that of a man who used his positions as head of military intelligence and later as Panama's ruler to amass a vast fortune.

So far, however, the government has not produced any witness who has been able to testify directly to having handed Gen Noriega any of the money he is supposed to have been paid.

Because part of the prosecution is being brought under the conspiracy law on Racketeer-Influenced Corrupt Organizations (RICO), the government has been allowed to introduce hearsay evidence of payments.

In non-RICO cases, such testimony is generally not permitted.

While the case against Gen Noriega has focussed on the money he is alleged to have made from turning Panama over to drug traffic, the trial has also produced allegations of wide involvement by Central American and Caribbean government officials and politicians in the narcotics trade.

Judge William Hoeweler has allowed the prosecution considerable freedom in putting its case. The judge, who enjoys a reputation for granting attorneys latitude, has said he is seeking to conduct this trial like any other drug prosecution, avoiding making it a

political case.

Sticking to that resolve could make it difficult for the defence to follow its announced strategy of arguing that, whatever US law Gen Noriega may have broken, that was with the acquiescence or encouragement of US officials.

However, during the testimony of Mr Carlos Lehder Rivas, a former member of the Medellín cartel now serving a US prison sentence, the judge did allow - over repeated government objections - testimony that the cartel had paid \$10m to the Nicaraguan contra rebels while the US was supporting the contras in their fight against the Sandinista government in Managua. The

judge also allowed the defence to ask Mr Lehder if the cartel had shipped drugs via an airstrip on a Costa Rican ranch which has been named as a landing zone for US weapons going to the contras.

In examining Mr Lehder, the defence also resorted to another tactic it has used repeatedly - that of questioning the credibility of witnesses, based on the deals they have made with the government.

Many of the witnesses against Gen Noriega are convicted drug traffickers or are under indictment. The defence has made much of the government's concessions to these witnesses in return for testimony. In several cases, immunity from prosecution, the right of residence in the US and financial concessions have been granted in return for evidence against Gen Noriega.

During all this, the jurors sit impassively, many of them taking notes. Despite the publicity surrounding the trial, they are not being sequestered.

Although the government is now expected to call fewer than a planned 80 or more witnesses, it seems unlikely its case will be complete much before Christmas.

The duration of the defence case will depend largely on the willingness of the judge to open the trial to evidence about the behaviour of US officials and intelligence agencies.

Even after this long trial has ended, the general will have other legal battles. He is under indictment in Tampa, Florida, on a charge of marijuana smuggling, and he is the defendant in a civil suit by the new government of Panama, claiming that he diverted money from the Treasury to his own pockets. Also, he is a key figure in another civil suit by the Panamanian government against the Bank of Credit and Commerce International.

Quebec receives economic warnings

By Bernard Simon in Toronto

THE Canadian government is stepping up its warnings that Quebec will face heavy economic costs should it split from the rest of the country.

In his most aggressive attack on the francophone province's separatists, Mr Brian Mulroney, the prime minister, said in Montreal on Sunday that a sovereign Quebec would be excluded from the 1989 US-Canada free trade agreement and would have to negotiate its own deal with Washington.

Mr Mulroney has also repudiated suggestions by separatist leaders that a sovereign Quebec would be able to share a common currency with Canada, or that Quebecers could carry Canadian passports. The Quebec national assembly decided earlier this year to hold an independence referendum by October 1992, if no acceptable offer for a restructured federal system was received from the rest of the country.

Federalists had hoped that a vote could be forestalled if a suitable package was presented to Quebec during the course of next year. The government has now accepted however, that a referendum is probably

unavoidable. Separatist fervour has lost some steam in recent months, but it could quickly revive if Quebecers perceived an unwillingness among English-speaking Canadians to make concessions in a new constitutional package.

A parliamentary committee trying to test public opinion on a set of proposals has been bogged down in disorganisation and partisan squabbling.

Mr Mulroney's warnings mirror the strategy used by the then prime minister, Mr Pierre Trudeau, in the previous referendum campaign in 1980. "An independent Quebec would be precisely that."

"Independent, economically weakened and alone, in a world where globalisation demands unity and competition demands strength," Mr Mulroney said.

Quebec business groups were among the most enthusiastic supporters of the 1989 free trade agreement.

But Mr Mulroney said that "an independent Quebec would not sweep into Washington on Canada's coat-tails, nor would the US give Quebec what it wants because it once was part of Canada."

Paraguay's ruling party in control

PARAGUAY'S ruling Colorado party looks set to dominate an assembly to rewrite the country's 1967 constitution, drawn up under the dictatorship of General Alfredo Stroessner.

Early returns yesterday gave the Colorados an estimated 58 per cent of the vote, held on Sunday, John Barham reports from Buenos Aires.

The assembly is to try to create the first charter for democracy in the country's 180-year history. Gen Stroessner was toppled in 1989. The turn-out was low on Sunday, despite a growing clamour for a reduction in the military's power and indignation over the alleged influence of President Andrés Rodríguez's family and associates. Disenchantment is also growing as the economy slows and inflation rises.

However, the Authentic Radical Liberal Party, the main opposition, took only 28 per cent of the vote.

Analysts say there is wide consensus on constitutional issues such as the need to bolster the judiciary and reduce the executive's wide powers. There is, though, much dispute over electoral reform, which the opposition hopes will reduce the power of the Colorado party machine.

Brazil debt talks set for this week

Brazilian government officials and leading bank creditors are set to meet in New York this week to start negotiations over a restructuring of the country's medium and long-term bank debt, writes Stephen Fidler.

This comes as the government is expected to initial tomorrow a letter of intent for a stand-by loan of some \$2bn by the International Monetary Fund. That is unlikely to be approved by the IMF board until early next year, if certain agreed legislation is enacted.

Mr William Rhodes, Citicorp vice-chairman, said the announcement of the letter of intent would add "a positive atmosphere" to the talks. Of Brazil's total \$107bn foreign debt, \$55bn was owed to banks at the end of 1990, although \$11bn of this was short-term.

Radicals take Argentine province

Voters in Argentina's impoverished north-western province of Catamarca voted in the opposition Radical party at the weekend, ending the 40-year rule of the province's leading political family, writes John Barham.

The Radicals took 55 per cent of the vote, while the former governor, Mr Ramón Saadi, polled only 34 per cent. The Saadi clan's domination of Catamarca ended after the suspicious death of a 16-year-old girl was linked to the government, causing widespread protests that led to Mr Saadi's removal from power by federal authorities earlier this year.

Voting in Catamarca and Tierra del Fuego was the penultimate round of mid-term congressional and gubernatorial elections. A run-off poll will be held next week in Tierra del Fuego because no party won a clear majority.

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Hotel Meridien - Barcelona - Spain: ESP 615 billion. BNP is Arranger and Agent for non-recourse facilities to finance 218 room 5 star hotel.

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China: Pingguo aluminium plant - FRF 250 million.

Hainan Airport (SIEP Bagnolles) FRF 250 million.

Morocco: Jorf Las Far thermal power station - FRF 1 billion.

O.N.P.T. Alcatel - central telephone exchange - FRF 350 million.



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EUROPE'S BUSINESS NEWSPAPER

UK NEWS

UK looks to overseas health care

By Alan Pike

MANAGEMENT consultants are working with some UK health authorities to see whether overseas experience of alternative ways of delivering hospital services could be applied in Britain.

Mr Michael Malone-Lee, National Health Service director of corporate affairs, told a FT health care conference in London yesterday that greater attention to matching work demands to the capacity of individuals could bring improvements of 20 to 30 per cent.

Mr William Waldegrave, health secretary, said that increasingly common solutions to health care problems were being adopted globally.

He said international comparisons showing relatively low health expenditure in Britain often concealed that a high proportion of the nation's total health spending came from public finance. In Britain the private sector funded only 13 per cent of health care compared with 25 per cent in France, 27 per cent in Japan, 28 per cent in Germany and 68 per cent in the US. "The figures, if you like, measure the success of the public health system in Britain in restraining the growth of the private sector," he said.

Cabin crew vote for industrial action on BA

BRITISH AIRWAYS flights could face disruption after members of cabin crew voted last night to stage industrial action over management plans to change working patterns.

Leaders of the British Airways Stewards and Stewardesses Association (Bassa) said domestic and international flights could be affected by a series of mass meetings sanctioned by the ballot which have to be held within 28 days.

Bassa members, who comprise about half the 9,000 cabin crew staff employed by British Airways, voted by 2,070 votes to 564 in favour of holding the meetings.

Leaders of Bassa, which is part of the Transport and General Workers' Union, say the company is seeking to reduce minimum rest breaks on short haul flights and increase maximum flight times on long-hauls. The proposed changes are part of a series of cost-cutting measures.

In some cases, the union says, the changes would mean that BA would be implementing the minimum conditions required to comply with Civil Aviation Authority requirements.

On short range flights, the union says, guaranteed breaks between flights would be reduced to 1 hour 45 minutes.

The maximum shift on a long flight would increase from 16 to more than 21 hours.

British Airways would not comment on the detail of its proposals, saying they were still under discussion. It confirmed, however, that it was looking for increased efficiency and wanted more flexibility from its cabin crew members.

In common with other airline companies, BA has been suffering severely during the recession. Earlier this month it reported that pre-tax profits in the first half of the financial year were - at £185m - 42 per cent lower than the corresponding six months of 1990.

Two years ago BA's European and UK domestic services were disrupted when short-haul cabin crew held a 24-hour strike in support of an air stewardess who was sacked for alleged irregularities in the conduct of an in-flight bar.

In an out-of-court settlement, several months after the dispute had been settled, the stewardess was offered her job back.

By Daniel Green

BRITISH MIDLAND Airways, the UK's second biggest scheduled airline, yesterday threatened to end flights to three UK cities from London Heathrow to make room for new services to Brussels and Frankfurt.

The move comes after several unsuccessful attempts to gain extra landing slots at Heathrow to operate the international flights.

The destinations under threat are Liverpool, Birmingham and the East Midlands. British Midland (BM), which is 25 per cent owned by Scandinavian Airlines Systems, runs the only scheduled flights from Heathrow to these three airports.

"If we are unable to obtain sufficient slots for the new European services, we may have no alternative but to withdraw or reduce our services to these cities," said Mr Austin Reid, BM's managing director.

The carrier plans to start scheduled flights from London to Brussels and Frankfurt at the end of March.

Before abandoning the three domestic destinations, BM intends to ask the UK Department of Transport and Civil Aviation Authority to instruct British Airways to give slots to BM for the international routes.

Earlier this year, the government forced the transfer of

some slots at Tokyo's Narita airport from BA to Virgin Atlantic for London-Tokyo flights.

British Midland says it can reduce the standard business class return fares to Tokyo and Brussels by up to a third.

"Our cost base is at least 20 per cent lower than BA's", said Mr Reid.

BM already operates to Paris, Dublin and Amsterdam

and the airline says fares there have already fallen by a third.

British Airways said yesterday that it did not object to competition for the slots but did object to substitution - the straight transfer of slots from one airline to the other.

"We will vigorously resist cutbacks or restrictions on our services," British Airways commented.

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UK NEWS

Opposition
pledge on EC
social policyBy Ralph Atkins and
David Goodhart

BRITAIN'S opposition Labour party would seek to implement the European social charter in its first parliament after winning a general election, believing the burden on companies would not be great, Mr Tony Blair, the party's employment spokesman said yesterday.

Over the past few days the UK government and almost all employers' organisations have been attacking plans to extend the scope of EC social legislation arguing that much of the planned legislation would be costly and destroy jobs.

Speaking ahead of today's council of ministers meeting on the proposed EC directive on working hours in Brussels Mr Blair accused the government of creating "scare stories".

The directive would not outlaw Sunday working, interfere with North Sea oil production, or cause problems for emergency services, he claimed.

Mr Blair also said that although the directive was unlikely to be passed by the council of ministers meeting today it could still return, and be passed by qualified majority by Christmas.

Labour would sign up to general principles but said detailed arrangements would be left to individual countries.

EC socialists
likely to drop
defence plans

By Ivo Dawney, Political Correspondent

NEGOTIATORS for the British Labour party appeared last night to have persuaded their European socialist colleagues to drop a potentially embarrassing call for closer Community defence links, including a right of consultation over nuclear weapons policy.

As leaders of the EC's Confederation of Socialist Parties gathered for a two-day meeting in Brussels, it emerged that a highly contentious passage in a policy statement, set to be agreed today, had been deleted.

The draft text had called for the EC to "stimulate the creation of new collective security arrangements that would cover the whole of Europe." This would include consultation on nuclear questions under a new European defence policy aimed at co-ordinating the strategies of member states.

With a general election imminent, Labour has been anxious to ensure that the Confederation avoids any pledges in its meeting prior to the Maastricht summit that could fuel Tory claims that Labour is ready to "sell-out" British sovereignty in order to win EC allies.

In particular, the party has

sought support from its 13 socialist EC sister parties to by-pass any public commitments on economic and political union that go beyond declared party policy.

But socialist officials in Brussels said the Confederation will debate an extensive four-page document, intended to propel the 14-party grouping further down the path towards full European Union.

Mr Neil Kinnock, the Labour leader, will use the two-day meeting to reiterate his claims that his party is now at "the heart of Europe" while watering down those aspects of the policy text that could prove difficult to defend at home.

There remain several points of difficulty including its UK party's resistance to the transformation of the Confederation into a European Socialist Party.

Mr Paddy Ashdown, leader of the Liberal Democrats, will also be in Brussels today to agree a joint strategy with the 12 party European Liberal Democrats and Reformists. The group, which includes the German Free Democrats, is pushing for a federalist outcome to the Maastricht summit.

Newspaper
alleged to
have pirated
software

By Alan Cane

MIRROR Group Newspapers, which publishes the Daily Mirror in the UK and The European, is being sued for alleged computer software theft in the latest move by software suppliers against software piracy.

The Business Software Alliance (BSA) and the Federation Against Software Theft, which represents personal computer software suppliers, yesterday obtained a court injunction preventing MGN using or destroying software which appeared to have been copied illegally. The BSA identified such software during a nine hour raid on MGN premises last week.

The injunction applies until settlement of the writ served on MGN by the BSA alleging copyright infringement. In the meantime, MGN is to inspect other software for legality before any further action is taken.

MGN is contesting the writ. It denies that the software was pirated, and told the court yesterday it denied any liability.

Companies can be fined for software theft and, under laws passed two years ago, executives can be prosecuted for encouraging or condoning blatant software copying.

The BSA, following a six month investigation, secured an order, enabling it to enter and search MGN's premises for materials it believed were obtained illegally.

Computer software is easy to copy and a lively business has sprung up providing manuals for illegally copied software. The BSA calculates that illegal copying costs the software industry over £200m a year in the UK alone.

The BSA has carried out some 30 inspections in mainland Europe and software copyright is the subject of a draft directive being prepared in Brussels.

Mr Bradford Smith, BSA's European counsel said yesterday: "We announced in July that we would continue to bring cases against big corporations where we obtained strong evidence of widespread illegal copying. Today's announcement is a direct result of these continuing investigations".

Baker attacked over asylum case

By David Owen

MR KENNETH BAKER, the home secretary, ran the gauntlet of prolonged and raucous opposition calls to resign yesterday as he told MPs that he would appeal to the House of Lords, Britain's highest court, against last week's unprecedented ruling in which he was found guilty of contempt of court.

Speaking in the House of Commons, the embattled minister who is responsible for law and order, said he took full responsibility for the Home Office's actions in the case, which involved the deportation of a Zairean asylum-seeker.

He said the matter raised issues of "constitutional importance... which go far beyond the facts of the case which gives rise to them".

These concerned whether ministers and civil servants "acting in the course of their duties can be separated from the crown itself".

The court had recognised that the home secretary "had no intention to act in defiance of an order of the court, nor to hold myself above the law".

Mr Baker, who has looked particularly accident-prone during his year-long Home Office tenure, is the first minister to have had a contempt of court charge upheld against him.

Lord Donaldson, Master of the Rolls - the senior civil judge - said last week that the home secretary was in con-



Kenneth Baker: faced repeated calls to resign

tempt because of his "personal decision" in May to cancel the asylum-seeker's return flight to

the UK but that his culpability fell "at the lower end of the scale" because he had been

wrongly advised by lawyers.

The court imposed no penalty on Mr Baker other than asking him to pay the legal costs - a bill which the Home Office said it would meet.

Spearheading the Labour assault yesterday, Mr Roy Hattersley said that if Mr Baker had wished to remain within the law as he claimed, the proper course would have been to accept the ruling and then appeal, rather than flouting the court's judgment.

The shadow home secretary asked: "Are there no circumstances under which you would feel it right to take the honourable course and resign from the office which you discharge so inadequately?"

He predicted that his opposite number would be called upon outside the House to justify his "incompetence".

In between the torrents of opposition invective, Mr Baker was staunchly defended by a series of Tory backbenchers.

In a separate statement, the home secretary agreed to reconsider the decision to deport Mr Karamjit Singh Chahal, a leading Sikh campaigner, and promised that Mr Chahal would be given another opportunity to argue his case in the courts.

This followed a demand yesterday by a high court judge to look again at the matter. Mr Justice Popplewell expressed "enormous anxiety" over Mr Chahal's case.

BCCI liquidators win more time

By Richard Donkin

THE provisional liquidators of the Bank of Credit and Commerce International have run up \$200m of overheads and expenses since taking over the bank in July a report revealed yesterday.

The report by Touche Ross, the joint provisional liquidators, was produced at the High Court yesterday which granted a further adjournment of winding up proceedings against the bank. The adjournment, unopposed by the Bank of England and creditors, was agreed to give provisional liquidators more time to negotiate a deal with Abu Dhabi on behalf of creditors.

Mr Brian Smouha, provisional liquidator for the Luxembourg holding company of BCCI, said that creditors of BCCI Overseas and BCCI SA,

the two main BCCI banks, might expect to get 10 per cent of a negotiated payout towards the end of 1992, with prospects of receiving 30 per cent to 40 per cent in the longer term.

He said that the bank had been in an "even worse condition than we expected" when he was appointed in July. Without a plan of action agreed with the Abu Dhabi majority shareholders, he said, prospects of achieving a worthwhile dividend for depositors had been remote and it might not have been paid until the end of the century.

The judge, granting the adjournment until January 14, said that the affairs of BCCI and BCCI Overseas had been inextricably intermingled. Worldwide co-operation was essential to realise assets to

the best advantage of creditors and to avoid long drawn-out litigation. He said that the BCCI group owed money to 800,000 depositors with 1.2m accounts in over 70 countries.

The Touche Ross report gave a precise figure for the first time on the estimated realisable assets which came to \$1.159bn against \$10.641bn total liabilities.

The report gave no estimate of what might be realisable in claims against First American Bancshares, the Washington-based bank which the US Federal Reserve Board says was secretly owned by BCCI.

Dr Adil Elias, chairman of BCCI Depositors' Protection Association criticised the fees and called the BCCI liquidation a "very substantial business indeed".

Political animal acknowledges cat calls

By Ralph Atkins

WITH the dignity of a recalcitrant cat, Mr Kenneth Baker, home secretary, yesterday accepted that he alone was responsible for the actions of officials and the junior minister caught up in his department's latest misadventure.

"Take him away," shouted one Labour MP in his best jester's baritone. A chorus of opposition MPs shouted "resign" from the moment Mr Baker rose at the despatch box. Mr Speaker Weatherill had to intervene repeatedly to calm the baying of Labour MPs.

The home secretary explained to the Commons how he was to appeal to the Lords after the Appeal Court's decision last week that he was in contempt over the deportation of an asylum seeker. "I would like to make it clear to the

House that I accept full responsibility for the actions taken in this case," he said.

But Mr Baker - a political animal of proven fighting ability - was on familiar territory. He has faced calls for his resignation many times before, only to fight another day. The record at the Home Office has become so ridden with calamities that even he accepts privately that his career has become "incident laden", if not accident prone.

Mr Baker has taken the rap - although not the blame - for the escape of two IRA suspects from Brixton Prison. He has been criticised for delays in introducing the bill to stiffen penalties for "joy-riding" by youngsters in stolen cars.

He overreacted to calls for the banning of dangerous dogs, creating confusion and anger over how many might have to die. Over the Asylum Bill, now passing through the Commons, he is charged by Labour MPs with excessive zeal in his bid to stem the mounting flow of asylum seekers.

With each crisis he has called in debts from political friends, and survived. It is not just Mr Baker's apparent insouciance that irritates Labour MPs. His ability to sidestep political flak has led to charges that he is ducking his responsibilities. He showed the "decline in standards of political integrity", Mr Andrew Faulds, Labour MP for Warley East, said yesterday.

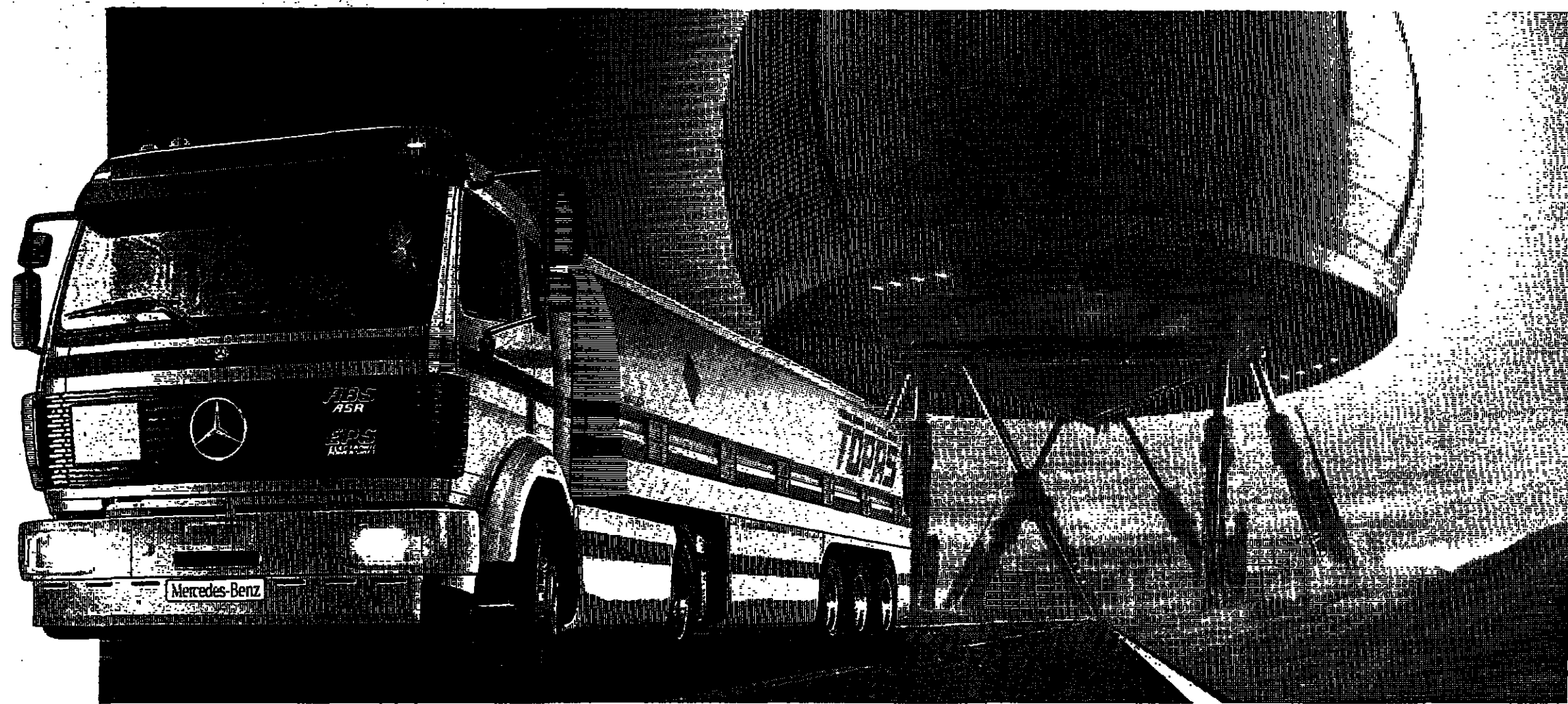
Mr Baker was grateful for the support he had from the Tory benches. "Nobody could

believe that Mr Baker is capable of flouting the law," Mr Ivan Lawrence, Conservative MP for Burton, said.

Mr Alex Salmond, leader of the Scottish Nationalist Party, told Mr Baker: "Your credentials as a law and order minister are beginning to look rather threadbare."

Yet Mr Roy Hattersley, Labour's home affairs spokesman, is at a loss over how to react. A call for a resignation attracts headlines and undermines ministers' confidence but can quickly become valueless if repeated too often.

Perhaps Mr Hattersley knows the difficulties all home secretaries face - and he hopes to be in sitting in Mr Baker's chair at the Home Office not many months from now.



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Mercedes-Benz have long been recognised as leading innovators in vehicle safety. Nearly three decades ago, the dual circuit brakes we

Thanks to our research,
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TECHNOLOGY

Cracks in the system

The installation of electronic document technology - as with other innovative computer systems - is rarely smooth sailing.

Morgan Grenfell Asset Management, for example, recently upgraded its in-house publishing system to streamline its production of client reports. Although expressing overall satisfaction with the system - the department has doubled its output in three years without adding to staff numbers - Kerry Francis, assistant director, has reservations.

"We chose a system which on the face of it solved all our problems," says Francis. "But it created problems while solving others."

Morgan Grenfell has been using Rank Xerox equipment for several years to compile two of the three sections of its report - the analytic section written by the fund managers and the reconciliation sheets. But the valuation of assets held was provided by an outside bureau. This proved expensive and inflexible: if the figures were incorrect it could take days to get a new set.

The company can now produce sets of figures in two hours by using the Rank Xerox Publishing System (XPS). But the system has proven inappropriate to the department's needs.

Francis describes XPS as suitable for printing large volumes of the same report, such as car manuals. But "we will never be able to standardise our reports to that extent".

Morgan Grenfell produces up to 500 reports every month, but no two will be exactly the same. The department began using the XPS system to produce 40 monthly reports for its US clients, but plans to produce the remaining reports on XPS have been shelved.

Nevertheless, XPS has brought unforeseen advantages. Managers at Morgan Grenfell have had to alter the way they work, taking on more responsibility for quality control procedures. As Francis points out, "These are good management practices to have in place anyway."

DB

When Lothian Regional Council introduced its community charge - or "poll tax" - registration system it estimated that between 20 and 25 per cent of the register would change every year. The Council soon realised that details on 50 per cent of the residents in the Edinburgh area changed annually. The result was an administrative nightmare.

"It resulted in 1.2m documents coming into the department per annum on paper," says Ian Rogers, community charges registration officer. The council looked at streamlining the paper-based system. But in the end, says Rogers, it became clear that electronic imaging was the only realistic solution.

Now as correspondence or completed forms are received by the Edinburgh office they are scanned into an electronic "in-tray". Each document is indexed for filing and retrieval, with each dwelling given a unique identification number.

One advantage is that the work from the electronic "in-tray" can be distributed according to employee ability, says Rogers. "You can send the simple cases to junior staff, while the more complex ones are handled by senior staff."

Once the document has been processed it is filed on optical discs. Even though documents filed years apart would be stored on different discs, the indexing ensures that once the file number of the home is typed in, the complete file is retrieved from the discs.

Although optical filing is expensive, the Lothian application has saved the council £250,000 in overtime payments and part-time staffing to deal with the backlog, says Rogers, and a further £250,000 in filing space. More importantly, it means data is sent to the finance department rapidly.

Lothian Regional Council is not alone in facing a paper mountain. Some 86 per cent of business information is still held on paper, according to the Association for Information and Image Management in the US. Computer systems have compounded the problem because they are so good at churning out paper.

Companies that have shown particular interest in imaging systems are those that handle what Ken Ollis, general manager of Wang Europe, calls "high value" paper - cheques, invoices, receipts - in particular in the financial sector.

But widespread use of imaging systems in offices -

Della Bradshaw describes how document imaging can make paper files a thing of the past

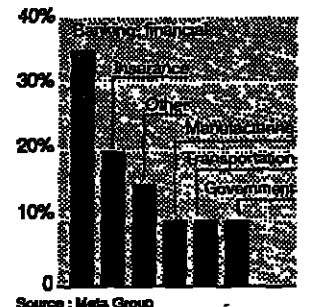
Speed is of the essence

"enterprise-wide processing" as it is often called - is unlikely to happen until the cost of specialised image-handling workstations falls, says Ait Kapoor, vice-president of the image management strategy service at Connecticut-based Meta Group. Today's workstations cost about \$7,000 each.

As a result optical processing has been most readily accepted in specific applications within companies. The Co-operative Bank in the UK, for example, is in the process of introducing an optical system to help staff verify the signatures on high-value cheques. When the cheques are handled by senior staff.

Image installed base by industry in US

1991 revenues \$2.22bn



Source: Meta Group

sent overnight to the Co-op's main processing centres, the main computers will pull off the account number and other details for the cheques. It will then retrieve the stored signatures of each of those account holders from the optical discs and send them to an image-handling terminal in the same sequence as the cheques will appear on the desk.

"The individual will just press a button and the signature will appear on the screen so that it can be compared visually with the next cheque on the pile," says David Dunlop, resources and planning controller. With the paper-based system staff have to retrieve the paper signature

for each account holder. These niche applications can offer a safe route to "enterprise-wide" document imaging, says Errol Roderick, European product manager for computer-related systems at Bell & Howell. "Many people put in a small filing system and then link it to different departments. They then modify the way they process the documents, meeting each other half way."

One company pursuing such a route is insurance company Norwich Union. When it decided to open a second office in Sheffield it had to enable staff in South Yorkshire to see the client files held in Norwich - many in paper form.

Having already begun to look at document imaging as a way of handling the enormous amount of paperwork generated and received in the insurance industry - "we're effectively a paper factory," says David Gibbs, organisation and methods manager - the company decided to use imaging technology between the two offices.

"When someone wants a file we capture it on image, and then it is on the system for all time," says Gibbs. "Eventually we will see the majority of our records on the imaging systems as a result."

If employees in Sheffield want to look at a file, they inquire over the computer network whether it is already on optical disc. If so, they can get access to it directly from the IBM-based computer system sited just outside Norwich. If not, the file is scanned on to disc. Both paper files, and those held in "micro-jackets" - 16mm microfilm - are scanned in. Norwich Union has 2.5m microjackets filed away, each one containing up to 20 images.

The Norwich example demonstrates that companies do not need to put all their old paper files on to optical discs at once. "Companies have to



Piled high: sitting through the paper mountain

decide which are the key documents and convert those," says Roderick. Generally the key documents are those that need to be retrieved quickly - retrieving from an optical disc takes seconds, from microfilm or paper it can take hours or even days.

For Norwich Union the extended use of document imaging promises further benefits. "If we capture the paperwork when it first hits the company we can control what happens to it," says Gibbs. "With paper its not that easy." By using codes for each completed form it should be easier for the company to know automatically which queue to put the document in for processing. And documents can be processed on priority grounds. "We won't lose things at the bottom of the pile."

Gibbs also points out that it will enable the company to introduce a disaster recovery service, by holding back-up discs at a secure sight in case of fire. "I would doubt whether companies would keep more than one paper copy."

Ultimately Gibbs hopes the system will improve productivity, help estimate manpower more effectively, improve cash flow and - most important - help improve customer relations. "Ultimately we will be able to deal with inquiries when people phone up," says Gibbs.

Using a paper-based system such customer service is almost impossible, says Clive Vinson, of SD-Scicon. "Some widely accepted figures are that in customer service com-

panies 70 per cent of the time taken in responding to a customer inquiry is spent in locating the documents. And 28 per cent of that time is taken up because the document has been misfiled. That means it can sometimes take a couple of days to respond to an inquiry."

Norwich Union standardised on IBM hardware for its imaging system. As a result Gibbs foresees no problems in integrating the system with other IBM hardware used by the company, for accounts, for example.

Other companies are not so fortunate, says Kapoor, in integrating their imaging system with their data processing system because of the "junkyard of software interfaces". However, he concedes it is just "a matter of time" before the standards issues are resolved.

Further developments in imaging are focusing on intelligent character recognition, so that incoming documents can be filed automatically - according to an index number or company name, say.

Nearer to hand are moves to integrate facsimile with image processing. In the case of the Co-operative Bank, for example, fax technology could help the bank extend its signature verification technique into the branches when a customer wants to cash a large cheque. The appropriate "document" could be sent to the branch from the main processing centre on request.

An article on document imaging in the engineering field appeared on November 26.

POCKET COMPUTERS

Little DIP takes a bow

By Della Bradshaw

Should a pocket PC be more than just an electronic diary and address book? Distributed Information Processing (DIP) clearly believes it should.

With its Pocket PC, also sold by Atari as the Portfolio, it has developed a hand-held gadget intended to complement the desktop machine.

Plug the parallel peripheral into the side of the Pocket PC, and the connecting wire into that, and even the most computer illiterate can transfer data between the pocket machine and a PC. Plug in the modem and data can be sent over the phone line to a remote computer system.

DIP insists that the mini machine, less than eight inches in length, cannot replace a full-sized PC. Anything more than filling in the names and addresses of a few contacts in the built-in address section would prove arduous.

However, because the keyboard is laid out in a qwerty format it was much easier for the inexperienced two-finger typist to input information than with an alphabetical keyboard plan.

Other built-in applications are a text processor, time manager, calculator and spreadsheet. The latter, compatible with the Lotus 1-2-3 package, was developed by DIP.

Although the data is displayed in an altered format. By holding the Pocket PC up to the phone receiver and pressing the appropriate keys the machine sends out a series of "blips" to dial a chosen phone number from the address book.

The least expensive machine, incorporating these five basic applications, costs £178. From there things start getting expensive.

DIP is targeting the machine at business users and at particular market segments, such as the financial sector, which need to run extra programs. A machine with 512K of internal Ram (random access memory), which would be needed for this sort of applications, costs £399.95 without VAT.

On top of that extra storage requires solid state memory

cards, about the size of a credit card. They are not cheap either: a 128K card, which would store some 50 closely-typed A4 pages, costs £113.

Although the machine on its own is relatively compact, it is difficult to imagine any business person ruining the life of a new suit by carrying the 1lb unit around in a pocket. A more expensive Pocket PC will buy you a range of add-on accoutrements and even a briefcase to carry them in.

Although developed in 1989, and first launched in 1989, the Pocket PC still has an impressive battery life. Given ordinary use the makers say that three AA batteries should last about six weeks. When not in constant use the screen, housed in the lid of the clam-like machine, turns itself off. By pressing any key the last screen automatically returns to the last data used.

The screen, which takes up to eight lines of text or figures, is relatively easy to read, and can be made lighter or darker by pressing a combination of buttons.

One complaint is the clarity of the documentation. Perhaps because DIP intends its machine for use by those who already have PCs the instructions range from the sublime to the ridiculous. Page two of the "Getting Started" section explains, complete with diagrams, how to open the machine and which way up to hold it. By the time you get to page four the instructions are already recommending that you configure the size of the machine's Ram disc.

For the layperson a companion book, containing simpler instructions, costs £15. The series began on November 26 and continues next week.

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in FINANCIAL TIMES EASTERN EUROPE REPORT
Tuesday 21.30 and Saturday at 19.30 (CET) on
Superchannel

"Brussels - The Washington of Europe?"

in FINANCIAL TIMES BUSINESS WEEKLY
Wednesday 21.30 and Sunday 18.00 (CET) Superchannel
Thursday 20.00, Sunday 12.30, 19.30, 23.30 (GMT)
on Sky News

"The Changing USA - at Home and Abroad"

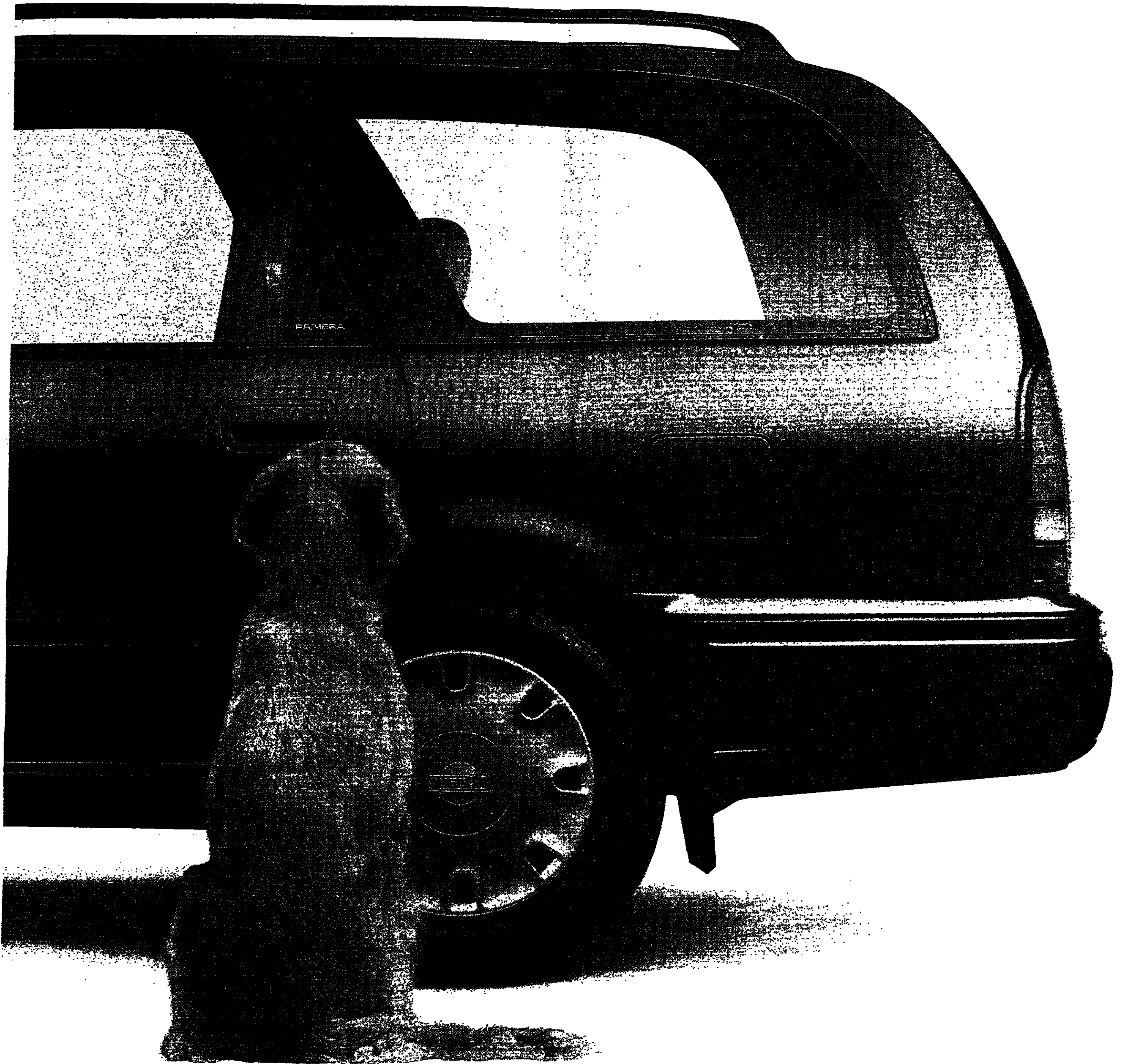
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Thursday 21.30 (CET) Super Channel

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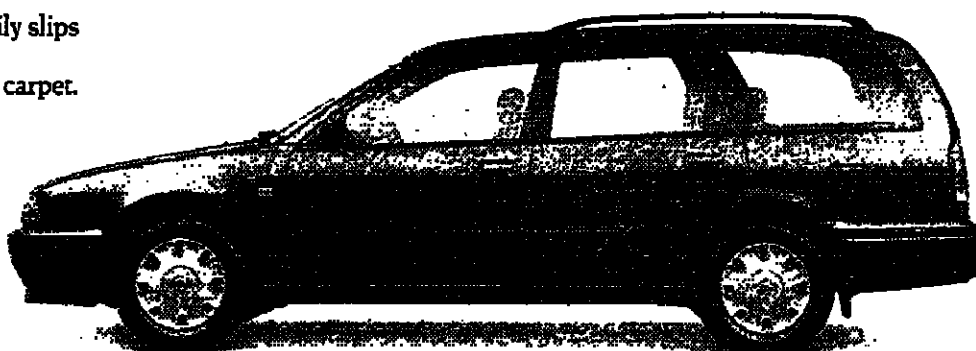


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MANAGEMENT: The Growing Business

Twilight world of hard work

Charles Batchelor looks at the latest research



according to David Storey of Warwick University's Small and Medium-Sized Enterprises Centre.

More of the 1980s entrepreneurs were unemployed or likely to become unemployed when they set up than the 1970s business owners and fewer had previous business experience.

"We are concerned that many of these businesses are significantly smaller than their 1970s counterparts and they are heavily concentrated in sectors where the potential for growth is likely to be very limited."

● If the two Cleveland studies showed the vulnerability of very young businesses managed by inexperienced owners, a survey of survival rates among manufacturing businesses in London confirmed the advantages of age and experience.

Fifty-three per cent of businesses founded in 1970-79 had ceased to exist by 1988 compared with a closure rate of only 36 per cent of businesses founded between 1980 and 1989. This would suggest that firms generally need up to 10 years to become established, David

North of Middlesex Polytechnic concluded.

Size also helped a business to survive. Less than half of firms employing fewer than 10 people in 1979 survived compared with two-thirds of businesses employing more than 20 people. Businesses which owned their own premises also had higher survival rates than those renting office or factory space. While age, size and property ownership were common factors in business survival, survival rates differed markedly between business sectors. Only 24 per cent of clothing businesses survived the 10 years to 1989 while the survival rate among toys and games companies was also very low at 35 per cent. This compared with survival rates of 88 per cent for printing firms, 82 per cent for pharmaceuticals and 79 per cent for electronics.

These findings supported the case for directing assistance at established, growing businesses rather than at small start-ups, North said. Support should also be tailored to meet the needs of specific business sectors.

● The rag trade and toy-makers had a difficult decade in the 1980s but one sector where good news clearly outweighed the bad was business services. The number of management consultancies and market research firms more than doubled. The growing complexity of the business world, competition, the internationalisation of business and rapid technological change all contributed to increased demand for consultancy and research services, according to David Keeble of Cambridge University.

The capital costs of setting up in business services were usually low and could be met, for the most part, from personal savings. Most small business founders were able to bring professional expertise, an existing reputation and a network of client contacts from their previous, usually large, employer.

New technologies played an important role in the growth of the sector. Cheap, high-performance personal computers, sophisticated software for data analysis and desk-top publishing equipment allowed small professional firms to compete on more equal terms with large companies. Unlike small manufacturing or consumer services companies, which tend to supply local markets, small business services companies had a larger number of clients outside their immediate locality. The breadth of markets served by these companies suggested that they have a more important part to play in regional and national economic growth than has hitherto been recognised, Keeble said.

● For small firms more in need of support, the Training and Enterprise Councils (Tecs) represent the most significant innovation in 30 years. The Tecs have taken over the direction of training and small firms support at a local level.

But it was not clear that the way Tecs were organised was the most appropriate for the task, said John Atkinson of Sussex University's Institute of Manpower Studies. For all the high expectations generated about the Tecs' performance, they will be dwarfed locally by both local employers and the local authorities in terms of training expenditure. In West London, for example, the Tec will have £10m-£11m to spend compared with an estimated £50m by local employers and a combined local authority spend of £80m.

Nor was it clear that the geographical areas covered by Tecs, which were based on administrative boundaries, related to labour market boundaries. There was little reason to suppose that the problems confronting small firms differed markedly between geographical areas and another but every reason for them to differ by sector. It may make more sense for Tecs to develop small business packages designed for particular sectors of business rather than concentrate on serving firms just because they are local, Atkinson said.

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Venture capital

In search of friends

By Charles Batchelor

Britain's venture capitalists are feeling unloved. The industry has an image problem and must become more professional in its marketing if it is to appeal to a wider range of entrepreneurs and business people.

These were the conclusions of a series of presentations to the annual meeting of the British Venture Capital Association last week. The association, whose members are experiencing their first downturn since the 1970s, had asked entrepreneurs, accountants and bankers what they thought of venture capitalists.

Despite the unfavourable publicity about bank lending to small businesses, banks emerged as the preferred source of long-term capital among entrepreneurs who had not used venture capital. They were followed by individual investors, corporate investors and, in fourth place, venture capitalists, who were unpopular because they were seen as demanding too much equity in return for their investment.

More encouragingly for the venture capitalists, entrepreneurs who had made use of venture capital were far more positive. Two thirds of those surveyed by London Business School said they would recommend it to a friend.

However few entrepreneurs had chosen to turn to venture capital for the reasons which the venture capitalists themselves like to promote. The venture capital industry prides itself on providing hands-on assistance and not just cash.

But when asked which factors influenced their choice of venture capital investor, entrepreneurs put at the top of their list "the terms of the offer", (mentioned by 64 per cent) followed by "availability of funds for future expansion", with 44 per cent. The promise of "going help" was mentioned by only 22 per cent while, in answer to another question, 81 per cent said they were seeking "funding with a passive hands-off relationship."

The survey of bank managers and accountants revealed that less than half had ever met a venture capitalist while only 12 per cent had regular contact with them. Despite this poor score, 59 per cent of intermediaries would recommend venture capital because of what they had heard or seen in the media and from venture capitalists' mailings.

But overall the surveys showed that the venture capital industry has failed to market itself effectively, according to Stuart Brayne of Marketing Improvements, a consultancy.

The value of venture capital was not understood and, in the eyes of the entrepreneur, there was little to differentiate between the different venture capital companies, he told the conference. Entrepreneurs saw the local chamber of commerce but they view this as representing the interests of small traders rather than professionals like themselves.

And is there not a danger that a club of this kind will mean the professionals cosy up to each other to carve up the local market? The breakfast meetings do not discuss individual deals but inevitably gossip and opinions are exchanged. The participants are adamant, though, that individual client loyalties are paramount.

They believe that by creating a local network of professionals, they will be able to improve the quality of service provided to the Surrey business community.

Charles Batchelor

Imagine a list of Britain's regional financial centres. Manchester, Leeds, Bristol, Guildford... Guildford? Does a sleepy town in the Surrey commuter belt really deserve a place alongside other more evidently dynamic locations?

The answer will be "yes" if a breakfast club of local professionals, solicitors, accountants, bankers and a venture capitalist has its way.

Ten members of Guildford's professional community met last Friday over croissants and coffee in the local office of accountants Pannell Kerr Forster to discuss the state of the Surrey economy and how to raise Guildford's financial profile.

This was the fourth in what participants hope will become a regular six-to-eight-weekly series of breakfasts to improve local networks.

If professional firms can work together more closely they can provide a better ser-

vice to local companies, says Tony Cornall, Pannell's local managing partner. If the banker, accountant and solicitor involved in a deal all know each other they can act more quickly and more effectively than if they are dealing with an anonymous professional in London, he says.

As London firms relocate to be near the M25 motorway there is a greater demand for professional services outside central London, says Tim Harrison, local director of SK, the venture capital company. Surrey also has a good spread of "old money" private companies with turnover of £10m-£20m as well as a growing number of high-tech businesses near the M4 corridor.

Until recently Guildford's professional community was as low-key as many of the local businesses. Active promotion was not necessary during the booming 1980s but all are now anxious to boost their profile and business.

Charles Batchelor

But are there not existing networks which could do the job as well as, or better than, an informal breakfast club? Apparently not. Many of the participants are members of the local chamber of commerce but they view this as representing the interests of small traders rather than professionals like themselves.

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On Commercial & Industrial Properties at prime rates 9/10 years. Interest only. Minimum loan £50,000.

Apply to: HIRSCOF Europe's leading Finance Consultants
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JOINT VENTURE Leading US-based mfg. of exclusive hi-tech surveillance, night vision, thermal & government security systems for over 30 years seeks Joint Venture partner to manufacture/distribute abroad. Only serious organizations with excellent financial & business references considered. Contact by FAX: Mr Kirk 212 363 1278 C/O, 675 Third Ave, 8410, NY NY 10017, USA.

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Substantial investment required for equity (£50,000 - £300,000) in an Irish company manufacturing unique patented product with huge export potential. Product already proven a success on the Irish market.

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offer a professional and comprehensive facility for the formation and management of offshore companies and Trusts in any jurisdiction for corporate and individual clients. A personal and discreet approach to client's requirements in taxation and given by qualified personnel.

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JOINT VENTURE Leading US-based mfg. of exclusive hi-tech surveillance, night vision, thermal & government security systems for over 30 years seeks Joint Venture partner to manufacture/distribute abroad. Only serious organizations with excellent financial & business references considered. Contact by FAX: Mr Kirk 212 363 1278 C/O, 675 Third Ave, 8410, NY NY 10017, USA.

US\$65K IN DIFFICULTY Funding plus best professional help available from a team of experts in the New York City and Industrial Securities PLC on 071-42 4242

FINANCIAL REQUIRED

A major private Group has an opportunity to acquire a large parcel of land with planning permission for residential development on which it presently has an option. A fraction of the market value. Will buy back on a lease basis (which could be treated as a capital gain) or a joint venture will be considered.

Please reply: Box H9335 Financial Times One Southwark Bridge, London SE1 9HL

FINANCIAL REQUIRED

A major private Group has an opportunity to acquire a large parcel of land with planning permission for residential development on which it presently has an option. A fraction of the market value. Will buy back on a lease basis (which could be treated as a capital gain) or a joint venture will be considered.

Please reply: Box H9335 Financial Times One Southwark Bridge, London SE1 9HL

ELECTRIC VEHICLES: LIGHT COMMERCIAL

Small LA based company seeks production co-operation and European orders for LHD units. Principals in London late November. Contact: Solicitors - Davenport Lyons Att. FDNC Tel: 071 287 3353.

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In August U.K. Exports to the Middle East were worth over £500m. With over 20 years experience in the area we can help your company to increase its market share.

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If you are interested in discussing your requirements with us please write to: Box H9347, Financial Times, One Southwark Bridge, London SE1 9HL

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مكاتب التحليل

BUSINESSES WANTED

We are in contact with a substantial number of major PLC's in mergers and acquisitions who are constantly looking to acquire sound companies for cash, equity or earn-out deals.

We would be pleased to hear from controlling directors and principals of companies willing to sell with minimum turnover £1 million and pre-tax profits £100k with no upper limits.

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Chartered Accountants

seeks to acquire, on behalf of clients, a company which has and continues to trade in property and/or property development and which carries agreed trading Corporation Tax losses of around £3m.

Write to Box H9300, Financial Times, One Southwark Bridge, London SE1 9HL.

Food Manufacturing Company

wishes to purchase company or premises with production facility for chilled and/or frozen foods of 15,000/25,000 sq ft.

Reply to M R Davis, Seckley & Partners, 77 New Bond Street, W1T 9DR.

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A company running a restaurant and leisure complex comprising one Brasserie-restaurant and two discotheques (capacity 800 people), Located in the heart of NICE (French Riviera). This complex provides an excellent investment opportunity

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For further information please write to Mr. Joseph LOPEZ, 10, rue Maréchal Joffre F-06000 NICE (FRANCE)

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DUE TO CANCELLED EXPORT ORDER

company have approx 100 used Jaguar Car engines 4.2 and 5.3 Litre.

For details:
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Touche Ross

CORPORATE SPECIAL SERVICES

Our Corporate Special Services Department has a network of offices throughout the UK, offering guidance on corporate care to companies in distress as well as comprehensive services to creditors and bankers. Contact any of the people at our main offices listed below to find out how they can help you.

| | | |
|-------------|---------------------|--------------|
| London | Nigel Atkinson | 071 936 3000 |
| Belfast | Arthur Boyd | 0232 322861 |
| Birmingham | Andy Peters | 021 631 2388 |
| Bristol | David Bird | 0272 211662 |
| Cambridge | Richard Summerfield | 0223 460222 |
| Cardiff | Robert Ellis | 0222 481111 |
| Glasgow | Robin Wilson | 041 331 1501 |
| Leeds | Ralph Preece | 0532 339021 |
| Leicester | Nick Dargan | 0533 543598 |
| Liverpool | Peter Bendall | 051 236 0941 |
| Manchester | Ken Chalk | 061 228 3456 |
| Newcastle | Len Gatoff | 091 261 4111 |
| Nottingham | Lindsay Denney | 0602 500511 |
| Southampton | Harold Wilks | 0703 334124 |

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Sports Clothing and Equipment Retailer

Ashford Sports

An exciting opportunity has arisen to purchase the business and assets of the above company based in Ashford, Kent.

- The business has been long established in the central shopping area of Ashford.
- The leasehold premises offer an attractive outlet with a spacious sales area and a wide range of display fittings.
- Ideally suited to be run as a family business.

For further information, please contact the Supervisor, N.J. Voight, Cork Gully, Malrose House, 42 Dringwell Road, Croydon.

Tel: 081 881 5252 Fax: 081 760 0897.

Cork Gully is authorised in the name of Cooper & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on Investment Business

Cork Gully

Arran Knitwear Manufacturers

The Joint Administrative Receivers offer for sale the business and assets of Black Cat Knitwear Limited. Key features include:

- In excess of 300 live accounts
- 5,000 sq ft leasehold premises at Barwell, Leicestershire
- Turnover approx. £800,000 p.a.
- 5gg flat bed electronic and semi electronic knitting plant

For brief particulars of sale please apply to the Joint Administrative Receivers, G.C.S. Baker and T. Fnd. Ernst & Young, 37 New Walk, Leicester LE1 6TU.

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Option on further 108 acres of land included.

PRICE GUIDE: £250,000

Details from SNOWDON MOUNTAIN RAILWAY PLC, LLANBERIS, CAERNARFON, GWYNEDD, LL55 4TY

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Annual Recurring Contracts Totalling c. £600,000.

Primarily UNIX commercial systems running Multisoft, Tetra, Informix and Uniplex applications.

Companies interested in acquiring the above should register in writing to Box H9349, Financial Times, One Southwark Bridge, London SE1 9HL.

PAINT MANUFACTURER

- Long established paint manufacturer seeks a new owner to fulfil its expansion programme, in United Kingdom.
- Company produces a wide range of quality industrial and decorative paints and sells wallpaper.
- Strategically located freehold factory with significant expansion potential.
- Well established business with good reputation for quality of product and service.
- Annual turnover in excess of £2.5 million and profitable.
- Committed and experienced management and employees

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FOR FURTHER DETAILS CONTACT

Brian M. Jones, Mackenzie Hadden
Barr House, High Road Whitmore, London N20 9HL. Tel: 081 446 0922 Fax: 081 446 7086
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COMPUTER COMPANY FOR SALE

Long established Computer Company for sale due to retirement of Managing Director / Principal Shareholder.

The Company manufactures from PCs to Mid-range UNIX multi-user systems and has grown by 20% to c. £2.7 Million this year. Located in West London in 22,000 sq ft, low cost premises the Company and Products are nationally recognised brands. Selling through an established Dealer network as well as to major Corporates the Company holds valuable distribution franchises in addition to its computer range.

Apply to: Box H9358, Financial Times, One Southwark Bridge, London SE1 9HL.

ENGINEERING COMPANY FOR SALE

£10m T/O. Good Profits record - 75% Oil and Petrochemical, highly respected as a quality producer of component parts. Ideally located to service blue chip customer base - excellent growth potential.

Write to Box: H9351, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES FOR SALE



ROBERT BARRY CHARTERED SURVEYORS & Co

On the instructions of Mr R. Hocking, Stoy Hayward, Liquidator of Hatfield Development Company Ltd., the freehold is offered for sale of

THE GEORGE HOTEL, BUCKDEN, HUNTINGDON, CAMBS.

- A fully licensed 16 bedroom 16th century coaching hotel.
- With especially advantageous location just off the A1.
- Recently comprehensively refurbished and extended.
- 16 bedrooms, reception lounge, spacious lounge bar, restaurant (84), meeting / function room (30).
- Parking (50), courtyard terrace, shop unit.

OFFERS AROUND £600,000 FREEHOLD

All enquiries should be addressed to the vendor's agents: Robert Barry & Co., 7 Upper Grosvenor Street, Mayfair, London W1X 9PA. Hotel, leisure & licensed property specialists.

Tel: 071 - 491 3026 Fax: 071 - 629 9373

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Specialising in watches, jewellery, handbags, shoes, clothing, etc. occupying prime road location with superb showrooms recently refurbished.

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Apply in confidence to

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Commercial House

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Guernsey

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Excellent premises, staff & client base. Easy to run. Positive cash flow. Self private or corporate purchaser. Profits £6k p.a. with potential for more. Owner retiring.

Box H9343, Financial Times, One Southwark Bridge, London SE1 9HL.

Cavelle Information Technology Limited (Administrators Appointed)

Altrincham, Cheshire

The above company's main activity is the sale of computers to corporate, international and brokerage markets.

- Freehold premises 8,050 sq ft
- Annual turnover £24m
- Experienced sales force
- Prestigious customers

For further details please contact the Joint

Administrators: Allan Griffiths or Malcolm B. Shiersen,

Grant Thornton, Heron House, Albert Square,

Manchester M2 5HD.

Tel: 061 834 5414

Fax: 061 832 6042.

Grant Thornton

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LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
KETH D. GOODMAN FCA & PHILIP MONJACK FCA
IN THE MATTER OF

Niccobite Ltd.

T/A MICHELANGELO DELICATESSEN

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Further information please contact:
Leonard Curtis & Co, Chartered Accountants,
30 Ebury Square, London W1T 6JE
Tel: 071-262 7700 Fax: 071-273 6059

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We are a profitable successful Software and Systems House operating throughout the UK with around 400 employees. We have a different vertical market software products which all operate under Unix as well as on proprietary systems providing us with one of the most exclusive Software portfolios in the UK. Approximately 30% of our revenues are provided by our Hardware Maintenance division and a further 20% by Software Maintenance and Support revenues.

We are at a stage in our history where we intend to be part of a much larger business. We are not sure whether this will be best achieved by making further acquisitions, by merger or by a sale to a larger group. We may be the ideal vehicle for an overseas company wishing to enter the UK market or for a company already well established in the UK but intent on winning a larger share of the UK market. We would like to hear from any Computer Hardware Manufacturer or any System/Software House who may be interested in expanding their operation in the UK.

Write to Box H9348, Financial Times, One Southwark Bridge, London SE1 9HL.

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AUTOMOTIVE ELECTRONICS

Small company at leading edge of automotive electronics technology.

Wide range of products for modified production and racing vehicles: instrumentation, engine management, fuel injection and ignition systems. Strong home and export customer base. Unique position in lucrative marketplace.

Would benefit from greater financial and admin. resources of larger organisation to exploit full potential. Located Surrey. Existing management willing to stay.

Fax: 0883 340861

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Based near Oxford with 60 franchise outlets throughout England and Wales. Pre-tax profits of £100,000 in 1991 and generating free cash flow of around £15,000 per month. Growing rapidly.

Write to Box H9354, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

due to retirement of owner. Long established manufacturer of fashion jewellery, fully equipped with modern machinery. Principals apply Box No: H9340 Financial Times, One Southwark Bridge, London SE1 9HL.

P J Graphics Limited Black & White Images Limited

(In Receivership) West London

PJG is a printing company specialising in fine art reproduction. BWI is a supplier of black & white postcards and posters, including the 'Heritage' collection.

- Annual turnover c.£1.7m
- 3 leasehold industrial units in Acton
- Quality specialised printing/repro equipment
- Niche market products
- Highly trained workforce

For further details please contact the Joint Administrative Receivers: Scott Barnes or Ian Allan, Grant Thornton, Grant Thornton House, Melton Street, London NW1 2EP. Tel: 071-383 5100. Fax: 071-383 4077.

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EDWIN J HASSELL LIMITED

Heating and Ventilation Engineers

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For further information contact:-
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Finnie & Co, 74 South Street, Reading, Berks. RG1 4RA Tel: 0734 585466

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- Long serving Management Team;
- Owner wishes to retire.

FOR DETAILS WRITE: Box H9218

Financial Times, One Southwark Bridge, London SE1 9HL

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established 1980, S/W Midlands. 10,000 sq ft purpose built unit. Skilled sewing machinists with Management capable of all aspects. Available February 1992. For details please

Write to Dept. H, TMG, 1, Firs Glen Road, Bournemouth, Dorset BH9 2LW.

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Write Box H9353 Financial Times, One Southwark Bridge, London SE1 9HL.

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Chemical & Raw Material Exporting Co T/O circa 3.5 Million. Exporting World Wide. Profitable

Write to Box H9352, Financial Times, One Southwark Bridge, London SE1 9HL.

The Ringtower Group

The Joint Administrative Receivers offer for sale the business and assets of the three divisions of Dunbee Limited and Aeresta Limited

| Industrial Division | Childrenswear Division | Household Textiles Division |
|--|--|---|
| Import/Wholesale/Agent of PVC and Ring Mechanisms | Import/distribution of childrenswear and also school uniforms. | Import/distribution of household textiles. |
| ■ Turnover for 10 months to 31 October 1991 - £1.9 million | ■ "Benji" and "Keltmac" trade names | ■ Turnover for 10 months to 31 October 1991 - £2.85 million |
| ■ 400 UK customers | ■ Turnover for 10 months to 31 October 1991 - £2 million | ■ Customers include several UK High Street stores |
| | ■ 1,000+ account customers | |

The group trades from a freehold site at Winchester, Hampshire which comprises warehousing/offices of 120,000 square feet, with planning permission for an additional 170,000 square feet. Within 1/4 mile of Junction 9 of the M3. For further information, please contact: W J H Elles, Joint Administrative Receiver, Ernst & Young, Wessex House, 19 Threefield Lane, Southampton SO1 1TW. Telephone: (0703) 230230; Fax: (0703) 227409.

ERNST & YOUNG

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Transport Company

Cupar, Fife

The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of Dansk Distribution Limited.

Principal features include:

- Freehold Property 3 Acres.
- Modern Warehousing 40,000 sq ft
- Strong Scottish and English Customer base.
- Employees 55.
- Turnover £3 Million per annum.

For further information please contact the Joint Administrative Receivers, Ian Murdoch or Myles Halley, KPMG Peat Marwick, 24 Blythswood Square, Glasgow G2 4OS. Tel: 041 226 5511. Fax: 041 204 1584.

KPMG Corporate Recovery

Well known supplier to major retail chains

Neoplast Limited
(In Receivership)

For sale the business and assets of this manufacturer of fabric toiletries aimed at the gift market:

- Turnover £2.5m
- Complementary business manufacturing advertising and promotional hats. Turnover £0.5m
- Based in freehold premises in Northamptonshire
- Experienced workforce of 30 and an extensive network of outworkers

All enquiries to the Joint Administrative Receivers of Neoplast Limited at Cork Gully, 55 Sheep Street, Northampton, NN1 2NF. Tel: 0604 230799 Fax: 0604 238001

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business

ICork Gully

E & J PRINT LIMITED VINE & GORFIN LIMITED

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of these printing and stationery businesses including:

- Freehold land and buildings, in Gloucester and Exmouth
 - Turnover in eleven months ended 30 September 1991 approximately £2.8 million
 - Quality customers
 - Modern printing equipment
- For further details please contact:
R. Mullins
Joint Administrative Receiver
BDO Binder Hamlyn
Broad Quay House
Broad Quay
BRISTOL BS1 4PQ
Tel: 0272 279936
Fax: 0272 225000

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Purchaser / Joint Venture

Extensive Freehold Property

Haliam Consultants, 30 Main Road,
Twycross, Atherstone, CV9 3PL.

Rickman Metisse Group

(In Administrative Receivership)

The Joint Administrative Receivers of Rickman Metisse Holdings Limited, Rickman Bros. (Engineering) Limited, Rickman Accessories Limited and Mirid Limited, offer for sale the businesses and assets located in New Milton, Hampshire.

Principal features of the business are:

- Established customer base and manufacturing/development facility for:
- Rickman Motorcycle Accessories
- Rickman Kit Cars
- G.R.P. Products
- Including:
- Metal fabrication
- General engineering
- All kinds of welding
- Tube polishing and bending
- Press shop
- Tool room
- Factory 36,000 sq. ft. on 1 1/2 acres in established industrial estate.
- Group 1990 turnover in excess of £1.8 million.

For further details please contact: The Joint Administrative Receivers, PS Padmore FCA and PRC Denham FCA, Price Waterhouse, The Quay, 30 Channel Way, Ocean Village, Southampton SO1 1XF. Tel: (0703) 330077. Fax: (0703) 236252.

Price Waterhouse

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
D. SWADEN FCA & DERMOT J. POWER FCA

ANGLIA CABLE TECHNOLOGY LTD.

Offers are invited for the business and assets of this Specialist Cable Distributor and Harness Manufacturer, supplying principally to the Automotive Industry

- Annual Turnover around £1 m.
- £150,000 Confirmed Orders.
- 4,500 sq. ft. leasehold factory in Huntingdon.
- Sole U.K. Distribution rights for several Major International Cable Manufacturers.

Enquiries should be addressed to Gae Kaitake or

Leonard Curtis and Partners
3rd Floor, Peter House, Oxford Street, Manchester M1 5AB
Tel: 061 236 1955 Fax: 061 228 1929

MATHER MACHINERY CO LIMITED

(IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers offer for sale on a going concern basis the business and assets of a significant textile finishing machinery manufacturer located in Rochdale, Lancashire.

- Well established international reputation.
- Large customer base with significant repeat business.
- Substantial leased premises approx. 38,000 sq. ft.
- Typical order values £150K+.
- Turnover approx. £3.4m per annum.

For further information please contact:

J J Gleave or G A Tate at:
Arthur Andersen & Co.
Bank House
9 Charlotte Street
Manchester M1 4EU.
Tel: 061-200 0302
Fax: 061-200 0343

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LEGAL NOTICES

In the matter of Incoming Transport
Equipment Limited

In the matter of the Cyprus Companies Law
Cap 113

Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr Arthur Andersen & Co., Chartered Accountants, Bank House, 9 Charlotte Street, Manchester M1 4EU, on or before the 31st day of January 1992 in writing from the said liquidator, are due or claim at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such date as is provided.

Dated 19th day of December 1991.
A Hall Rousos FCA
Liquidator

NOTICE OF APPOINTMENT OF
ADMINISTRATIVE RECEIVER
IN THE MATTER OF THE CYPRUS COMPANIES LAW
CAP 113

Registration number: 188888
Nature of Business: Motor Vehicles and Parts Sales

Trade description: 10
Date of Appointment: 18 December 1991

Names of persons representing the administrative receiver: Mr Arthur Andersen & Co., Chartered Accountants, Bank House, 9 Charlotte Street, Manchester M1 4EU.

Administrative Receiver: Peter B. Dunn FCA, David A. Wood FCA, Leitham Crescent & Duns, 40 Church Street, London W1A 9PS

Office Holder: Mr Arthur Andersen & Co., Chartered Accountants, Bank House, 9 Charlotte Street, Manchester M1 4EU.

IN THE MATTER OF THE CYPRUS COMPANIES LAW
CAP 113

In accordance with Article 4.101 of the Insolvency Rules 1986 notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr Arthur Andersen & Co., Chartered Accountants, Bank House, 9 Charlotte Street, Manchester M1 4EU, on or before the 31st day of January 1992 in writing from the said liquidator, are due or claim at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such date as is provided.

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NOTICE TO CREDITORS TO PRESENT CLAIMS
IN THE MATTER OF THE CYPRUS COMPANIES LAW
CAP 113

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FT LAW REPORTS

Generalised group relief claim is valid

GALLIC LEASING LTD v COBURN (HM INSPECTOR OF TAXES)
House of Lords
(Lord Keith of Kinkaid, Lord Templeman, Lord Oliver of Aylmerton, Lord Goff of Chieveley and Lord Lowry)
November 28 1991

A CLAIM for group relief from corporation tax is valid if it alerts the inspector to the fact that reliefs are to be sought by an identifiable claimant in respect of identified profits; and it is unnecessary for it to specify the surrendering companies or to quantify the amounts to be surrendered by each of them.

The House of Lords so held when allowing an appeal by Gallic Leasing Ltd from a decision of the Inspector of Taxes (1991/STC 151) that the Inland Revenue was entitled to reject a claim for group relief on the grounds that it was not validly made in time.

LORD OLIVER said that Gallic Leasing was a member of a group of companies. In October 1982 it was assessed to corporation tax for the period ending March 31 1983.

On October 31 it appealed the assessment and at the same time, applied to postpone payment on the ground that "profits will be covered by group relief".

The inspector of taxes agreed the postponement. On June 30 1983 Gallic Leasing's accountants sent the inspector for agreement a copy of its accounts to March 31 1983, together with a computation of its income assessable to corporation tax, which was submitted "subject to group relief".

Note 6 to the accounts headed "taxation" stated £187,000 corporation tax at 32 per cent of profits, from which was deducted the same sum described as "group relief".

At the same time the accountants submitted accounts for another group member for the same period. On July 18 1983 the inspector acknowledged receipt of Gallic Leasing's accounts and said, "I have no enquiries to raise and now await details of group relief".

Nothing further happened for 18 months, save that accounts of other companies in the group were submitted to the inspector for agreement. On January 13 1985 the inspector wrote to the accountants agreeing Gallic's profits at £221,291, and adding, "I should now like particulars of any group relief to be claimed".

A schedule of group relief was submitted, but on December 4 1986 group relief was formally refused on the ground that no claim was made within the two-year time limit prescribed by section 264 of the Income and Corporation Taxes Act 1970.

The general commissioners upheld the inspector. They held that the references to group relief in the notice of appeal of October 31 1982, in the note on the accounts, and in the accountants' computation of assessable income, did not severally or collectively, constitute a valid claim to group relief.

Mr Justice Vinelott allowed Gallic Leasing's appeal. He held that in order to make a valid claim to group relief all that was required was for the claimant company to make it clear that a claim was being made. He said it was unnecessary to identify the surrendering companies or the amount of relief to be surrendered by each.

The Court of Appeal reversed his decision. It held that it was essential to a valid claim for group relief that the surrendering companies be identified and the amount of the relief surrendered by each be quantified.

Gallic Leasing now appealed. Section 42 of the Taxes Management Act 1970 provided a general code to govern the procedure to be employed in making claims for tax reliefs. Subsection 42(5) provided that, "A claim shall be in such a form as the Board may determine..."

The power conferred by section 42(5) had never been exercised in the 22 odd years that had elapsed since the Act was passed.

Thus, for determination of what constituted a "claim", the court was compelled to rely on such guidance as was offered by the individual provision for relief to which any alleged "claim" related.

Group relief at the material time was regulated by section 283-294 of the Income and Corporation Taxes Act 1970.

Section 283(1) of that Act provided that relief for trading losses eligible for relief from corporation tax might be surrendered by a member of a group and, "on the making of a claim" by another member of

the same group, might be allowed to the claimant by way of relief.

Thus, allowance was permitted "on the making of a claim". That said nothing about the procedure for making a claim.

Section 283 did not indicate any order in which the events leading to allowance (i.e. surrender, claim and consent) were to take place - by suggesting for example that surrender must necessarily precede the claim. And there appeared to be no reason why a claimant company should not make its claim before it knew the extent of any available reliefs, or whether the company to which they were available was willing to surrender them.

On that analysis the making of a claim served no other purpose than that of alerting the inspector to the fact that reliefs were to be sought by the claimant.

If that was right then the documents relied on by Gallic Leasing sufficiently constituted a claim for the purposes of the section.

The inspector received the accounts with references to group relief at the same time as he received the accounts of other companies in the group in which the relationships were clearly set out. He could not have been under any misapprehension as to the existence of a group, or that Gallic Leasing was claiming anticipated reliefs within the group sufficient to extinguish the tax liability on its profits.

The correspondence showed that he understood the position. On March 31 1983 the inspector received a copy of the documents sent to the inspector was precisely the same as if the accounts had been accompanied by a letter saying "we hereby claim group relief in respect of the company's profits for the accounting period to March 31 1983, being the amount shown in the profit and loss account".

Mr Moses for the Revenue argued that the purpose of the two-year time limit in section 264(1)(c) was to ensure that within the defined period the inspector had all the necessary material to enable him to accept or reject the claim and give effect to it.

Thus it was argued, there was an irreducible minimum of information which a valid "claim" within section 264(1), must contain.

He said that irreducible minimum consisted of (1) identification of the claimant company; (2) the amount of profit against which relief was claimed; (3) identification of each surrendering company; and (4) the amount and origin of the relief of each surrendering company.

An alternative submission was that the very least required was identification of each surrendering company. With regard to the first submission, that involved ascribing to section 264(1)(c) an assumed purpose which was nowhere expressed in the statute, and then arguing backwards from that assumption to discover the minimum required to fulfil the assumed purpose.

That approach was not acceptable. It involved reading into the statute a very great deal which was simply not there and which could not be gathered from the words of the section or of section 42 of the Taxes Management Act.

It imposed a rigidity on the operation of the section for which there was no warrant in the language used or in the scheme which the section was seeking to effect.

With regard to the second submission, it was argued that since group relief postulated a one-to-one relationship as between claimant and surrendering company, it followed that a "claim" to group relief must at least specify that company within the group by which relief was to be surrendered.

It could be derived from the Act that a claim to have any meaning at all must at least be a claim by an identified claimant to relief against identified or identifiable profits for an identified accounting period.

But there was nothing in the Act which required the composition of the group to be made known to the inspector before or after the claim was made, or before or after the two-year time limit for making the claim.

There really was no half-way house between Mr Moses's irreducible criteria and acceptance of the validity of a claim in the more generalised form of the claim made in the present case. The appeal was allowed.

Their Lordships agreed. For Gallic Leasing: David Goldberg QC and Felicity Callen. For the Revenue: Ian Moses QC and Laurence Henderson (Inland Revenue Solicitor).

Rachel Davies

Barrister

THAILAND

Tuesday December 3 1991

Can the military accept civilian political control?
Page 2

'We can move up the ladder',
says prime minister Anand
Page 3

Dreams, nightmares, breathing spaces

The country's economic growth rate is slowing down. February's military coup underlines the problems that Thailand faces in adjusting politically to the economic changes that are taking place, writes Victor Mallet

BANGKOK in late 1991 is the economic dream that the industrialised countries and their financial institutions have long wished on the developing world. It is also, in some respects, a nightmare.

The Thai capital is the heart of a dynamic economy, powered by Asian and western investment, which has successfully graduated from commodity exports and import substitution to become the base for a diversified range of export industries.

Restaurants echo to the sound of businessmen's mobile telephones, and the effigy of Colonel Sanders stands comfortably outside a Kentucky Fried Chicken outlet next to a statue of the Buddha on Ploenchit Road.

But three years of double-digit growth between 1988 and 1990 have overwhelmed the city's transport and communications networks, clogging the streets with expensive traffic jams and polluting the air with poisonous fumes.

Opinions differ on the extent to which growth will be shown to have slowed this year and next. Government officials predict annual growth of about 8 per cent, while some analysts point to sagging turnover in the shops and an end to the property boom and say the figure will be more like 6 per cent. There is widespread agreement, however, that a slowdown is both desirable and inevitable.

Thailand has been sucking in imports, and not all of them

are capital goods for its export industries. The growth-fuelled current account deficit, which could amount to 8 per cent of gross domestic product next year, has become one of the main concerns of the technocratic government installed after the military coup d'état in February.

While the state has restricted its foreign borrowing, the private sector has been eagerly securing loans from abroad. A liberalisation of foreign exchange regulations has not been accompanied by a free floating of the Thai baht and the risk of a devaluation is low, but there are fears that Thai borrowers may find foreign banks less willing to lend if political stability is not assured.

The deceleration of the Thai economy should also give the country a breathing space in which to ponder its future. Thailand faces industrial competition from lower-cost producers in Indonesia and southern China, and wants to move up the technological ladder towards the level of north Asian economies such as Taiwan and South Korea.

But competition in the upper echelons is equally stiff, and Thailand is burdened by the inadequacy of its infrastructure and a shortage of skills at a time when technology is flowing between nations faster than ever and the progress of developing countries towards prosperity seems to be measured in years rather than decades.

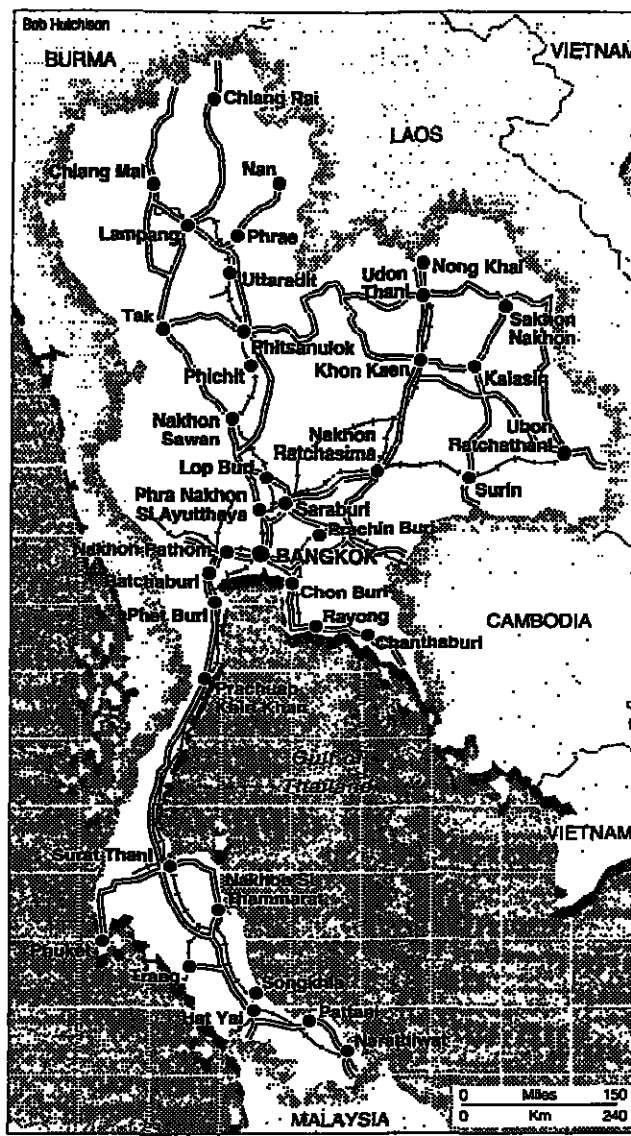
Some free marketers in Thailand believe that the coun-

try's entrepreneurial skills and adaptability will carry it through; they prefer a public sector struggling to catch up with an energetic private sector to an administration which always takes the lead and allows private businesses to become lumpy and dependent on the state.

Others believe that Thailand needs a Japanese-style vision of the future, an emphasis on research and an idea of what the country will sell and to whom. "We need to have a picture of where the economy is going 10 years from now," says Mr Chalongsob Sussangkarn of the Thailand Development Research Institute. "In our case it's very much *laissez-faire* - probably too much."

Wherever Thailand is going, several obstacles stand in its way. Transport and communications bottlenecks are being tackled by the construction of elevated highways and a new airport, and by the installation of more telephone lines. Thailand also has enough money to begin dealing with its environmental problems.

The royal family, the government, businesses and ordinary citizens are all preoccupied with air and water pollution and the deforestation that have accompanied economic growth. It was characteristic of the national mood that great efforts were made during the recent festival of Loy Krathong (when Thais let loose floats of flowers and incense downriver to send away their sins) to persuade people to use biodegradable banana leaves



instead of polystyrene for their floating creations.

However, education and training take longer than road-building or environmental awareness. Three-quarters of the workforce will have only primary education or less by the year 2000, according to Mr Chalongsob, and the overall proportion would barely change even if 100 per cent of pupils went on to secondary education from next year (55 per cent continue at present).

A rapid ascent for Thailand to the level of Korea or Taiwan is a "pipe dream", Mr Chalongsob says, though he argues

that the situation could be improved by "a massive programme of training" for 6m existing workers over the next decade.

The ravages of the Aids disease will serve only to worsen Thailand's skilled labour shortage. It is estimated that by the turn of the century between 2m and 4m Thais will have been infected with the Human Immunodeficiency Virus which causes the disease and more than half a million could have died as a result of Aids.

By no means all the news is bad. Thai investors and traders have seized on the business



Thai dancers in Bangkok

opportunities arising from the peace agreement in neighbouring Cambodia and the liberalisation of the Vietnamese and Laotian economies. Mr Anand Panyarachun, the prime minister, suggests that Thailand can become a staging post for Japanese and other foreign investors interested in Indochina, although there is always the danger that Thailand will find its neighbours, particularly Vietnam, turning rapidly into economic rivals.

Nor is Thailand always viewed favourably in the region. Having over-exploited many of its own natural

resources, the country's military businessmen are eagerly extracting timber from across Thailand's borders (supporting in the process the otherwise isolated military rulers of Burma).

Mr Arsa Sarasin, the foreign minister, visited Cambodia in November and urged Thai businessmen not to take advantage of the Cambodians. His statement was interpreted by his officials as an attempt to avoid the tarnishing of Thailand's image by unscrupulous profiteers.

The economic slowdown in Thailand may be attributable

to the Gulf war, to the state of the world economy and above all to a natural correction after years of extremely rapid domestic growth, but the political uncertainty following the February coup d'état has done nothing to encourage foreign or local investors.

Some foreign observers, noting that there have been 18 coups since the end of the absolute monarchy in 1932, have begun to assume that Thai political manoeuvrings can be dismissed as irrelevant adjuncts to sustained economic progress, but Thais themselves - including the stock market investors - show signs of taking it all seriously.

Neither the relatives of Mr Thanong Phoon, the president of the Labour Congress of Thailand who disappeared mysteriously in June, nor the pro-democracy activists who found severed dogs' heads in their gardens after demonstrations against the military-inspired new constitution last month, are treating politics as a joke. Nor are the television journalists whose reports on the protest movement were censored.

"They say people are too ignorant and too ill-educated to understand democracy," declared Gen Chavalit Yongchaiyudh, leader of the New Aspiration party, at a recent opposition rally in central Bangkok. "That's what they said in 1932. Why are these excuses still being used now, 59 years later?"

Mr Anand, the caretaker prime minister installed by the military, retorts that such critical comments about the military from former military leaders like Gen Chavalit show how much progress has already been made.

A situation in which distaste for the military is balanced by anger at the corrupt practices of politicians is not without ironies - particularly when many of the politicians are soldiers. Businessmen want stability and a resolution of the conflict over the constitution - elections are due by April - but they also like the economic policies of Mr Anand and his cabinet colleagues. "We are sorry they have to go in five months' time or even sooner," says one banker wistfully.

THE WORLD MAY BE IN A RECESSION BUT NOBODY TOLD THAILAND.

While most of the world wrestles with recession, Thailand's economy is booming.

It is enjoying a period of unparalleled prosperity, with one of the fastest growing economies in the world.

This boom period is being export-led and investment driven, attracting leading foreign investors. In particular it appeals to those looking to relocate their production bases in preference to Japan, Taiwan and South Korea.

Incentives like tax-free periods make investing in Thailand an enormously attractive proposition.

Tourists, too, are being attracted in ever increasing numbers, contributing a total of US\$3,855m to the economy in 1989.

Thailand is exceptional in the diversity of interests it offers tourists, and so is unlikely to fall out of fashion after several years, as usually happens with destinations enjoying such popularity.

Thailand's growth is mirrored by that of its airline, Thai Airways International.

In 1989 it was the fastest growing airline in the world, and it continues to grow rapidly.

This success has prompted Thai Airways International to seek privatisation through listing on the stock market later this year, and it is predicted it will be one of Thailand's most sought after stocks.

As you can see, Thailand's economic prospects look extremely attractive.

No wonder it's known as the Land of Smiles.



THAILAND 2

Peter Ungphakorn considers whether the country's economic miracle is over

The pessimists and the optimists

ONE OF the two big questions about the Thai economy this year is whether the miracle is over.

In the "pessimistic" blue corner is Dr Chalongsob Sungsakorn, former World Bank economist currently in charge of the independent Thailand Development Research Institute's macroeconomic programme. He believes that the double-digit growth rates of the past four years have come to an end.

Thailand will have difficulty continuing to climb up the growth ladder, he says, because the country is not saving enough to meet its investment needs and because the labour force may not be sufficiently educated for some years to take the country on to a higher quality production rung.

In the "optimistic" red corner are the economists at the Bank of Thailand, who say they already detect signs of a revival and that the problem of savings, at least, should be soluble. Between them are some private sector economists who argue that Thailand will continue to experience a sort of "recession" all next year. After that, they predict, the economy will boom again.

"Recession" in the Thai context is a dip in the growth rate of gross domestic product from the 10 per cent of 1990 to the 8 per cent that government economists predict for this year. It has been brought about by the world economic slowdown and the Gulf crisis that may have frozen the number of tourists visiting Thailand this year at about 5.3m (an estimate depending on how well the sector recovers in the peak season that has just begun).

It has been compounded by February's coup which has left foreigners wondering if Thailand is still a safe place to invest in and has cut net direct investment inflows by an estimated 22.6 per cent.

What has surprised the Bank of Thailand's economists is what appears to be a rapid recovery in the country's export performance in the third quarter of the year, registering growth that translates into an annual rate

Economic indicators 1980-90

| | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 |
|-----------------|------|------|------|------|------|------|------|------|------|------|------|
| Economic growth | 4.8 | 6.3 | 4.1 | 7.3 | 7.1 | 3.5 | 4.9 | 9.5 | 13.2 | 12.0 | 10.0 |
| GDP % | | | | | | | | | | | |
| Current account | -5.4 | -7.4 | -2.8 | -7.3 | -5.1 | -4.1 | -0.8 | -0.7 | -2.8 | -3.7 | -8.6 |
| % of GDP | | | | | | | | | | | |
| Foreign debt | 6.7 | 8.8 | 10.1 | 11.2 | 12.8 | 14.7 | 18.0 | 17.5 | 17.9 | 18.4 | 24.9 |
| \$bn | | | | | | | | | | | |
| % of exports | 15.6 | 16.5 | 18.0 | 20.4 | 20.8 | 22.7 | 22.6 | 17.1 | 12.9 | 10.8 | 8.5 |

Source: Bank of Thailand

of 26.8 per cent, despite the barely detectable recoveries in the US and Europe.

Thai exporters with their expertise, adaptability and diversity – and their relatively small size in comparison to large markets – seem able to penetrate new markets with new products. This has eased the concern of the central bank's economists about the trade deficit in goods and services that is currently running at about Bt377bn or 8.6 per cent of GDP.

Last year the deficit peaked at 8.9 per cent of GDP, causing considerable worry. Next year, there could be a further easing to just under 8 per cent, they say.

This year, along with an estimated 21 per cent rise in merchandise exports for the whole year, there has been a slowdown in the rise in imports from last year's 29 per cent to about 18 per cent.

Earnings from tourism are expected to be up 16 per cent, at Bt128.5bn. And despite an

estimated 34 per cent drop in the earnings of Thai workers in the Middle East, new demand for Thai labour in Taiwan and elsewhere could still raise total remittances by 4 per cent this year, the Bank of Thailand says.

Dr Chalongsob and his colleagues at the Thailand Development Research Institute have yet to crunch the latest numbers. But he remains unconvinced about some of the Bank of Thailand's optimism.

The key issue, he says, is savings mobilisation. For the seventh national economic and social development plan, which started its five-year period in October, the government assumes that households will increase the proportion of the income they save by one percentage point a year from the present 18 per cent.

If that can be achieved, Dr Chalongsob says, then the current account deficit could improve to 2.5 per cent of GDP in 1996. But if the savings rate rises only by half a percentage point annually, "which is still optimistic", then the deficit will remain at 7.8 per cent of GDP, according to his calculations.

Then there is the question of whether Thailand's labour force can be adequately trained to reach the sophistication needed for a country being chased by new cheap labour producers; and whether Thailand has a clear picture of where the economy should be heading over the next decade, he says.

This time last year, there was a similar debate between Dr Chalongsob and the Bank of Thailand, with the former also in the pessimistic corner. The central bankers were proved right, but only because Dr Chalongsob overestimated the damage to the world economy that was about to be

caused by an event of great uncertainty – the Gulf crisis.

The second big question is about economic management. Traditionally, macroeconomic policy has generally remained cautious, with most governments aiming for balanced budgets and avoiding excessive debt. The biggest controversies have been about sectoral issues such as intervention in agricultural trade, and investment projects.

After the February 23 coup, Mr Anand Panyarachun's government of technocratic superstars set itself the task of trying to lay the foundations for better and more accountable screening of large projects. It set about renegotiating contracts signed by its predecessor, and immediately ran into conflict, ironically with the military, who had cited corruption by the previous government as an important reason for the coup.

One of the government's first clashes with the military was over a Bt150bn deal in which CP Telecom, a member of the Charoen Pokphand group, would have a 25-year concession to install and operate 3m new telephone lines.

The Anand government argued that the deal, set up controversially by the previous regime, was too monopolistic. It succeeded eventually in renegotiating the terms so that CP Telecom would handle only the 2m lines to be installed in the capital, but not without incurring the displeasure of some generals in the Cabinet.

Several projects for constructing elevated roads and railways in Bangkok were also renegotiated. Each had been a pet project of a different minister in charge of a different agency or state enterprise. The lack of co-ordination meant that at one, intersections would have to tower 44 metres into the sky, if each project's construction plans could be amended.

To avoid such a lack of co-ordination and the possibility of corruption, the Anand government has issued new rules requiring project design and selection to be more transparent, with consultation among the various agencies concerned.

Politics: can the military accept civilian control?

The road to power

IT WAS like the 1970s all over again. Tens of thousands gathered at Sanam Luang, the giant square in the centre of Bangkok, last month to protest against the draft constitution that they said would keep the military in political control after the elections promised for next year.

Many of the faces were familiar, seen in similar circumstances after 250,000 marched through Bangkok and overthrew the military dictatorship in October 1973.

It was almost a reunion of old activists. "All we need is Peter, Paul and Mary on stage," joked a political science lecturer, not that the US protest singers had ever performed in Bangkok.

But some things were not the same. Making crowd-rousing speeches on stage were General Chavalit Yongchaiyudh, former army commander, Mr Samak Sundaravej, interior minister in the controversial government appointed after the coup that suppressed yet another student protest in October 1976, and Major-General Chamlong Srimuang, a former member of the Young Turk group of officers which staged a number of coups from 1977 to 1985.

A Canadian journalist, who had just returned to Bangkok after tours of duty in Yugoslavia and Russia, was astonished. "Last year, Chavalit and the students hated each other," he said. Now the students and Gen Chavalit were on the same podium. "Is this normal in Thai politics?"

A week later Mr Anand Panyarachun, the prime minister, who had added his moderate but weighty voice to the criticisms of the draft constitution, commented to the Financial Times: "Ten years ago, you would not see retired military generals debating vigorously against the present draft or pleading for a fuller form of democracy... They criticise, they express their opinions very forcefully; to me it's a healthy development."

Ten years ago, you would not have seen the military stage a coup and hand over the premiership to someone like Mr Anand. Only six weeks after his appointment on March 2, he told foreign correspondents in Bangkok that the

crux of Thailand's democracy question "is whether the military are prepared to accept civilian control."

Nor, 10 years ago, would you have seen the military back down on point after controversial point in their draft constitution because of public protest.

But the roots of the tension between military and civilian politics in Thailand date back further than 10 years, to the 1973-76 interlude when the country experimented with the most open democratic system it has ever had since absolute monarchy ended in 1932. The traditions of a free press that the military have barely tried to curb in 1991 were strengthened in that period. So was the legitimacy of electoral politics, despite many MPs' apparent willingness to tarnish their image by indulging in vote-buying and corruption.

Part of this political development was the rise of the modern business sector and the increasing importance of trade and investment to the Thai economy.

The day after the February 23 coup, Gen Suchinda Kraprayoon, army chief and de facto coup leader, acknowledged the sensitivity of the return to power of the military.

"Soldiers invest in the stock market, too," he said, recognising that the confidence of foreign investors would be shaken and share prices would fall. One of the means of allaying the fears of the business community was to appoint Mr Anand and his cabinet of technocratic super-stars.

The coup leaders became the National Peace-Keeping Council (NPKC) which gave itself the task of re-drawing Thailand's political rules, particularly drafting the constitution. Mr Anand and his ministers took charge of economic management and other day-to-day affairs. It was no caretaker government. A stream of new measures emerged, including clamping down on state-enterprise unions, deregulation, privatisation, tax reform and new rules governing public sector investment projects that would improve assessment and accountability.

The allegations of corruption may have been a pretext for the military but they were

important for a large part of public opinion. But the public's willingness to accept the coup did not mean it agreed that the military leaders should take power for themselves. By the autumn, suspicions were growing that Gen Suchinda's supporters were paving the way for him to be prime minister after the election.

A scrutiny committee of the military-appointed legislative assembly proposed amending the constitution to enable a serving government official – to become prime minister without having to resign and stand for election. It also proposed increasing the powers of the senate, which would be appointed by the coup leaders, so as to allow it to hire and fire the prime minister and approve the budget.

Politicians who had committed themselves to the electoral road to power reacted with fury.

At roughly the same time, the Chait Thai Party of the overthrown premier, General Chaitchai, picked a new junta leader and moved towards an alliance with new party set up specifically to back General Suchinda. Meanwhile, the NPKC gave 13 leading members of the previous government a better chance of escaping conviction for corruption by allowing those found guilty by a special committee to appeal to the courts. Murmurs of a secret deal were heard.

Last month, the opposition was so strong that General Suchinda had to announce categorically that neither he nor his comrades in arms would be part of the government to be set up after the elections. Then followed a series of climb-downs by the legislative assembly on the draft constitution.

But the military remains a force to be reckoned with, and there appears to be little keenness among many politicians to break their old bad habits. Most observers believe that the tensions of the past few years will continue to resurface. Most also believe it will have little effect on important matters like making money.

Peter Ungphakorn

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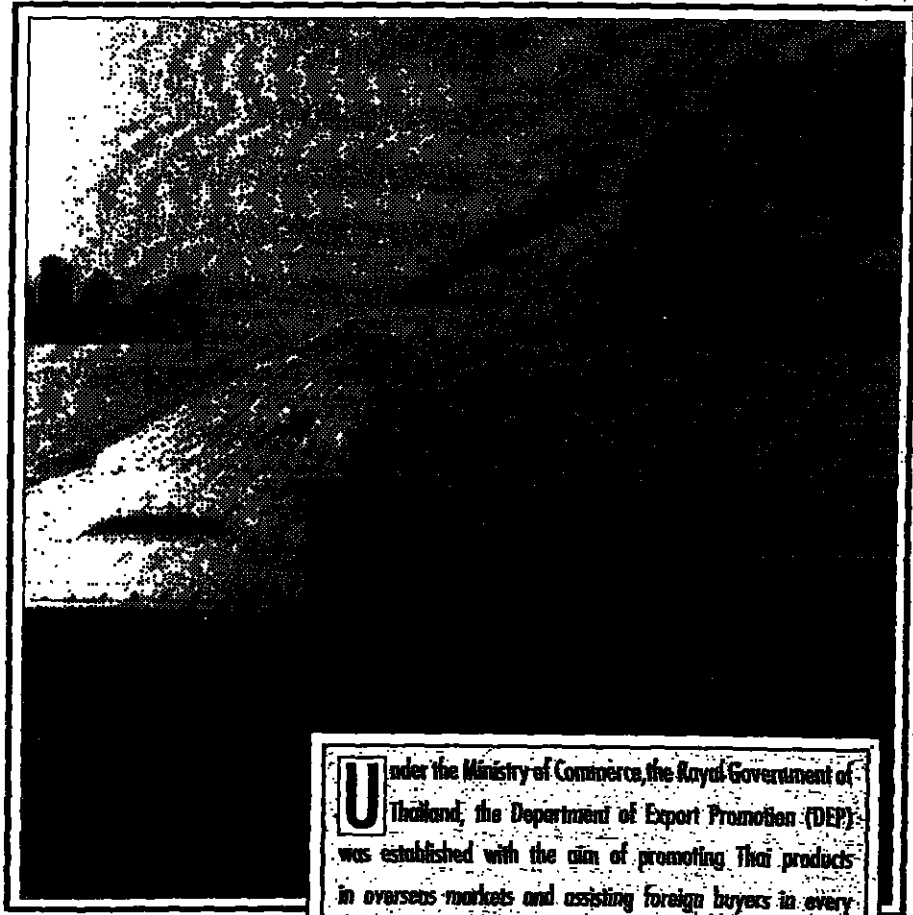
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مكتبة النجف

THAILAND 3

The prime minister is interviewed by Victor Mallet and Peter Ungphakorn

'We can move up the ladder'

Q: How do you see the economy developing? With Thailand facing competition from lower-cost producers, can the country move up a rung on the economic ladder and increase high technology exports?

A: At the beginning of the year there was real concern: first about the overheated economy, and then about the inflation rate and the growing deficits in the current account. If you go back to the 1980-90 decade, our economy grew by something like 90 to 100 per cent, and because of the inadequacy of the infrastructure, because of the abnormally high growth that we maintained, inevitably our economy was getting overheated. So when we came into our jobs we addressed those issues rather seriously and the economy is now becoming less overheated.

I think that because of the monetary fiscal measures that we adopted, we have now begun to see results. Inflation is under control. This year's inflation is expected not to exceed 6 per cent and next year it should be slightly below. The current account deficit is also under control. We are quite confident that it will become stabilised and it will actually start to decrease gradually as of next year.

There is a need indeed for the Thai economy to graduate to a higher level. Many people seem to overlook the fact that while the cheap labour aspect was being advertised to attract foreign investments, the one inherent ingredient of our labour force is its productivity and its adaptability as well. In terms of education, in terms of technical knowledge, or in terms of technical expertise perhaps we cannot compete with Korea, or Taiwan or Hong Kong or Singapore as yet, but there are also some other aspects for which the Thai labour force, and Thai management people are famous, one of which is the entrepreneurial skill of our business class.

In addition to that, I think that our business community in the past decade has been shown to be much more resilient than most other groups in other countries. I often refer to the fact that some seven or eight years ago when there was a global recession and most countries registered negative growth, including Singapore, Thailand registered 2.8 per cent growth. There are some other assets too that are inherent in our economy - the diversified range of our products, and also the diversified range of our markets.

Q: What do you think is the next step?

A: Well, it's going to take a few more years before we can start to lick the technical deficiency of our business, our labour force. There aren't enough engineers, there aren't enough scientists, and there aren't

MR Anand Panyarachun regards his elevation to the post of prime minister after the coup d'état in February this year as an accident of history, but in many ways he epitomises the enigmatic style of Thai politics in 1991.

Fifteen years ago, after the country's bloodiest coup, this former ambassador to the US was removed from his position as permanent secretary of the foreign ministry because the military establishment believed he had communist sympathies.

He had, after all, been a key figure in negotiating the removal of US bases from Thailand after the fall of Saigon in 1975 and in accompanying Thai leaders on ground-breaking visits to Beijing and Hanoi.

A year later, disillusioned, he resigned from government service and joined one of the country's largest business groups, Saha Union. He rose to become group chairman, president of the Federation of

Thai Industries, director of numerous Thai and international companies including IBM (Thailand) and Sime Darby Berhad of Malaysia, and president of the Association of South-East Asian Nations' Chambers of Commerce and Industry.

A product of Dulwich College in London and Trinity College, Cambridge, the cigar-smoking Mr Anand frequently aired his libertarian political and laissez-faire economic views.

This year, when the military seized power in February, they surprised their critics by appointing Mr Anand as prime minister to steer Thailand away from what they argued were the sordid, corrupt practices of the elected government they had overthrown. Some were surprised, too, that he accepted.

This article comprises edited excerpts from Mr Anand's interview, in English, with the Financial Times.



Anand Panyarachun, the prime minister: "We have begun to see results"

enough managers. But that will come about. The questions are being addressed quite seriously and I think that with the return to normalcy in south-east Asia, particularly in Cambodia or Vietnam, the possibility of Bangkok or Thailand becoming a regional centre for production, distribution, services, a regional centre for the financial sector - that possibility is going to be an additional incentive on the part of Thailand and on the part of

foreign investors to get together and decide to solve these problems.

When the reconstruction or rehabilitation of the economies of Vietnam, Laos and Cambodia - and one day, Burma - takes shape, Thailand could provide some kind of a staging post, a focal point. Japan can use Thailand as a conduit to transfer their technology, to transfer their expertise, to transfer their factory experience to these countries.

Q: The Thai economy is a well-known success story. Is there associated with that a cost - environmental and social - which Thais are beginning to think about more and more?

A: I think it's healthy that the Thai people, the Thai government, have themselves become more conscious of the negative aspects of development, and once we've been able to identify those problems we've got to put our heart and soul into resolving them. But it's not a question of either/or. We are going ahead with all sorts of measures, regulations which would take care of the environmental impact, negative impact.

Q: Are you still vigorously pursuing the idea of an Asean free trade area?

A: Yes, it's going to be adopted at the next summit meeting in Singapore. We hope that by the time we get to Singapore in late January we'll be able to announce two or three sectors which could be implemented right away with a short time frame, perhaps three years, perhaps five years. We are concerned about the need to increase inter-Asean trade, the need to increase inter-Asean investment and the need to attract more foreign investment into the area.

Q: Turning to politics, why did you feel the need to comment on the draft constitution after months of silence?

A: When the draft was put out and I had the chance to read it, I found that there were some provisions in it that were rather contentious. And when I was pressed for personal opinions, I thought that my personal observations might help to defuse a potentially explosive situation.

Q: Is the military coup a brief interlude in a progress towards fuller democracy or a serious setback?

A: Every now and then there was a hiccup. I do not like hiccups. I had never had any part or any role to play in them. But once you had hiccups, then it's the responsibility of the entire nation to try to get back to normalcy and this is what the government has done, what our government has done. And I think the truth is that the Thai people themselves still do not understand fully what democracy is all about, so it takes time for these people to grasp the fundamentals.

Irrespective of the coups that we had in the past and whatever we may have in the future - and God forbid, I hope there will not be another one - you cannot deny the fact that we have been moving forward, perhaps not at a pace that I would be personally satisfied, but we have moved forward. Ten years ago you would not see retired military generals debating vigorously against the present draft or pleading for a fuller form of democracy. This is quite an important change. We have to muddle our way through.

EXISTING industrial investors in Thailand are not exactly pausing for breath, but the inadequacy of the country's infrastructure, a shortage of skilled manpower and the political confusion after the February coup d'état are all contributing to a substantial fall in new domestic and foreign investment.

Although projects ranging from a hair brush factory to electronics plants continue to receive incentives and to come on stream at a satisfactory rate, latest figures from the Board of Investment (BoI) show dramatic falls in the number and value of new applications for investment privileges. Project applications, for example, fell to 531 in the first 10 months of this year, compared to 876 in the same period of 1990, 1,285 in the whole of 1989 and 3,129 in 1988.

"Investment in 1991 has slowed down," says Mr Stapon Kavitanon, BoI secretary-general. It is no secret, he says, that Bangkok's transport and communications systems are overloaded or that some potential investors were concerned by the coup. "I have to say that we lost for the first two quarters, but it seems that investors are now coming back, or talking," he says.

Part of the investment slowdown is the natural result of saturation. Booms in hotel-building and rubber glove factories, for example, have come to an end. Having successfully managed the transition from import substitution to the promotion of export industries, the BoI is again faced with the need to adjust its role, as Thailand attempts to increase its technology exports and abandon some of its labour-intensive industries to cheaper competitors.

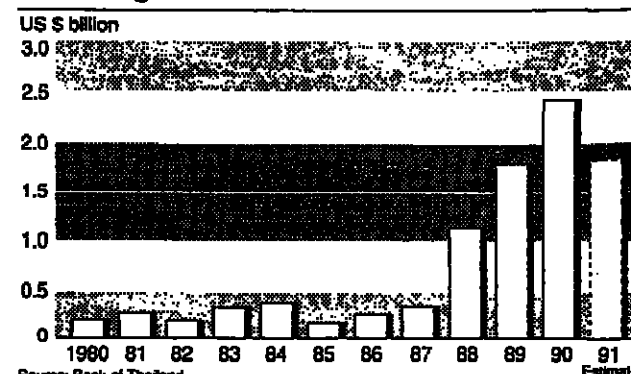
Without forgetting agro-industry, the BoI wants to encourage the manufacture of components for vehicles and electronic items to complement assembly operations. "We will position ourselves to produce the intermediate technology range," says Mr Stapon. It is widely accepted inside and outside the BoI that the organisation needs to move from general encouragement of investment through tax incentives to a more focused use of its powers to achieve particular objectives.

To spread investment and reduce the pressures on Bangkok, for instance, the BoI has divided the country into three zones which enjoy different incentives: Bangkok and its environs, the 10 central provinces around the capital, and

INVESTMENT

The focus switches to technology

Net foreign direct investment



Source: Bank of Thailand

the rest of the country (including the Eastern Seaboard Development Programme). "Labour-intensive and low-tech industries - these are things I don't think we can put around Bangkok any longer," says Mr Stapon. "In this central area we are looking for high-tech products. But it's extremely difficult to persuade foreign companies to set up outside."

Last month, the BoI decided to increase incentives - including tax waivers and the easing of foreign shareholding limits - for investments

At the same time Thailand and the BoI are trying to position themselves as a bridge between foreign investors from Japan, Taiwan and elsewhere and the emerging economies of Indochina. "We have the advantage of knowing these countries and having some access," says Mr Stapon. Thai investors have already begun to move into Cambodia, Vietnam and Laos. Siam Commercial Bank, for example, has opened a joint venture operation with the Cambodian central bank. "We believe that Indochina will be an extension of our own domestic economy," says a senior official of Siam Commercial. "It's natural that we should be the springboard to Indochina."

Investment projects*

| Year | Numbers | Value (\$bn) |
|------|---------|--------------|
| 1985 | 78 | 0.30 |
| 1986 | 145 | 0.79 |
| 1987 | 168 | 0.76 |
| 1988 | 223 | 0.85 |
| 1989 | 278 | 1.03 |
| 1990 | 414 | 2.92 |

*Board of Investment approved projects starting operations

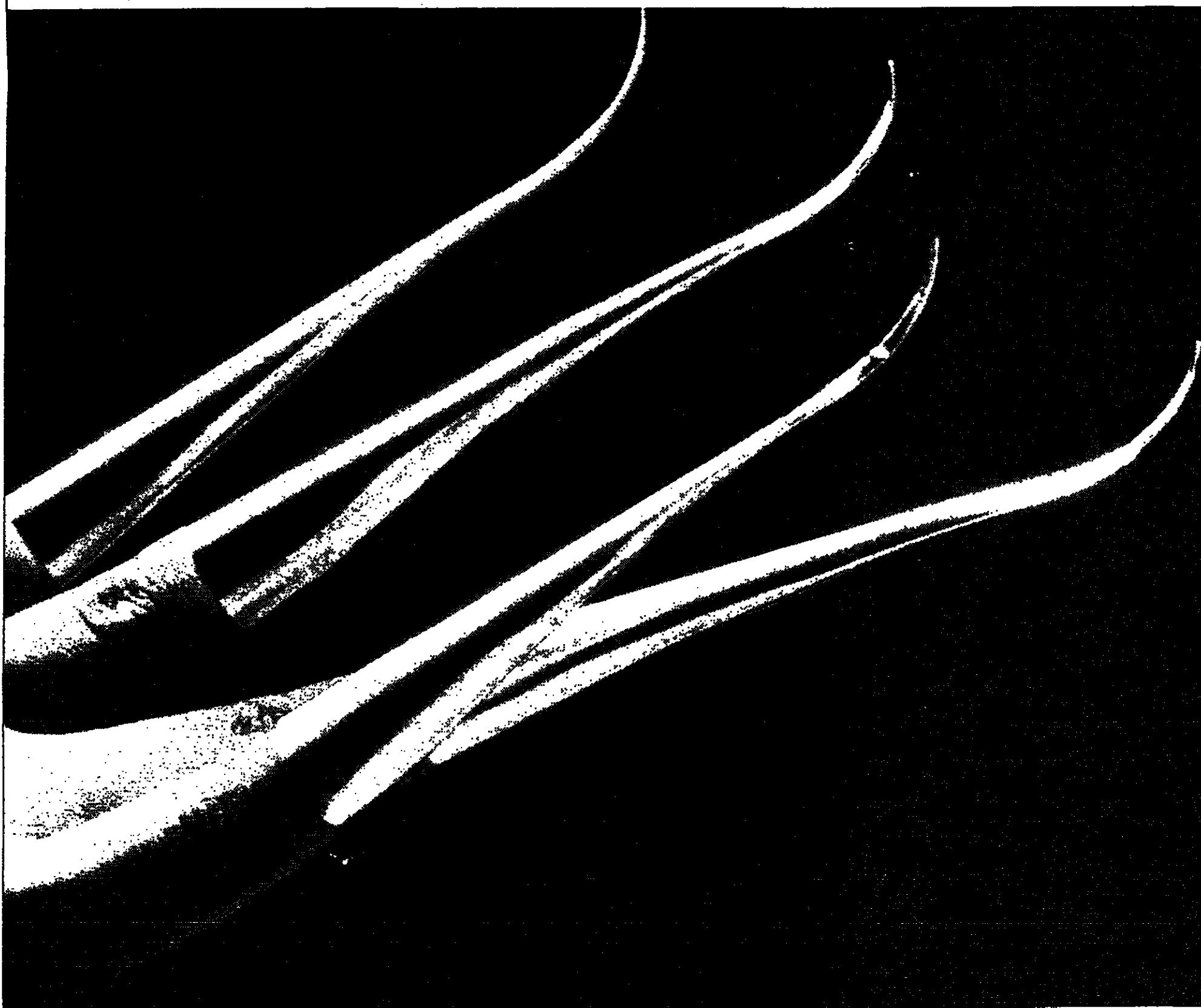
Source: Board of Investment

deemed to be in public utilities, transport, conservation and technological development.

Export companies which enjoy BoI privileges will be allowed to sell a fifth of their output locally - an attempt to end the anomaly whereby some products made in Thailand have to be technically exported and then re-imported. But the BoI, the industry ministry and the Federation of

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THAILAND 4

THE STOCK MARKET

Curbs on a casino

THE RAPID expansion of the Stock Exchange of Thailand since its foundation in 1975 has not lacked excitement. Nor has it been without growing pains.

Even in late 1991, with the SET index dawdling in the bearish 600s (compared with a peak of 1,144 before the Iraqi invasion of Kuwait last year) many participants in this volatile market regard it as something of a casino. The excitement is sometimes palpable as the public crowds into the brokers' galleries between 9am and noon like punters in a betting shop.

Such places, described by one broker as "a cross between William Hill and Wall Street", have obvious dangers and obvious advantages for the market. Brokers complain of wildly inaccurate profit forecasts by companies seeking a listing, and about unofficial bets on the index which cause sudden fluctuations in the price of major index components such as Siam Cement in the final minutes before the day's close.

But at least the Thais are enthusiastic about equities and the SET is always in the news. Many Thai investors have concentrated on trading volatile finance and securities stocks which depend partly on the volume of SET trading - a sort of leveraged bet on the market - while foreigners are

happy to put their money into safer sectors in an economy still growing at 6 to 8 per cent a year.

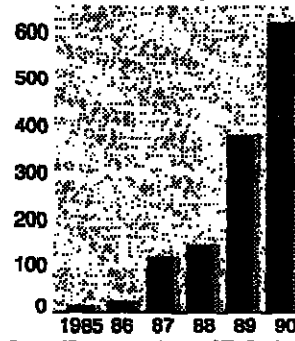
As it becomes a larger part of the economy and a leading indicator in its own right, the stock market does what it is meant to do. "It mobilises savings and channels them into investment," says one broker in Bangkok. "It's probably made it easier for the medium-sized business groups to escape from the larger commercial banks."

With 40 brokers now taking part and more than 250 companies quoted on the SET, the Thai authorities are working on several fronts to improve regulation, expand the range of quoted instruments and bring sober domestic institutional investors into play alongside the speculators.

A Securities and Exchange Commission law is being prepared, and it is hoped that it will come into force next year. The SEC or Securities Investment Board - the name has not yet been decided - would

Corporate securities

Turnover (Baht billion)



Source: The Stock Exchange of Thailand

supervise the primary and secondary markets. "The Stock Exchange will be left with operation and development," says Dr Maruey Phadungsithi, the outgoing SET president. "The regulatory function will be transferred to the new body. Wrongdoing - price manipulation and insider trading - will be taken care of efficiently."

This year the SET intro-

duced a computerised trading system which automatically matches buyers and sellers. In the present bear market only about a quarter of the capacity of 130,000 trades an hour is being used, but capacity will expand to 200,000 by mid-1992 to cope with any upsurge. About 100 licences have been granted for brokers to open offices in the provinces - several have already been established outside Bangkok.

"There is a lot of development going on," says Dr Maruey. After the new SEC law comes into force, the SET wants to see the opening of an over-the-counter market to allow smaller companies to raise funds, followed by a futures and options market. There are also plans to revive the markets in government bonds and convertible debentures, and to end the Mutual Fund Company's monopoly by issuing mutual fund licences, although such funds have not been very popular. "People like to take their own bets," says one broker.

In the meantime, brokers and analysts are anxious to see some improvements in the formulation and enforcement of the SET's disclosure rules.

Share dealings by major shareholders, and contracts between directors and their companies are often hidden from view, while shareholding links between listed companies sometimes make it difficult to identify the true sources of profit and loss. Dr Maruey acknowledges the difficulty, and says efforts are being made to resolve it. "With co-operation from auditors," he says, "we have been working on the problems of related companies."

Foreign investors have been less active in the Bangkok market since the crash which followed Iraq's invasion of Kuwait - the SET says foreign share of volume has fallen to 5.7 per cent from around 17 per cent - but the exchange remains relatively open to foreigners, and the index could rise dramatically if political stability seems assured and interest rates fall further as the real economy slows.

"There comes a point when people start to invest again," says one Bangkok broker, "and away we go to the races again."

Victor Mallet

Peter Ungphakorn on trade relations

Pressure from US

FOR six years now, the dominant issue in Thailand's international trade relations has been conflict with the US. In 1986, US pressure on Thailand to pass a controversial copyright law contributed to the downfall of the government of Gen Prem Tinsulanonda. This year, the issue has been pharmaceutical patents, arousing equally heated debate.

Thai and American diplomats tend to attribute these disputes to a "maturing" relationship between Thailand and the country that buys 20 per cent of its exports, a percentage that has almost doubled in the past decade.

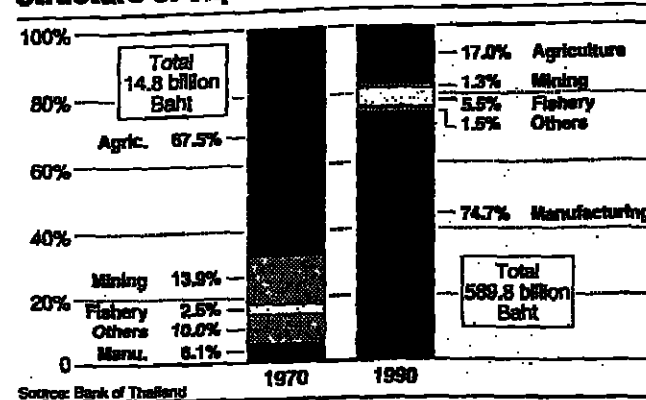
In fact, the diplomatic language smoothes over complex changes in the world trade climate that are having repercussions on Thailand. The main issue of contention now is intellectual property software, audio- and video-tape copyrights, trademarks and pharmaceutical patents. The principal means of exercising American pressure is the threat of retaliation against Thailand under Section 301 of US trade legislation, originally designed to tackle "unfair trading practices in Japan and the four Asian tigers".

The pressure has forced Thailand to place a greater emphasis on the international rules of the General Agreement on Tariffs and Trade (GATT). Thailand has been active in the Uruguay Round of multilateral trade negotiations as a member of the Cairns Group of agricultural exporters who seek farm trade liberalisation, and through its alliance with other textile exporters demanding the phase-out of quotas under the Multifibre Arrangements.

Thailand wants a successful conclusion to the Uruguay Round in the hope that a strengthened GATT system will ward off Section 301.

While the Americans argue that Thailand trades unfairly by allowing product piracy, the Thais accuse the US of double standards. Washington has refused all along to make significant changes to its rice subsidy programmes until agreement is reached on agriculture in the Uruguay Round. At the same time, the US has rejected Thailand's argument that tightening intellectual property protection should wait for

Structure of exports



Source: Bank of Thailand

new GATT rules to be agreed. This year, there is a difference in Bangkok, however. The government of Mr Anand Panyarachun has been clear in its support for liberalised trade, and has argued, unusually, that Thailand is itself too protectionist for its own good.

In July import duties were slashed on cars and car parts, and this was followed by similar cuts for computers, components and peripherals. When pork prices rose, Mr Anand Sila-On, the commerce minister, allowed imports from Malaysia, a previously unheard-of measure.

Mr Anand and Mr Amaret also argue that Thailand's policies have to reflect a growing maturity and responsibility in its economic relationship with its trading partners. Tightening up intellectual property rights would play an important part, they say.

The question of pharmaceutical patents in Thailand is not the same as other intellectual property rights issues. Copied drugs are not sold on street-side stalls in tourist haunts alongside counterfeit watches and designer-label clothes or illicitly duplicated videos and music cassettes. They are legally approved by the Thai Food and Drug Administration.

Since 1989, when the US signed the Berne Convention and automatically brought its creations under Thai copyright law, the main problem with copyrights and trademarks has been enforcement, although penalties under the Thai trademark law were increased this year with little fuss.

Pharmaceuticals, on the other hand, have been exempt

from patent law in Thailand, as they were until recently in several developed countries, most notably Canada. Health workers who oppose pharmaceutical patents argue that these would lead to exploitation by the multinationals, raising the cost of health care in a poor country. However, the US industry estimates it loses \$24m a year from drug copying in Thailand.

The Thai government agrees that drugs will have to be patented and the Americans accept that drugs already on sale legally in Thailand need not be patented. The main differences between Bangkok and Washington are about technical details.

A proposed grace period between the new law's enactment and its enforcement. The criteria the Thai government can use for "compulsory licensing" - to force patent holders to issue licences to competitors as a means of breaking over-pricing or other abuses of monopoly power. Whether any backdating will be allowed for drugs whose patents have been applied for in other countries but have not been dealt within Thailand at the time the new law is passed.

The government tried to rush a bill through last month, but because of the controversy, the normally acquiescent legislative assembly asked for more time to consider the implications. The Americans, meanwhile, are warning that time is running out.

Exporters of gems, jewellery, garments and other textiles products threatened with retaliation are growing increasingly nervous.

AGRICULTURE

Conflict over resources

THAI AGRICULTURE is becoming increasingly characterised by conflict over resources: land, labour, capital, technology and even water. It is also becoming more diverse, both in its range of products and in the level and sophistication of production.

One of the principal questions being asked is whether the government can adapt to the rapidly-changing needs.

In the 1980s manufacturing overtook agriculture both in terms of export performance and share of gross domestic product. But in many ways agriculture remains the most important sector, employing close to two-thirds of the labour force.

Thailand is the world's largest exporter of rice (6.14m tonnes in 1989, back to more normal levels of about 4m in 1990 and this year), tapioca (about 10m tonnes in 1989, 8m in 1990) and canned tuna - although much of the tuna is itself imported - and the third largest exporter of prawns and rubber. Its fishing fleet ranks among the top 10 in the world.

But farmers are also turning to fruit, vegetables and livestock. Milk production rose 10

per cent in 1990 to 130,278 tonnes. In addition, agricultural products supply a growing agro-industrial sector, which is statistically categorised as manufacturing.

The rural sector is still dominated by small farms, but the gaps are widening. Among the poorest are farmers settling on land officially designated as forest reserve. The contentious and sometimes violent issue of property rights for these farmers is an example of the tensions of adjustment.

At a recent conference in Bangkok, Thai academics tried to explain to some of the world's leading agricultural experts a key difficulty the government faces when dealing with these forest settlers.

"Who owns the land?" a senior European official asked. The Thais replied: "The government thinks it does, but the locals don't. The farmers treat the land as a wilderness

belonging to no-one even though it may already have been partially cleared through state-granted logging concessions or illegal logging by concessionaires operating outside their official allocations."

Once claimed, the land is even bought and sold, without official title, but often with official documents such as land-use tax receipts. The state seems to recognise the farmers' possession of the land, but not ownership. The foreign dignitaries were not sure they understood.

The settlers still operate under older traditions of local property rights dating from when unclaimed land was plentiful and the state's authority did not reach remote areas. Now they are squeezed between, on the one hand, government agencies increasingly determined to keep them out of official reserve land, and, on the other, population growth

and real estate speculation fuelled by the recent surge in capital that encourages them to sell and move further into land that was once forest.

Conservation has become a serious issue, although the settlers may have played only a small part in the deforestation that halved Thailand's forests in the last 30 years to an estimated 14m hectares, out of a total land area of 57m hectares.

In some areas the conflict has become violent, and an argument is raging about whether it would be better to give the locals full title to the land so that they are encouraged to look after it and the surrounding forest, or whether this would simply attract more deforestation. Farmers facing eviction point to the big businesses - eucalyptus and other monocrop plantations, resorts and golf courses - that have mysteriously gained possession of reserve land.

In the more prosperous agricultural areas, the problems are different. Industrial development is now clearly attracting labour away from farms all over the country, forcing wages up and causing shortages in many areas.

"Farmers are becoming labour managers," says Dr Mingsan Kaosa-Ard, economics programme director of the independent Thailand Development Research Institute.

The increasing costs together with competition from Vietnam in rice export markets and the price-depressing effects of subsidies in the developed countries are encouraging Thai farmers to mechanise and to diversify into higher value activities. Their adaptability could depend partly on the government's ability to supply information on new technology and non-traditional markets, Dr Mingsan says.

One problem is that farmers lack organisations to speak on their behalf. This year, plans to set up an agricultural council stalled but the cabinet has asked the agriculture ministry to revise them.

Peter Ungphakorn

THAILAND

The Business Base in South-East Asia

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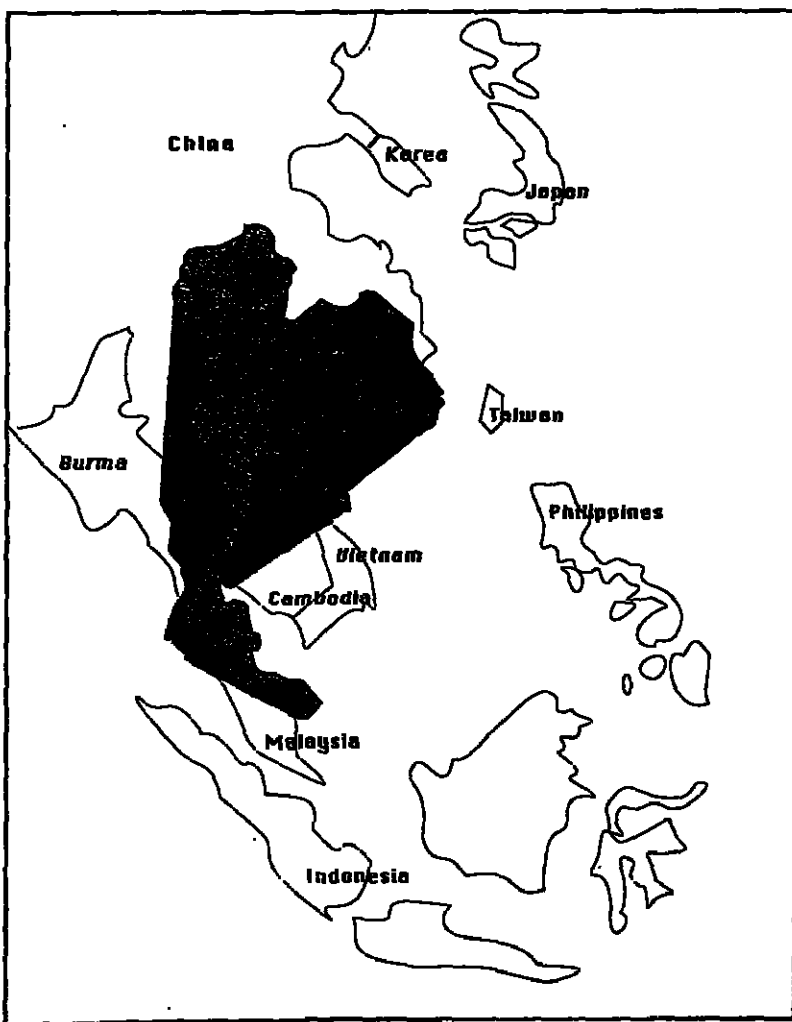
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مكتبة الأصيل

Ahead of Maastricht, Ian Davidson, left, and Martin Wolf debate the desirability of closer EC union

New era for EC family

Despite the melodramatic posturing of the top negotiators in advance of next week's Maastricht summit, it is virtually certain that they will get an agreement. Indeed, so many conciliatory gestures are already being made, that some people think this could be a milk-and-water deal without dramatic consequences.

Do not be deceived. Whatever the last-minute compromises, the Treaty of Maastricht will be the biggest event in the history of western Europe since the foundation of the Coal and Steel Community over 40 years ago. If this is not properly perceived in Britain, then that is partly because of the way the issues have been presented by the UK government.

The European Community owes nothing to Britain: it has come, this far only because political leaders on the continent have wanted it to. Successive British governments have consistently tried to prevent or escape the trend towards greater European integration; 40 years on, the government of Mr John Major is still running true to that form.

President Mitterrand tells the French that he wants the European Union to become a federation and the greatest power on earth. Chancellor Helmut Kohl tells the Germans that he must have political union. But Mr Major advertises his instinctive suspicion of the whole affair: he is determined not to be left out, but he will do his best to limit the damage.

Next week's treaty will launch the 12 into several colossal important new areas, starting with economic and monetary union, and foreign, security and defence policy. But almost as significant as the adoption of these specific domains is the fact that almost any policy area can now be discussed as a candidate for European competence.

Take, for example, the question of immigration. Most member states (though not, of course, Britain) accept that the Single European Act, which calls for the free movement of people inside the Community and the dismantling of internal

frontiers, means what it says, and that there must be a common set of rules for treating people at the Community's external frontiers.

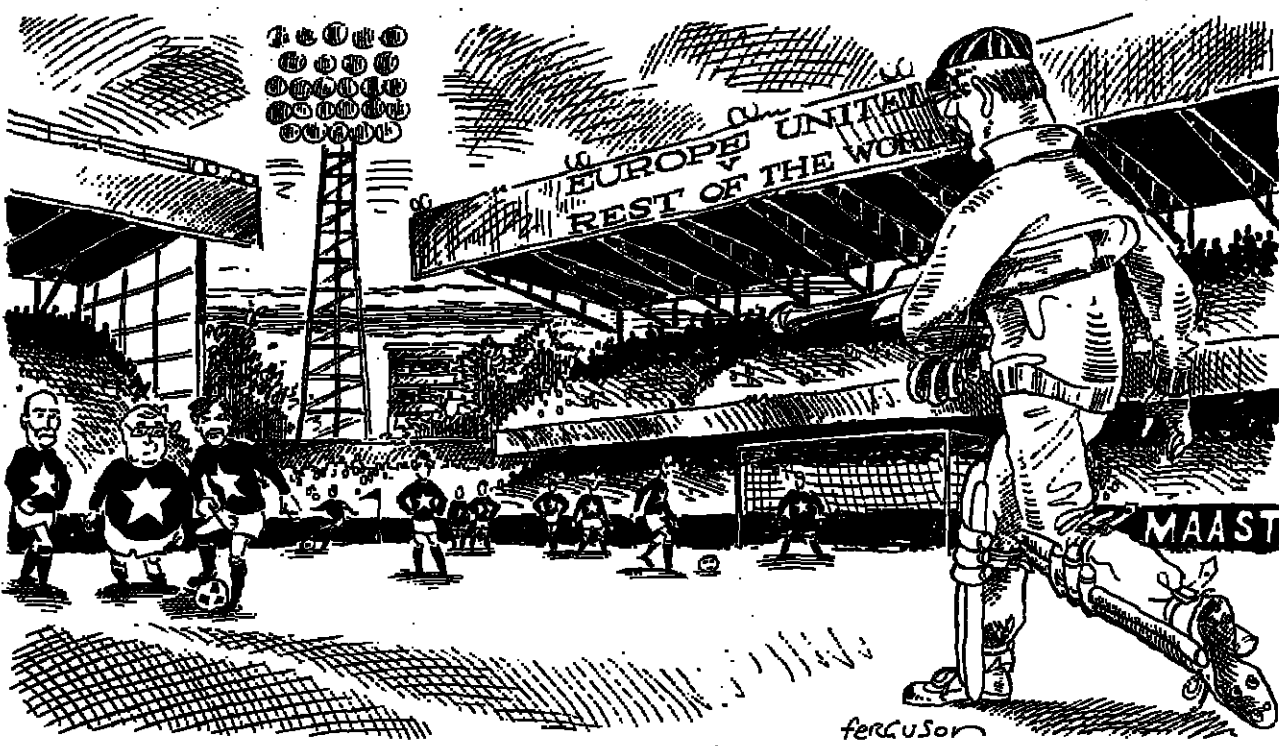
The German government, which is struggling to cope with large numbers of immigrants from eastern Europe and elsewhere, goes further and argues that the Community should become responsible for Europe's immigration policy. Even if the German proposal is excessive, it cannot be dismissed out of hand. Immigrant pressure on western Europe is vast and rising. If the 11 are to have any real hope of containing immigrant-famine, they will need three sets of co-ordinated policies: first for excluding unwanted immigrants, second for socially integrating those who cannot be excluded, third for developing the economies and reforming the societies of the countries exporting immigrants. Only the British government thinks its interests can be satisfied by posting extra policemen at the Channel Tunnel.

The British may crow that they have kept social policy out of the realm of majority voting, but there will be a hollow victory, and in any case it is not final. The underlying lesson, first of the single European market, and now of economic and monetary union, is that there are few areas of economic or social policy where there can be a neat dividing line between national interest

From now on almost anything may legitimately be considered of common interest

and Community interest.

The anti-federalists think they have won a victory in the negotiations, by ensuring that the Maastricht treaty is split into structurally distinct parts. Some things, such as monetary policy, will be handled by the Community's ordinary institutions; other things, such as foreign policy and internal security policy, will be handled on an



inter-governmental basis.

This institutional distinction seems to imply that on inter-governmental issues member states will be free to decide whether to co-operate with their partners or not. This victory will prove as illusory as previous attempts to circumscribe the Community process. Foreign policy will be an inter-governmental affair. Does that mean Britain can have an independent policy towards Russia? The idea is ridiculous.

In short, the Community is moving from an era of narrowly defined and self-contained commercial bargains, to an era of potentially unlimited overlapping common interests; from the era of the cafeteria to that of the family. This does not mean that everything will be decided by the family. But from now on almost anything may legitimately be considered of common interest, and that is the real meaning of the treaty.

Even the functioning of democracy in EC member states may become a common concern. The general assumption of Euro-federalists is that the transfer of powers to the Community institutions opens up a "democratic deficit", which requires a strengthening of the European Parliament.

But it is not obvious, at this primitive stage of European integration, that an undeveloped European Parliament can bear the full weight of making good the democratic deficit. The member states will continue, for decades or perhaps

centuries, to provide the essential political structures for EC action, and it is their national institutions which will have to bear the main stresses of integration. And it is not clear that the political institutions in some member states are up to the job.

Some may ask whether we need to suffer the political stresses implied by next week's treaty at all. The answer to that question is written on the map of Europe. When the French first proposed the creation of a Community in 1950, their primary aim was to bring to an end 100 years of war in western Europe. Today that purpose has been so thoroughly accomplished that another military conflict between France and Germany seems quite unimaginable.

In the meantime, however, the disintegration of the rest of the continent has made the need for political integration in western Europe stronger than ever. The liberated economies to the east will depend crucially on the political and economic stability of an institutionally organised western Europe. And in the face of chaos in what used to be the Soviet Union, western Europe has little option but to develop the means of its own defence.

The difficulty of those tasks needs no underlining. But anyone who believes that they can be satisfactorily handled by a loose congeries of independent European states has not measured the scale of the problem.

Federalism before a fall

Forget, for a moment, the missed trains, the two speeds and other Euro-cliches. Ignore suggestions that the new European treaties will make little difference. Forsake, too, those who suggest one can dine *à la carte*: monetary union, a support of economic union, but no political union. Only two opinions on these treaties are to be taken seriously: those of the federalists and those of their irreconcilable opponents. The opposites agree where agreement is impossible. These treaties matter because they will shift the balance between two visions of the European Community.

The first vision is that of a constitutionally entrenched liberal order. Europeans have good reason to be grateful for the prosperity and harmony brought them by the EC in this benevolent guise. Yet the EC has a dark side: harmonisation and collective management of day-to-day policies. It is not sufficient, people say, for the EC to be a constraint on states; it must be a state. The Common Agricultural Policy is a prime example of the EC's actions in the latter guise.

Some argue that monetary union is a constraint on governments, like the late 19th-century gold standard. So it is. But that is not all it is. Monetary union differs from the gold standard in five salient respects:

● The gold standard was, like the weather, beyond praise or blame. The proposed monetary union, by contrast, will see discretionary control over monetary policy.

● The gold standard, the costs of irresponsibility fell on the guilty state, which could be forced off gold. Under monetary union, risks fall on all members of the union.

● Under the gold standard, a country could choose to go off gold. Under monetary union, return to a domestic currency would amount to secession.

● In the era of the gold standard, governments were not held responsible for the economic fortunes of their nations. But Europe is the home of the world's most welfare-oriented states, with "cohesion", "solidarity" and "social protection" emblazoned upon its banners.

● The era of the gold standard was one of nominal and real wage flexibility. But Europe

contains the industrial world's most inflexible labour markets. As a result of these differences, economic and monetary union means that:

- the fiscal policies of individual member states would come under Community guidance;
- attempts would ultimately be made to reach a collectively determined EC fiscal stance;
- fiscal transfers among member states would be demanded and, in the end, granted; and
- finally, the impossibility of achieving desired objectives through fiscal policies controlled by member states would lead to direct EC taxation.

In time, Emu would turn the EC into a state. It is not that a minimum government version of Emu is logically inconceivable. But it could only survive, in practice, if income convergence and adjustments to economic change were to occur through the market. Given the nature of the EC's labour market, the need for intrusive power would be greater than in the US. Meanwhile, the EC's dirigiste ambitions for the labour market are bound to make already bad labour markets worse.

Those whom the gods wish to destroy, they first make mad. But the progenitors of these ideas are only mad north-north-west. If autonomous adjustment through the market is diminished, the stronger becomes the case for common policies, funded by common resources. No wonder then that a commonality of interest between the Commission, lobbies in rich states that wish to limit the competitiveness of poor ones, and lobbies in poor states that seek resources from rich ones has created a treaty on political union which, like a Christmas tree, has a bauble for everyone.

Against the exercise of new

Why should Germans welcome a replacement for the D-Mark that is likely to be worse?

EC responsibilities the draft treaty on political union raises the fragile bulwark of "subsidiarity": that "the Community shall take action... only if, and insofar as, these objectives can be better achieved by the Community than by the Member States acting separately". What, one might ask, does "better" mean, and who will decide?

To the often heard argument that the issue is not the powers left with member states, but liberalism, the reply is simple: power to member states is the guarantor of liberalism. Within the single market member states are subject to fierce regulatory competition. It is the resulting pressures for liberalisation that the introduction of "minimum standards" by qualified majority voting is intended to thwart.

In short, the treaties on the table at Maastricht represent a decisive choice. The EC is to become a state. More, it is to be a multinational, multinational, federal superpower, one with inadequate constitutional safeguards, dominated by largely unaccountable institutions and an elected parliamentary counterweight as remote as could be. If this thought does not give its proponents pause, it is difficult to imagine what might, for the auguries are inauspicious.

Neither the USSR nor the US suggests that this exalted status is conducive to happiness. Small trading powers obliged to compete in world markets run risks around such inward-looking colossi. Even a common currency, the one clear economic benefit of the treaties on offer, is far from an essential ingredient in economic progress. Will the benefits of monetary union outweigh the loss of flexibility attendant upon a single currency?

Protagonists of these treaties also stress the importance of eliminating conflict among the states of Europe. But will these treaties diminish conflicts, or increase them? Why should Germans welcome a replacement for the D-Mark that is likely to be worse? Why should Europeans acquiesce in the deflationary policies of a European super-bank? Why should citizens of smaller states be happy with dictates about their fiscal policies that are most unlikely to apply to the big ones?

Perhaps future historians will consider Maastricht a decisive step towards the emergence of a stable, European-wide power. Yet there is another, darker possibility. This may be when a noble assault on the arbitrary powers of the European nation states was buried within the banal attempt to create a new one. The effort to bind states together may lead, instead, to a huge increase in frictions among them. If so, the event would meet the classical definition of tragedy: hubris (arrogance), ate (folly); nemesis (destruction).

LETTERS

Arrogance that ruined an aviation dream

From Mr D M Callow.

Sir, I enjoyed Nikki Tait's report on the demise of Pan Am ("Decline and fall of an American dream", November 23) as an interesting story of the adventure, growth and decline of a pioneering spirit. However, the real reason for Pan Am's significant decline was not mentioned. After all, other airlines had to cope at various points of the business cycle with stagnating passenger demand and big aircraft replacement costs. Pan Am's failure, in my experience, was due to the arrogant behaviour towards, and almost total lack of regard for, the fare-paying customers. I speak as one who made his first transatlantic trip with Pan Am some 20 years ago. I also had the misfortune to experience, when living in Germany in the 1970s, its abuse of the then monopoly position on some internal flights from West German airports to Berlin.

Probably like many others who experienced its treatment of passengers I vowed at the time never to fly willingly with Pan Am but only to use it as a last resort if no other mode of transport was available.

Perhaps passenger power has played its part in the failure of the company to survive, since it seemed incapable of giving good service. D M Callow, *Traxide Europe, Traxide House, 137-143 Hammersmith Road, London W14 9QL*

The threat to UK manufacturing if exporters lack government support

From Mr David W Moleshead.

Sir, In addition to the British banks, the foreign banks in the UK also play their part in supporting UK exporters in overseas project business. Therefore, as part of the UK banking community which is in a good position to compare how other countries support their exporters, we should like to endorse many of the comments contained in David Dodwell's article, "Chorus of Complaint", (November 29).

UK exporters need the assistance of the UK government through the Export Credits Guarantee Department to be competitive with their counterparts which in most cases already enjoy a more responsive level of inherent government support in return for lower premiums. Naturally, UK exporters have taken action to establish European links post-1992. This is because it will increase their potential opportunity to procure from other markets where the export credit agencies take a more aggressive stance to support their exporters.

However, such decisions to direct manufacture sourcing away from the UK will be determined, *inter alia*, by the extent and cost of support from ECSD and also by the attitude of overseas buyers who are fully aware already of what is available from other European countries. The ultimate effect will be further erosion of Britain's manufacturing base

and the consequent impact on downstream supporting activities.

It is a fallacy to believe that the UK, by unilateral action, can create an even playing field. It cannot impose upon the political will of other industrial countries if they seek to support exporters through medium-term credit support cover at low premium levels. By all means introduce systems and disciplines within ECSD to react to market sensitivities, but implement the effects with a degree of commercial realism from

an exporter's viewpoint.

We are committed to ensure that exporters sourcing out of the UK remain competitive in pursuing overseas projects, but export credit support on a realistic basis is a prerequisite to ensure that financing schemes available to buyers can be used as an effective marketing tool. This can be provided only with full and competitive government support. David W Moleshead, *Foreign Banks and Securities Houses Association, 5 Laurence Pountney Lane, London EC4*

B&Q import replacement in the spirit of the Treaty of Rome?

From Mr James O'Neill.

Sir, The deputy chairman and chief executive of B&Q states (Letters, November 30) that his best advice is that the Treaty of Rome has superseded the Shops Act 1950; the reasoning behind that premise being, of course, that the restrictions on Sunday trading imposed by the Act infringe Article 30 of the Treaty in so far as the free movement of goods within the Community is affected by B&Q's stores being unable to sell certain goods on Sundays. Is that argument merely, as some would claim, a cynical attempt to gain a further 18 months' trading pending a ruling by the European Court, or is it the expression of a genuine

desire to ensure observance of the principle of freedom of movement laid down in the treaty? Surely it must be the latter. But how is that to be reconciled with B&Q's "250m challenge to British industry" (advertisement, FT November 28), aimed at finding British products to replace the 5,000 product lines valued at that amount which B&Q currently imports from overseas?

James O'Neill, *2 Salisbury Street, Gateshead*

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Claims that should not be part of the insurance business of Lloyd's

From Mr John Burrows.

Sir, Losses arising from exceptional storm, subsidence, earthquake, marine and aviation disasters in recent years are accepted by Members of Lloyd's because they know that in the long term profitable years should comfortably exceed loss-making ones. This is the basis for acceptance of insurance underwriting risk.

Now these losses are being compounded by liability claims, and provision for asbestos, asbestos removal and environmental pollution, from the US, which could not have been envisaged at the inception of the insurance contracts. Much of this loss arises on

open years of old accounts which have still not been closed after 10 years, because reinsurance cannot be obtained reasonably for risks that cannot be assessed, making it impossible to determine liability and consequently a premium.

Asbestosis, which apparently is affecting the population as a whole in the US, seems to be ongoing and continuous. This disease, it is claimed in the US, arises from "bodily injury" through the inhalation and ingestion of asbestos fibres.

Asbestos property damage arises from the use of asbestos in buildings, much of which is contained or inert, and there-

fore cannot be a danger to health until removed and disturbed.

Environmental pollution is caused by deliberate, not fortuitous, dumping which government has decreed must be cleared.

On joining Lloyd's it was understood that such matters were outside the scope of insurance. They do not accord with the universally accepted principles and practice of insurance.

We learned when we started that we could resign from Lloyd's at the end of a year and our liability then ceased, once the accountancy to that time was resolved.

Now, because of open years which continue and grow, we cannot obtain that release and must take up estate protection policies to prevent our heirs inheriting such losses.

We are content to meet properly incurred insurance losses, but not the "social needs" of the US. Many of us are prepared to go and stand trial there to defend this since such claims are surely not part of our underwriting insurance business at Lloyd's, and we cannot meet them.

John Burrows, *Copyhold, Church Lane, Bury, Pulborough, West Sussex*

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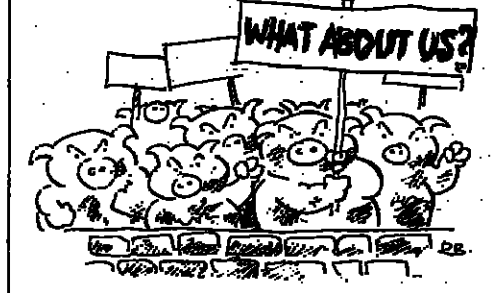
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Familian
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The name behind the name.

INSIDE UK brick groups link domestic operations

Tarmac and Steetley, two of the UK's largest building materials groups, plan to merge their domestic brick, clay roof tile and concrete products operations to fight the recession in the British construction industry. **Page 24; Lex, Page 22**

Danish bacon at risk



Denmark's ambitious attempts to curb the leaching of nitrogen and phosphorus into domestic and coastal waters have run into trouble. Some observers see the new environmental restrictions - which limit the spreading of liquid manure to certain times of the year - as being politically inspired and fundamentally unattainable. **Page 33**

MAN in the fast lane

MAN, the German engineering group, is bypassing the recession in the western European truck industry. Turnover for the last year jumped 33 per cent and new orders booked in the domestic market have surged 70 per cent. **Page 24**

Dobson Park in shake-up

Dobson Park Industries, the UK mining equipment, industrial electronics and toys group, yesterday announced a restructuring to cope with falling demand from its principal customer, British Coal. The group took an extraordinary charge of £4.64m (£8.24m) to cover the restructuring. **Page 31**

M&G profits rise 10% on increased funds

M&G Group, the fund management concern, yesterday announced a 10 per cent rise to £39.2m (£38.5m) in pre-tax profits for the year to September 30, in spite of "disappointing" sales of its key unit trust and life assurance products. Total funds under management rose from £8.72bn to £8.85bn, roughly reflecting the rise in UK equities prices, contributing to a rise in fee income. **Page 30**

Banesto to pay damages

The Central Bank of Chile and Banesto, the Spanish banking group, have reached an out-of-court settlement over alleged irregularities in a debt-equity swap worth \$48.6m. Banesto will pay \$11.7m in damages and a \$300,000 fine. **Page 26**

Nova drops restructuring plan

Nova Corporation, the Canadian chemicals and pipeline group, has abandoned plans to split into two separate companies. Mr Ted Newall, chief executive, said that the decision was based on the depressed state of the petrochemicals market, which made the setting up of an independent chemicals entity impractical. **Page 25**

Market Statistics

| | | | |
|----------------------|-------|-------------------------|-------|
| Base lending rates | 42 | London traded options | 28 |
| Benchmark Govt bonds | 27 | London traded options | 28 |
| FT-A indices | 28 | Managed fund service | 38-41 |
| FT bond ave | 27 | Money markets | 42 |
| Financial futures | 42 | New int bond issues | 42 |
| Foreign exchanges | 42 | World commodity prices | 33 |
| London recent issues | 28 | World stock mkt indices | 43 |
| London share service | 35-37 | UK dividends announced | 30 |

Companies in this issue

| | | | |
|----------------------|----|---------------------|----|
| Aberfoyle | 30 | Graham Wood | 30 |
| Acal | 32 | Harrison Industries | 32 |
| Airtours | 30 | Headlam | 30 |
| Alan Paul | 30 | Hickson Intl | 30 |
| Allied-Lyons | 32 | Levercrest | 32 |
| AmBrint Intl | 32 | M&G Group | 32 |
| Amalg Banks of SA | 26 | MAN | 24 |
| Anglovaal | 26 | McDonnell Douglas | 26 |
| Antares | 32 | Minoro | 26 |
| Banesto | 26 | NH Geolech | 24 |
| British Telecom | 30 | Nova Corp | 26 |
| Burtonwood Brewery | 32 | Oriflame Intl | 30 |
| Cambridge Water | 32 | Pittencroft | 30 |
| Campbell & Armstrong | 32 | S&S Rossignol | 32 |
| Control Techniques | 32 | Stetley | 32 |
| Dares Estates | 32 | Sterling Trust | 32 |
| De Beers | 26 | Tarmac | 32 |
| Debwana | 26 | Telus | 32 |
| Dobson Park Inds | 32 | Tex | 32 |
| Embassy Property | 30 | Thwaites (Daniel) | 32 |
| Faber Prest | 32 | United Drug | 32 |
| Flagstone | 32 | Vistec | 32 |

Chief price changes yesterday

| FRANKFURT (DM) | | | |
|----------------|--------|---------|----|
| Alcoa | 551 | - | 29 |
| Bayer | 790 | - | 34 |
| Boehringer | 510 | - | 31 |
| Chemie | 380 | - | 15 |
| Deutsche | 504 | - | 26 |
| Electrolux | 595 | - | 26 |
| NEW YORK (\$) | | | |
| Alcoa | 59 1/4 | + 1 3/4 | |
| Boeing | 29 | + 1 1/4 | |
| General | 28 1/4 | + 1 1/4 | |
| IBM | 5 1/4 | + 1/4 | |
| Intel | 61 1/4 | - 1 1/4 | |
| Microsoft | 89 3/4 | - 7 1/2 | |
| PARIS (FFr) | | | |
| Alcatel | 764 | + 24 | |
| Bois | 197 | - 12 | |
| Bois | 50 | - 4 | |
| Bois | 58 | - 10 | |
| Bois | 175 | - 8 | |
| Bois | 170 | - 7 | |
| Bois | 93 | - 8 | |
| Bois | 24 | - 8 | |
| Bois | 46 | - 5 | |
| Bois | 193 | - 11 | |
| Bois | 421 | - 18 | |
| Bois | 624 | - 17 | |

NCR agrees to acquire Teradata

By Louise Kehoe in San Francisco

NCR, the computer-making subsidiary of AT&T, the US telecom group, has agreed to acquire Teradata, a California computer company, for \$530m in stock. The acquisition resolves uncertainties about Teradata's joint development partnership with NCR after AT&T's acquisition of NCR earlier this year. In New York, Teradata's share price rose \$5 1/2 on news of the acquisition plans to close at \$26 1/2. Each Teradata share is to be exchanged for \$30.25 of AT&T

common stock based on the average closing price over a 20-day period. Teradata manufactures and markets large-scale relational database management systems. The company, which has headquarters in El Segundo, California, reported revenues of \$258m for the year ending last June and has about 1,600 employees worldwide including a factory in Dublin, Ireland. The merger will give Teradata access to necessary financial, marketing, distribution, and sales

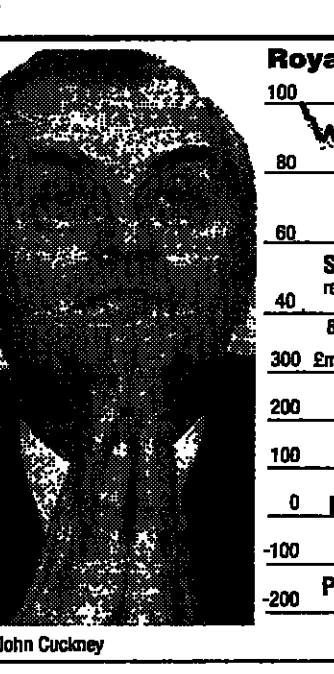
resources as well as access to general purpose computing and communications technologies. The acquisition remains subject to review by the Securities and Exchange Commission and the approval of Teradata shareholders. The process is expected to take two to three months. In March 1990, NCR acquired a 9 per cent equity interest in Teradata and the companies agreed to develop jointly a new generation

of parallel-processing computers based on Teradata's technology. Parallel processing involves splitting large computing tasks among dozens, or even hundreds, of microprocessors. "This merger is a logical step due to the success of our existing joint development organisation," said Mr Gilbert Williamson, NCR chairman and chief executive. Teradata's customers include several large retailers as well as insurance companies. In the UK, British Telecom is one of Teradata's largest customers.

Through its joint venture with Teradata, NCR plans to broaden the use of parallel processing into high performance general purpose computing, competing with traditional mainframe computers. NCR said it is "too early to speculate" on staff reductions in connection with the Teradata acquisition. It intends to form a transition team made up of NCR and Teradata employees to "find a way to best take advantage of the talent and resources of the combined company".

Richard Lapper looks at plans to relaunch Royal Insurance Victim poised to become a predator

Royal Insurance, seen by many as the weakest of the UK's battered insurers, is gearing itself for a relaunch in the new year. The power and effectiveness of Royal's top management is growing, after a decade in which the whims of local managers - described by one insider as feudal barons - have too often prevailed. The management renaissance, largely the work of Mr Richard Lapper, Royal's chief operating officer, is likely to be marked soon by his elevation to the post of chief executive. The incumbent, Mr Ian Rushton, is likely to become vice-chairman. Efforts to repair the group's balance sheet, battered by losses in the UK and the US, will also gather momentum in 1992. Capital-raising initiatives focus on strategic alliances with international insurance companies. The emerging link announced earlier this month with Italy's Fondiaria and Germany's Aachener und Münchener is the first.



business, accumulating losses of \$361m between 1981 and 1990. Poor management aggravated difficulties. The group underestimated the potential claims from liability business in 1986 and 1987 and has had to make significant extra provisions more recently, according to Mr Chris Pountney, analyst with Morgan Stanley, the investment bank. Royal failed to change its investment portfolio to take advantage of the 1990s boom in equities sufficiently quickly. By contrast Sun Alliance - Royal's biggest competitor in the UK housing market - invested strongly in equities in the early 1980s, and has been better placed to withstand the downturn in 1990 and 1991. Royal paid cash for a network of estate agents in 1985 - at a cost of more than £200m. Yet the network has so far produced losses of £50m. The change in direction at Royal was signalled by the

appointment of Mr Lapper, former deputy finance director of British Airways, as finance director in 1990. He was the first top manager to be appointed to Royal from outside the industry and imposed new financial disciplines on Royal's subsidiaries and regional branches. Sir John Cuckney, non-executive chairman, has also been playing a leading role in the overhaul. Managers used to "their own underwriting rules, their own computers and their own staffing," in the words of one insider, are facing tougher controls and more consistent emphasis on the bottom line. "The rope they were given was too slack."

At Royal Life, the sluggish life assurance subsidiary, 600 jobs have been cut and a chaotic range of life insurance and investment products reduced. Royal has drastically shrunk its US operation, closing many of

its smaller branch offices and reducing staff numbers. Only one third of the staff there five years ago are still in place. Over the past year alone premium income has been reduced more than a third, with the group pulling out of a number of loss-making lines. The new year will see the launch of the new Royal Insurance, in plans consciously based on the BTR school of industrial management. Royal's head office will be reorganised, with some job losses. The aim is to strengthen its ability to exercise tight financial controls over subsidiaries and bolster its role as strategic planner. Mr Lapper will continue his efforts to impose a new management style at the group's subsidiaries, drawing in executives with broad industrial experience - such as finance director Mr Mike Dowdy - to comple-

ment Royal's home-grown insurance managers. The capital raising initiatives focus on a series of alliances aimed at giving Royal access to the capital resources of a network of insurance companies. The idea is that although no one member of the network will be as big as the giants of the worldwide industry, such as France's Union des Assurances de Paris or Germany's Allianz, the network as a whole will have the strength to compete in the global market. For the moment efforts are focusing on co-operation with Royal's European partners, Fondiaria of Italy and Aachener und Münchener, (A&M) of Germany. Royal has owned an 18 per cent stake in A&M, Germany's third largest insurer, since 1979 and bought its Italian subsidiary, Lloyd Italiano, from Fondiaria in 1988. Fondiaria still owns 10 per cent of Lloyd. The three companies are negotiating over future collaboration and Royal plans to issue a £300m convertible to give A&M and Fondiaria a 15 per cent stake in the group as a whole. Assurances Generales de France (AGF), 75 per cent owned by the French government, has built up a 18 per cent stake in A&M. AGF may become part of the new network, but not in the short term. Underpinning the group's thinking is a belief that financial size and strength is becoming more important than ever for success in insurance. Royal believes British insurance companies in general are too small compared with foreign rivals. Rationalisation within the UK industry - by the merger of Royal and another large composite, such as GRE - is ruled out at present by the weakness of both parties. However, if Royal succeeds in joint ventures, such a link would be possible. In that event, Royal would become predator rather than victim.

Mr Ingolf Knaup, Conti's finance director, said GT had even made a profit in September, though it would return a loss of more than \$100m (DM160m) for the full year, double that of 1990. "In 1993, we have a fair chance of break-even at General Tire," he said. Overall, Conti was performing better than expected, he added. A jump in sales of winter tyres had improved operating profits. Even after the cost of closing its Barrie, Ontario, plant - DM100m before tax - "we are still oscillating around the break-even point". However, the company would make a loss after provisions of some DM100m to cover future development and restructuring costs, Mr Knaup said. This net loss would exceed DM100m. Last year, net profits fell by 59 per cent to DM93m.

Conti sees return to black as talks end

By Andrew Fisher in Hanover

CONTINENTAL, the German tyre company, yesterday reacted to the collapse of its co-operation talks with Pirelli of Italy by saying it would strengthen its internal operations and seek strategic alliances elsewhere. It also said 1992 would bring a clear return to the black after this year's expected losses, which will stem mainly from plant closure costs and provisions for restructuring. Conti said it was neither disappointed nor triumphant over the surprise end to the talks amid the severe financial problems of Pirelli. However, Mr Hubertus von Grinberg, chief executive of Conti, said the German company was a "rather concerned" that so much of management's time and energy had been taken up by the discussions.

He said Conti had been ready to co-operate with Pirelli. "We believed in the possibility [of co-operation] - we had a concept," he declined to say what might have been agreed, as the content of the talks remained confidential. Nor would he give details of the companies with which Conti might form other alliances. Mr von Grinberg, who has been in the top job since July, stressed that such strategic links were not Conti's only priority. Conti's main task was to make further technological, cost-cutting and earnings progress through its own efforts and investment.

Turning around General Tire, its heavily loss-making US subsidiary, was a key challenge. "For us, this is a top priority," he said. Mr Ingolf Knaup, Conti's finance director, said GT had even made a profit in September, though it would return a loss of more than \$100m (DM160m) for the full year, double that of 1990. "In 1993, we have a fair chance of break-even at General Tire," he said.

Overall, Conti was performing better than expected, he added. A jump in sales of winter tyres had improved operating profits. Even after the cost of closing its Barrie, Ontario, plant - DM100m before tax - "we are still oscillating around the break-even point". However, the company would make a loss after provisions of some DM100m to cover future development and restructuring costs, Mr Knaup said. This net loss would exceed DM100m. Last year, net profits fell by 59 per cent to DM93m.

DnB to receive Nkr5.9bn in state-backed rescue plan

By Karen Fosell in Oslo

DEN NORSE Bank, Norway's biggest bank, is to receive a Nkr5.9bn (\$832m) capital injection through a state-backed bail-out in which the bank will also acquire Realkredit, a financially-troubled Norwegian mortgage group. Under the terms of the financial restructuring, the state could take an 82 per cent stake in the bank. The government has lent its support to the rescue plan after an undertaking that the bank would write down sharply the face value of its shares, offer the resignation of its board and cut operational costs by 10 per cent by the end of next year. Trading in DnB's shares was resumed yesterday after being suspended last Thursday when the bank said that it was negotiating to acquire Realkredit.

The largest part of the Nkr5.9bn cash injection will come through the cash transfer of Nkr3.25bn in the form of preference capital from the state-operated bank insurance fund, which provides liquidity loans to banks. The deal also calls for the fund to guarantee Nkr1.68bn of a planned preferential share issue. The seven biggest shareholders in Realkredit will guarantee another Nkr700m of the preferential share issue but will also guarantee Nkr250m to underpin an issue of ordinary DnB shares. Realkredit can demand that the Nkr700m in preference shares be converted to ordinary shares by the time DnB's 1993 accounts are approved. The two share issues will be launched once 1991 accounts are approved by DnB's board, but no later than by September next year. If the Nkr2.37bn preferential share issue fails, the state could own up to 82 per cent of DnB's share capital, according to Mr Ole Lund, the bank's board chairman. The bank aims to achieve a break-even in the operating result, after losses but before extraordinary items, by the end of next year and boost capital adequacy to 8 per cent by the start of next year. DnB earlier received a Nkr2.25bn cash injection from the state-backed guarantee fund for commercial banks, joining several other banks in the country that have been forced to accept state intervention to stay afloat. The state currently has no shares in the bank.

Derivatives funds to be launched

By Tracy Corrigan in London

THE first futures and options funds (FOFs) are to be launched, six months after UK regulators first opened the doors to the creation of authorised unit trusts investing in such instruments. John Govett, the UK fund management group, is expected to launch a group of nine futures and options funds tomorrow, subject to final approval from the Securities and Investments Board (SIB) and the Investment Management Regulatory Organisation (IMRO). FOFs can invest up to 10 per cent of their assets in derivative products, while the riskier geared futures and options funds (GFOFs) can have up to 20 per cent of their assets in futures and options. Several fund managers, such as Prudential, have had to put their

plans for FOFs and GFOFs on hold, after market research showed widespread distrust of derivative instruments among retail investors. Indeed, the legislation to allow unit trusts to use futures and options was strongly opposed by some unit trust professionals, who feared the perceived risks of futures and options could undermine the industry's reputation for conservatism. The first of this type of unit trust will avoid the sensitive retail market. The John Govett funds will be targeted at medium-sized financial institutions, with a £100,000 (\$17,570) minimum investment. Under one administrative blanket, the structure consists of four "bull" funds that is, funds which take a positive view on the mar-

ket) and four "bear" (negative) funds which track stock indices in the UK, the US, Europe and Japan, and also a cash fund. John Govett's FOFs are modelled on the firm's existing offshore futures funds, which have \$65m under management. Whatever the response to the John Govett launch, it may give little indication of the potential of FOFs in the retail market. Fund managers may decide intermediaries are worth targeting in the hope that retail investors will become more receptive to the concept of futures and options funds if they can be shown track records. The SIB said it had so far received 10 applications for authorisation of FOFs and one for a geared futures and options fund (GFOF).

This announcement appears as a matter of record only. November 1991

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INTERNATIONAL COMPANIES AND FINANCE

Building groups in partial merger to fight recession

By Andrew Taylor, Construction Correspondent, in London

TARMAC and Steeltek, two of Britain's biggest building materials companies, are to merge their domestic brick, clay roof tile and concrete products operations to combat the recession in the UK construction industry.

The joint venture, Allied Building Materials, to be owned equally by Tarmac and Steeltek, would have generated combined pre-tax profits of £22.7m (£40m) on sales of £220m last year. These figures mean that Allied will be one of the UK's largest building product companies.

Tarmac said its UK construction, housebuilding and concrete businesses and its international interests would not be involved in the joint venture.

Steeltek, which will receive £30m cash, will continue to manage separately its European concrete and aggregate businesses. It is the largest aggregates company in France.

Both companies warned that

between three and six of the 24 brick plants they own could close. The brick division was expected to provide more than half the annual savings of £10m the joint venture is seeking to generate from rationalisation and improved efficiency.

Mr Richard Miles, Steeltek's managing director, said overcapacity in the UK brick industry was about 25 per cent and other manufacturers would need to reduce manufacturing capacity.

Tarmac, however, has long wanted to expand its UK brick business, which is only slightly more than half the size of that of its joint venture partner.

Steeltek, for its part, will welcome a cash injection which, with a revaluation of its mineral reserves, should reduce gearing from more than 80 per cent to less than 50 per cent.

The company will also become less vulnerable to a takeover. Speculation that

Steeltek might be the subject of a bid arose after the company announced a 72 per cent fall in pre-tax profits from £49.2m to £13.5m during the six months to the end of June.

Tarmac's share price on the London Stock Exchange yesterday fell 2p to 127p following a warning that its UK housing results this year would be worse than expected. Steeltek's share price was unchanged at 269p.

Mr Miles said Allied Building Materials would have net assets of £300m. It would be established debt-free but with the authority to raise borrowings of £50m, of which £30m would be paid to Steeltek.

Allied will be Britain's second-largest brick company and the largest producer of clay roof tiles and concrete building products mainly for housing but also for commercial construction.

Lex, Page 22; Background, Page 32

NH Geotech faces further heavy job cuts

N. H. GEOTECH, formed in May from the merger of Fiat and Ford's agricultural and construction equipment activities, may be forced to make further heavy job cuts because of the downturn in the world farm equipment industry, writes Andrew Barker.

The UK-based company, 80 per cent owned by Fiat and 20 per cent by Ford, has already cut about 4,700 jobs.

N. H. Geotech has reduced employment across the board, in the UK, US, Brazil, Belgium and Italy, but the process has not been random. Mr Vincenzo Morelli, executive vice-president stressed.

It is linked to specialisation across the company's manufacturing plants. This is a crucial part of N. H. Geotech's strategy of becoming stronger through behind-the-scenes rationalisation rather than merging long-established dealer networks.

In the UK, 650 jobs are going at Ford New Holland's Basilston plant.

Skis Rossignol back in black at half-year

By Alice Rawsthorn in Paris

SKIS ROSSIGNOL, a leading player in France's sports equipment industry, returned to the black in the first half of this year, with net profits of FF640,000 (£152,727) compared with losses of FF11.97m in the same period of 1990.

The company, which a few weeks ago announced an increase in turnover to FF762.72m, against FF711.06m, for the six months to September 30, benefited from the first contribution from Roger Cleveland, the golfing products company it acquired last year.

Skis Rossignol was also aided by buoyant demand for its skiing products from Japan and Europe.

The company said it expected the improvement to continue in the second half of the year. It is on course for a further increase in sales, and also for profits of an estimated FF100m in the full financial year. This should help to com-

pensate for losses of FF140m last year.

The group, which produces tennis equipment as well as golfing and skiing products, has been cutting costs after last year's financial difficulties. The benefits of this cost-cutting are expected to strengthen its performance this year.

However, the first-half figures include exceptional costs of at least FF15m for the closure of a company.

● Celatone, the sole surviving French manufacturer of disposable nappies which recently announced it was in takeover talks, refused to comment on reports that it was about to be acquired by Giffels, a Columbian industrial group, for around FF116m.

● The sale of 5.78m shares in French oil firm, Elf Aquitaine, will go ahead on December 10, as planned, only if market conditions permit, Elf's holding company said yesterday.

Leaving the competition by the roadside

German unification has lifted MAN's truck business to new heights, writes Kevin Done

MAN Nutzfahrzeuge, the German truck-maker, is powering through the recession in the western European truck industry, while most of its rivals report plunging profits or are already deep in loss.

In the year to the end of June, the company turned in a record financial performance. The unprecedented imbalance of automotive demand in western Europe in the past 18 months - with sales in Germany at record levels while several other markets, most notably the UK, are mired in recession - means that MAN's weaknesses have suddenly become its strengths.

DAF, the Dutch truck-maker, is awash in red ink; Volvo Truck's profits have plummeted; Renault Vehicules Industriels of France barely broke even in the first half under the pressure of heavy losses in the US; while Iveco, the commercial vehicles subsidiary of Fiat of Italy, has seen its profits evaporate, in part because of the heavy losses of Enasa, its recent Spanish acquisition.

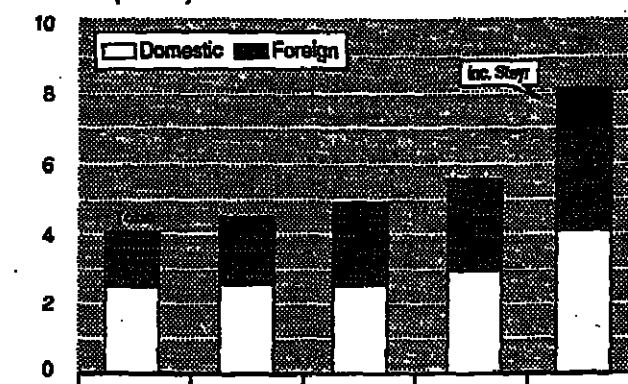
In the middle of such gloom, MAN Nutzfahrzeuge, the commercial vehicles subsidiary of MAN, the German engineering group, raised turnover in its financial year to the end of June by 33.5 per cent, to DM7.39bn (£4.59bn), with a 41.3 per cent jump in domestic turnover to DM4.19bn.

The value of new orders booked in 1990-91 jumped 62.8 per cent to DM2.05bn - domestic orders alone increased by DM2.4bn, or nearly 70 per cent, to DM5.8bn - and after-tax profits rose 24 per cent to DM196.6m.

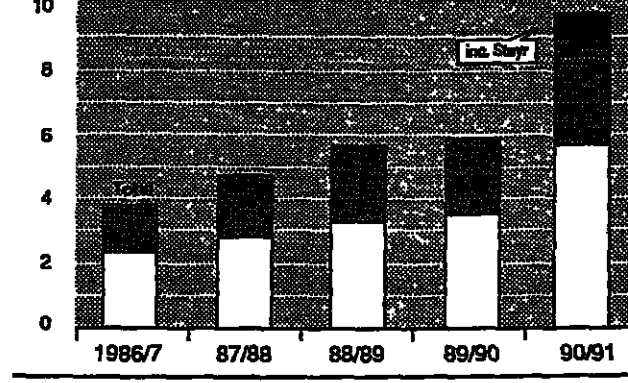
MAN truck and bus production rose 11 per cent to 38,200,

MAN Nutzfahrzeuge

Turnover (DM bn)



New orders (DM bn)



against the background of a western European truck (above 6 tonnes) market, excluding former East Germany, that declined by 8 per cent to 270,000. While the truck-makers' workforces from Spain to Sweden are being cut back painfully, the German truck-producer raised the number of its employees in 1990-91 by 4,487 to 27,886. (Some 2,700 of these are accounted for by the acquisition of the Steyr truck operations in Austria).

MAN is a medium-sized truck-manufacturer overshadowed by the premier league players of Europe, Volvo/Renault, the Swedish-Franco alliance formed last year, Daimler-Benz of Germany and Iveco of Italy.

It lacks the breadth of these companies' international operations. For the moment, however, this is a godsend, as Volvo, Mercedes-Benz and Renault

all rack up losses on their North American operations.

Within Europe, MAN is over-dependent on Germany - where it controls 20 per cent of the market - and weak in many other markets.

MAN failed last year to broaden its European base through the takeover of Enasa, the Spanish state-owned truck-maker. That failure, too, has been a short-term bonus, however, as Iveco, which won the deal, is now having to shoulder Enasa's spiralling losses.

MAN's performance illustrates the polarisation in demand throughout the western European automotive industry in the last 18 months.

While demand across much of the continent for cars and commercial vehicles has slumped - and most sharply for all for heavy trucks - sales in Germany have jumped to record levels, fuelled by the process of reunification.

Even excluding the one-off addition of the Steyr operations, MAN lined its new orders in 1990-91 by 41 per cent, or DM2.4bn. Without Steyr, its turnover rose by DM1.1bn, or 20 per cent, and vehicle output by 7 per cent to 36,000.

Buoyed by its strong presence in Germany, MAN boosted its share of the western European truck market in 1990-91 to 11 per cent (including eastern Germany) from 8.5 per cent (excluding eastern Germany) a year earlier.

"We more than compensated for the decline in exports through higher domestic sales," says Mr Wilfried Lochte, MAN Nutzfahrzeuge management board chairman. In the 1991 calendar year, the company expects to boost output to 40,500 from 36,212 in 1990.

The volume of MAN's domestic truck and bus sales has jumped in the last two years by 75 per cent, to 23,166 in the 1991 calendar year from 13,215 in 1989. Over the same period, its exports have fallen by 13.8 per cent to 14,270 in 1991 from 16,547 in 1989.

In contrast to most of its European rivals, MAN has worked at the limit of its capacity this year and been unable to keep up with new orders. German unification has provided a big boost: eastern Germany accounted for more than 11 per cent of domestic orders in 1990-91, with direct orders for 3,800 vehicles.

With an order book valued at DM4.5bn at the end of June, Mr Lochte claims that capacity output for 1991-92 is virtually guaranteed. The company forecasts a further modest rise in turnover in 1991-92, by some 8 per cent to around DM8bn.

How long can the party last for MAN?

According to a recent forecast by DRI Europe, the London-based automotive analysts, the level of new orders for both vans and trucks in Germany indicates that the peak of the boom will soon have passed.

"When the German manufacturers' substantial order backlog has been worked through, the market will drop significantly, some time in the first half of 1992," warns DRI.

At the same time, the impending deregulation of the German transport market is expected to weaken demand for medium and heavy trucks from 1992. DRI claims that deregulation will mean large-scale retrenchment in the German heavy truck market, as capacity is cut in the heavy long-distance haulage fleet.

Airtours surges to £27m as market share doubles

AIRTOURS, the UK-based package holiday company that doubled its market share this summer, saw pre-tax profit multiply more than four times to £27.5m (£48.67m) in the year to September 30, writes Jane Fuller in London.

The rise from £6.3m came in the year that International Leisure Group collapsed. It was the second largest operator after the Canadian-con-

trolled Thomson group.

Its demise has more than compensated for a further 3 to 5 per cent fall in the number of package holidays taken by Britons to about 9.5m in the past 12 months.

Airtours's share price closed down 15p at 908p yesterday, still nearly six times the year's low of 155p.

Mr David Crossland, chairman and holder of about 38 per

cent of the shares, said even before the March collapse of ILG, his company had expected to increase its share of the summer holiday market from 7 to 10 per cent. It ended up with 13 per cent.

The number of tourists rose from 780,000 to nearly 1.2m, and a further 200,000 to 300,000 could be added this year, giving the group a 16 per cent market share - closer to the

second-placed operator Owners Abroad.

With turnover rising from £183m to £285m, Airtours showed a sharp improvement in margin. Mr Crossland said package holiday profitability had returned to the levels of the early 1980s. The intervening five seasons had been abnormal because of a price war between Thomson and ILG's Intasun.

Profits had also been helped by the new airline, which started operating in the spring with five aircraft. Three more had been ordered. There was a turnaround from loss to profit at EuroSittes, the self-drive camping holiday business.

Earnings per share rose to 98.71p, against 26.79p. A final dividend of 21p makes a total of 23p, against 8.25p. Background, Page 30

These securities having been sold, this announcement appears as a matter of record only.

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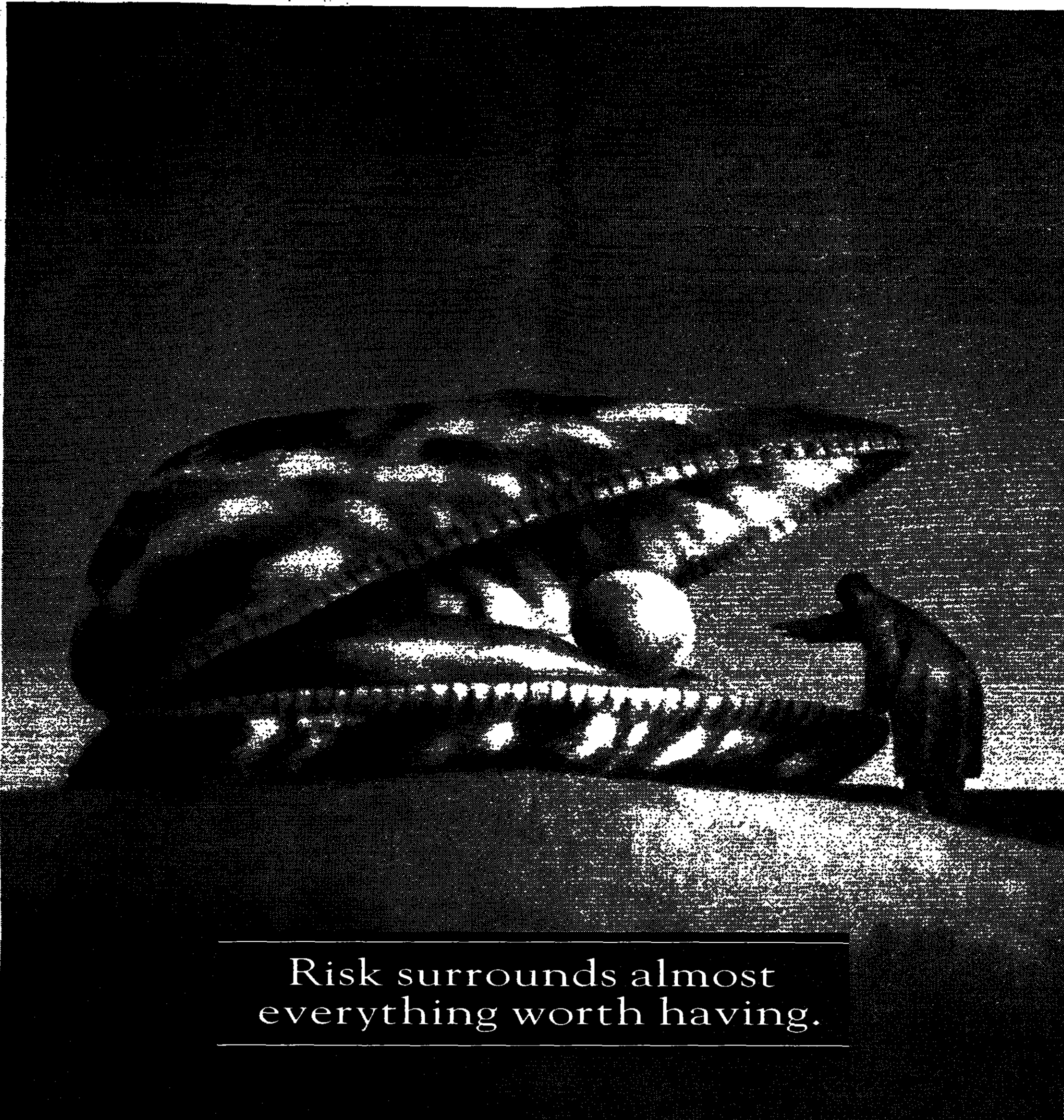
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THORN EMI Capital N.V.

(Incorporated in the Netherlands Antilles with limited liability)

Notice of Annual General Meeting

In accordance with the Articles of Incorporation of THORN EMI Capital N.V. ("the Company"), notice is hereby given that an Annual General Meeting of shareholders will be held at the Registered Office of the Company at Chumacerostrade 3, Curacao, Netherlands Antilles on Friday, 13 December 1991 at 9.00 am for the following purposes:-

- 1 To receive and consider the Report of the Board of Managing Directors with regard to the course of business of the Company and the conduct of the Board's affairs during the past financial period, being the year ended 31 March 1991.
- 2 To adopt the above-mentioned Report of the Board of Managing Directors together with the Balance Sheet, Profit and Loss Account and Explanatory Statement as prescribed in the Articles.
- 3 To discharge the Board of Managing Directors in respect of its management and administration of the Company's affairs during the year ended 31 March 1991.
- 4 To transact any such other business as may properly come before the Meeting.

Dated 3 December 1991

Registered Office:

Chumacerostrade 3,

Curacao,

Netherlands Antilles.

Voting and Attendance:

- 1 Each Ordinary Share 'A' of the Company entitles the holder thereof to cast one vote.
- 2 Holders of 5% per cent Guaranteed Redeemable Convertible Preference Shares 'B' 2004 of the Company are entitled to attend the Annual General Meeting and to address the Meeting but have no rights to vote.
- 3 All Resolutions of the Annual General Meeting shall be adopted by a simple majority of the votes cast.
- 4 Shareholders may be represented at the Meeting by a proxy empowered in writing.

Note:

The Report of the Board of Managing Directors with regard to the course of business of the Company and the conduct of its affairs during the year ended 31 March 1991, together with the Balance Sheet, Profit and Loss Account and Explanatory Statement (indicating the criteria by which the movable and immovable assets of the Company have been evaluated) are available for inspection by shareholders or their proxies at the offices of the Company from the date hereof until the conclusion of the Meeting.

Nova scraps plan to split off pipelines and chemicals

By Bernard Simon in Toronto

NOVA Corporation of Alberta has abandoned a plan to split its pipeline and chemicals businesses into two companies.

Mr Ted Newall, Nova's chief executive, said yesterday that the decision was based on the depressed state of the petrochemicals market, "which makes the establishment of the chemicals company as an independent entity impractical."

Instead, Nova's corporate structure is to be decentralised, with a small head office to oversee treasury, legal and similar functions.

Outsiders suggested, however, that the change of plan might be linked with recent management changes at Nova, including last September's appointment of Mr Newall, previously chief executive of Du Pont's Canadian subsidiary, Mr Newall succeeded Mr Bob Blair, who had been Nova's

chief executive for more than 20 years.

The split would have left Mr Newall in charge of a struggling company which contributed three-quarters of Nova's C\$2.4bn (US\$2.1bn) revenues in the first nine months of this year, but less than 15 per cent of operating income.

According to Toronto securities firm Moss Lawson, the stock market assigns a value of C\$325m to the chemicals business, about one-third of its estimated book value.

In anticipation of the split, Nova this year named a well-known energy industry executive, Mr Richard Haskayne, to its board, as future chairman and chief executive of the fast-growing pipeline operation.

But the restructuring announced yesterday will take a bite out of the executive ranks, and Mr Haskayne's position appears to be among those in limbo.

Nova suffered a C\$258m third-quarter loss, due largely to a writedown on its 48 per cent interest in Husky Oil, a leading western Canadian oil and gas producer. Nova is selling its Husky stake to Mr Li Ka-Shing, the Hong Kong business executive.

Other measures taken in recent months to conserve cash include a dividend cut and a sharp reduction in capital spending.

Nova's pipeline network collects most of the natural gas produced in Alberta for onward transmission to other parts of North America.

Mr Newall said that the proposed separation into two companies might be reconsidered when the chemicals industry recovered.

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McDonnell Douglas settles tax dispute

By Martin Dickson in New York

McDONNELL Douglas, the financially-stretched US defence group, yesterday took another significant step in putting its finances in order when it announced a settlement of a long-standing dispute with the US tax authorities.

The dispute, one of several factors creating uncertainty on Wall Street over the group's financial obligations, concerned the timing of tax payments on military aircraft contracts and the allocation of goodwill from two acquisitions in 1984.

Under the settlement, McDonnell Douglas had already paid an additional \$150m to the Internal Revenue Service for the 1977-1985 period and it will probably pay another \$500m, both in tax principal and interest on the sum - by 1994 when the IRS completes its audits for the 1986-89 period.

McDonnell Douglas is deciding whether to pay off the sum before 1994, possibly by the end of next year, which would reduce its interest liability.

The settlement appears to be lower than the company had feared. For the past three years, McDonnell Douglas has been putting aside money to cover interest payments likely to be paid to the IRS in the event of a settlement.

But it said yesterday it had over-accrued these interest expenses and would record a gain in the fourth quarter, which is likely to be around \$50m.

The IRS has returned to the company the stock of McDonnell Douglas Helicopter held as security.

SA bank group sharply increases debt provisions

By Philip Gawth in Johannesburg

AMALGAMATED Banks of South Africa, the country's largest banking group, has sharply increased provisions for bad debts in the six months to the end of September.

The provisions reflect the impact of continuing recession and stagnation of the economy on credit.

The latter follows the merger of the interests of the Allied, United and Volkskas groups, as well as part of Sage, into Absa to form the country's largest banking group with assets of R53bn (\$18.9bn).

The R220.3m provision for bad and doubtful debts compares with only R14.5m in the same period in 1990, but at 0.82 per cent of total advances it compares favourably with other banks.

Absa's net margin - interest on advances and income on investments less interest pay-

able - rose to R1.18bn from R373.5m. Operating income net margin has had debts plus other operating income - rose to R1.36bn from R423.7m. Attributable income was up at R207.3m from R85m.

Mr Piet Badenhorst, chief executive, said profitability in the Allied division, concerned mostly with home loans, had been hit by more prudent debt provision policies and inadequate margins arising from the structure of its mortgage portfolio.

He said rationalisation following the merger had proceeded faster than anticipated. Mr Badenhorst predicted a satisfactory performance in the second half. The dividend was lifted by 14 per cent to 15.5 cents per share on the back of a 15.2 per cent increase in earnings to 45.4 cents per share.

Anglovaal mine granted reprieve for 12 months

ANGLOVAAL'S troubled

Lorraine mine has been granted a stay of execution with the announcement that it is expected to stay in production for at least the next 12 months, writes Philip Gawth in Johannesburg.

Anglovaal had said that if production cutbacks failed to return the mine to profitability by the end of November, then phased closure would have to be considered. Lorraine made a working loss of R5.1m (\$1.5m) in the September quarter.

Yesterday's announcement - that the mine can continue production at a milling rate of 30,000 tonnes per month - contains the proviso that it obtains satisfactory hedging prices for at least 50 per cent of its production over the next year.

From the end of January 1992, Lorraine will also be commencing a dump treatment operation, a rate of 45,000 tonnes per month and a grade of 0.75 grams/tonne.

Minorco expands in Germany

By Leslie Colett in Berlin and Kenneth Gooding in London

MINORCO, the overseas investment arm of the Anglo American-De Beers group of South Africa, has made its second purchase from the Trenthamstadt, the German government organisation responsible for privatising state-owned businesses in the former east Germany.

It has bought Lausitzer Grauwacke, a hardstone producer, together with working rights to 40m tonnes of reserves, for DM27.2m cash (\$16.5m) plus the assumption of about DM5m of debt.

Minorco will also spend DM15m over the next three years to modernise and improve environmental standards at Lausitzer.

The company said the combination of Lausitzer and Elbe-

ried, a sand and gravel producer with 230m tonnes of reserves on the River Elbe, acquired in June, "gives Minorco a leading position in the German aggregates industry and a sound base for further European expansion."

Lausitzer was operating profitably, said Minorco, and had the largest quarry in the former east Germany, with annual production of 2.4m tonnes of high-quality hard rock called greywacke. It is based at Ossling in Saxony, 45km north-east of Dresden.

Minorco said Lausitzer should benefit from the substantial planned capital spending on Germany's infrastructure to improve road and rail links.

Lausitzer was also well placed to benefit from significant spending in Berlin over the next 10 years as it developed as the new seat of German government.

British investors in particular have been attracted by the enormous infrastructure improvement programmes in east Germany.

John Mowlem, the UK construction company, last week took control of Bau-Tec, a construction and concrete products company near Berlin. Redland bought several of east Germany's concrete tile factories and RMC acquired cement and concrete producers in the east.

Meanwhile, Tarmac said it had won a DM15m contract to design and build a highway in Saxony.

Banesto, Chile reach settlement

By Leslie Crawford in Santiago

THE Central Bank of Chile and Banesto, the Spanish banking group, have reached an out-of-court settlement over alleged irregularities in a debt-equity swap worth \$45.6m.

Banesto this week will pay Chile's monetary authorities \$11.7m in damages and a \$300,000 fine.

The Spanish bank admitted it had breached the regulations of a debt-conversion contract with which it acquired a food-processing company in 1986. The Central Bank in turn agreed to drop the legal suit it

had brought against Banesto 10 days ago.

The speed of the settlement appears to have been aimed at limiting the damage to the Spanish bank's international prestige.

The law suit had blocked Banesto's planned acquisition of Banco del Pacifico, a small Chilean bank. This is now expected to go ahead.

Banesto is the second Spanish bank to have fallen foul of Chile's debt-conversion rules. Last year, Banco de Bilbao Vizcaya (BBV), Spain's largest

bank, paid the Central Bank \$9.1m in damages and fines in another out-of-court settlement.

Because foreign investors obtain an implicit subsidy by buying Chilean debt at a discount on the secondary market and exchanging it for pesos at near face value to invest in Chile, the Central Bank monitors these transactions closely.

More than \$3.4bn of Chilean debt has been retired since the country began its debt-conversion programme in 1985.

Debswana wins fresh contract with De Beers

By Kenneth Gooding, Mining Correspondent

DEBSWANA, the diamond company jointly owned by the government of Botswana and De Beers of South Africa, has won considerably more independence in return for signing another five-year contract for the whole of its production to be sold by De Beers' Central Selling Organisation.

Some analysts believe the contract, which ends in 1995, will be the last giving De Beers exclusive rights to sell output from Botswana, which in value terms vies with the Soviet Union as the most important producer of rough diamonds in the world.

Debswana, which previously relied heavily on the Anglo American Corporation of South Africa, De Beers' sister company, is to set up its head

office in Gaborone. It will have its own chief executive, Mr Baledi Gaolathe, at present permanent secretary at the Botswana Ministry of Finance and Development Planning. He is already a member of the Debswana board.

Mr Ken Trueman, Anglo's consulting engineer to Debswana mines, will retain this position, but is also seconded to Debswana as the company's chief technical officer.

Debswana is now expected to push ahead with a previously announced \$150m project to expand output by one-third at Jwaneng, the biggest of the three mines it owns.

A decision about this project will be made during the first half of next year.

Alberta to cut stake in Telus

By Robert Gibbons in Montreal

THE ALBERTA government is selling most of its 43 per cent stake in Telus, the holding company for the provincial telecommunications group, AGT. It hopes to raise nearly C\$350m (US\$252.2m) from a secondary offer of the stock.

In October last year, the government sold 57 per cent of Telus for C\$550m in the first stage of privatisation.

In the second stage, it hopes to make a net profit of about C\$150m, to be set against the provincial budget deficit. Alberta residents will be given precedence in the coming issue, and in some circumstances interest-free one-year loans will be made available for share purchases.

A final price for the stock offering will be set tomorrow.

Prices for electricity determined for the purposes of the electricity trading and settlement arrangements in England and Wales.

Trading on 01/12/91

Unit: £/MWh

Unit: £/MWh

Unit: £/MWh

Unit: £/MWh

Unit: £/MWh

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Unit: £/MWh

Electricité de France

ECU 60,000,000

12 1/2 % Guaranteed Notes due 1993

On November 19, 1991, Notes for the amount of ECU 8,273,000 have been drawn in the presence of a Notary Public for redemption on January 6, 1992.

The Notes will be redeemable coupon due on January 6, 1993 attached.

The drawn Notes are those, not yet previously redeemed, included in the ranges beginning:

at 1 up to 17005 incl.
at 58926 up to 60000 incl.

Amount purchased by the issuer: ECU 242,000
Amount exchanged in 10 1/2 % Guaranteed Notes due 2001: ECU 3,485,000

Amount outstanding: ECU 19,200,000
Notes previously drawn and not yet presented for redemption:

3587 and 3588 42228 and 42230 44890 to 44895 incl.
3781 42232 to 42231 incl. 44896 to 44901 incl.

4127 42234 to 42233 incl. 44769 to 44775 incl.
4234 42235 and 42237 44898 to 44904 incl.

4335 and 4337 42230 to 42234 incl. 44923 and 44924
4340 and 4341 42232 to 42237 incl. 44925 to 45001 incl.

4413 and 4414 42233 to 42237 incl. 44926 to 44957 incl.
4484 and 4487 incl. 42235 to 42236 incl. 44958 to 44959 incl.

4535 and 4536 42237 to 42238 incl. 44960 to 44961 incl.
4537 and 4538 42239 to 42240 incl. 44962 to 44963 incl.

4539 and 4540 42241 to 42242 incl. 44964 to 44965 incl.
4541 and 4542 42243 to 42244 incl. 44966 to 44967 incl.

4543 and 4544 42245 to 42246 incl. 44968 to 44969 incl.
4545 and 4546 42247 to 42248 incl. 44970 to 44971 incl.

4547 and 4548 42249 to 42250 incl. 44972 to 44973 incl.
4549 and 4550 42251 to 42252 incl. 44974 to 44975 incl.

4551 and 4552 42253 to 42254 incl. 44976 to 44977 incl.
4553 and 4554 42255 to 42256 incl. 44978 to 44979 incl.

4555 and 4556 42257 to 42258 incl. 44980 to 44981 incl.
4557 and 4558 42259 to 42260 incl. 44982 to 44983 incl.

4559 and 4560 42261 to 42262 incl. 44984 to 44985 incl.
4561 and 4562 42263 to 42264 incl. 44986 to 44987 incl.

4563 and 4564 42265 to 42266 incl. 44988 to 44989 incl.
4565 and 4566 42267 to 42268 incl. 44990 to 44991 incl.

4567 and 4568 42269 to 42270 incl. 44992 to 44993 incl.
4569 and 4570 42271 to 42272 incl. 44994 to 44995 incl.

4571 and 4572 42273 to 42274 incl. 44996 to 44997 incl.
4573 and 4574 42275 to 42276 incl. 44998 to 44999 incl.

4575 and 4576 42277 to 42278 incl. 45000 to 45001 incl.
4577 and 4578 4227

Tokyo Electric launches Y70bn deal

By Robert Thomson
in Tokyo

TOKYO Electric Power, the triple-A rated Japanese electricity utility, yesterday led an unusually active start to the week in the international bond market, launching a ¥70bn (\$538.25m) five-year deal.

strong demand after two weeks of muted activity in the Euroyen sector. The 6 per cent bonds were re-offered to investors at a fixed price of 99.80 and were trading at 99.82 bids towards the close of trading.

The Euroyen sector has been quiet since the second week in November, which saw the launch of five substantial deals at about the 10-year maturity, as borrowers sought to take advantage of currency and interest rate swap opportuni-

ties. The weight of paper contributed to a slide in secondary market prices from which the sector is only now recovering.

Participants in yesterday's deal said the bonds were fairly priced and the shorter maturity was attracting investors. But, most noted the deal was too large to sell out in a day.

Elsewhere, Cariplo, the Italian savings bank, launched a C\$150m (US\$132.2m) six-year issue for its London branch.

Cariplo yesterday announced a co-operation agreement with the TSB Group, the UK banking group. The funding is not connected with the alliance. The 8% per cent bonds were priced to yield 74 basis points more than five-year benchmark Canadian government bond - the comparison favoured by the lead manager. The bonds yield 63 basis points more than the level where a six-year benchmark would trade. The

deal, lead managed by Goldman Sachs, was held at the fixed re-offer price of 99.56 throughout the day.

The European Investment Bank was said to be looking for long-dated dollar funding this week. Leading firms were yesterday competing for the mandate, with the market expecting a 10-year Eurodollar deal, probably handled as a block trade by a small group of underwriters.

World Bank gets back to business with Salomon

By Karen Zagor
in New York

CHEIL Foods & Chemicals, one of South Korea's largest food companies, will receive \$30m of convertible bonds on the Euro-market to finance the expansion of a joint venture factory in Indonesia and capital equipment purchases.

The issue, the 15th Korean convertible bond this year, comes one month before the Seoul stock market opens to foreign investors. The impending opening of the stock market, combined with its poor performance, has prompted a steady decline in premiums on existing Euro-market issues.

Cheil, part of Samsung

Group, Korea's largest conglomerate, is forecast to post a profit of Won17bn (\$22m) for 1997, double the Won2.25bn of last year. Sales are forecast to grow to Won1.05bn.

"By the year 2000, we expect that pharmaceuticals will account for 20 per cent of sales and household goods, such as detergents, will represent about 13 per cent," said Mr David Shin, general manager in the company's planning department.

Construction of facilities for the planned diversification will bring high financing expenditure. The costs of building a

factory to produce household goods and a plant to manufacture intravenous solutions will be largely taken next year and are expected to reduce 1992 pre-tax profits to Won15bn. After that, forecasts, Mr Shim, stronger profit performance is expected. He predicts pre-tax profits of Won24bn in 1993.

Mr John Wisniewski of Merrill Lynch, a U.S. investment manager on the issue with Hanjin Securities, believes there is still demand for Korean Euro-market issues. "Because the opening of the market is limited there will be problems of liquidity in underlying shares."

SALOMON Brothers, the scandal-hit Wall Street securities house, yesterday said it was resuming business with the World Bank after a three-month suspension.

The bank halted its dealings with Salomon after the securities house admitted in August to rigging government bond and note auctions. The World Bank is one of the world's biggest bond players.

Salomon is waiting to see if the New York Fed will allow it to retain its status as a primary dealer in government securities. Its status has been

First City Trustco restructuring plan

BANKERS Trust, the New York bank, yesterday said it had structured the first Eximbank-guaranteed deal funded in the commercial paper (CP) market, writes Karen Zagor.

Eximbank, the government-backed export guarantee agency, will back a \$152m, 13-year securities financing facility for the sale of two Hughes Communications satellites to Mexico.

The financing has been structured with short-term, floating-rate funding from the CP market and a provision for eventual fixed-rate permanent financing.

CREDIT Local de France, the local authority bank which is the first candidate for the French government's partial privatisation programme, yesterday announced that its FFr1.69bn (\$240m) flotation had been over-subscribed, writes Alice Rawsthorn in Paris.

The domestic part of the issue, the whole of which involves the sale of about 35 per cent of CLF's equity, attracted applications for 8m to 11m shares. The bank had offered 7.7m shares.

CLF offered 1.9m shares to foreign investors. It received applications for 7.3m shares.

By Robert Gibbons in Montreal

First City Trustco will meet its Swiss bondholders in Geneva on December 11.

If they approve, bondholders will get SFr1,000 cash and a new CS1,000 eight-year 4 per cent subordinated bond for each outstanding SFr4,000 of 7.5 per cent subordinated convertible bonds.

The old bonds outstanding total \$7.5m.

First City Financial, renamed Harrowston in the restructuring, has struck a deal with Swiss holders of \$248m of its own bonds. They receive Harrowston stock and notes.

First City US is negotiating with US holders of \$134m of outstanding debt.

The firm has reshaped its senior management and improved its internal controls following the scandal in an attempt to restore its image.

In October, Salomon said it would take a \$200m third-quarter charge to cover potential costs from government fines and lawsuits.

LONDON TRADED OPTIONS

| RISES AND FALLS YESTERDAY | | | |
|---------------------------|------------|--------------|--------------|
| | Rises | Falls | Same |
| British Funds | 2 | 12 | 12 |
| Other Fixed Interest | 2 | 7 | 12 |
| Commercial, Industrial | 87 | 544 | 865 |
| Financial & Property | 39 | 323 | 413 |
| Art & Gall. | 22 | 2 | 38 |
| Entertainments | 1 | 1 | 8 |
| Insurance | 26 | 50 | 76 |
| Others | 16 | 77 | 51 |
| Totals | 183 | 1,093 | 1,493 |

| LONDON RECENT ISSUES | | | | | | | | | | |
|----------------------|--------------|-----------------|---------------------------|------|-------|---------------|----|---------|-------------------|-----------|
| EQUITIES | | | | | | | | | | |
| Issue Price | Actual Price | Latest Reported | 1991 | | Stock | Closing Price | Yr | Net Div | Times Gross Yield | P/E Ratio |
| | | | High | Low | | | | | | |
| F.P. | 36 | 53 | 57A Warrants 1995/96 | 55 | 4 | -10 | | | | |
| F.P. | 147 | 147 | Bullfinch Electric World | 145 | 2 | | | | | |
| F.P. | 147 | 147 | Burns Stewart Dkt. | 145 | 2 | | | | | |
| F.P. | 110 | 81 | Bute Milling Warrants | 81 | -6 | | | | | |
| F.P. | 94 | 94 | Coflex Inc. | 94 | 0 | | | | | |
| F.P. | 325 | 325 | Continental Resources | 295 | 30 | | | | | |
| F.P. | 507 | 473 | Pedley County Values Dkt. | 473 | -2 | | | | | |
| F.P. | 283 | 256 | Price Group | 273 | 10 | | | | | |
| F.P. | 215 | 207 | Reform Group | 207 | 8 | | | | | |
| F.P. | 574 | 563 | Lucas Air Extra Vm | 574 | 0 | | | | | |
| F.P. | 22 | 17A | Mc Income Cap. Ap | 17A | 5 | | | | | |
| F.P. | 68 | 68 | De Sonnet Units | 68 | 0 | | | | | |
| F.P. | 45 | 43V | D Income Cap. | 43V | 2 | | | | | |
| F.P. | 100 | 100 | De Rockness Units | 100 | 0 | | | | | |
| F.P. | 35V | 35V | Morgan Grenfell Etc | 35V | 0 | | | | | |
| F.P. | 505 | 495 | Parsons Power Div | 495 | -5 | | | | | |
| F.P. | 100 | 100 | St. Dennis Zoro Div P | 100 | 0 | | | | | |
| F.P. | 54 | 54 | SGSminot of Crestell Sp | 54 | 0 | | | | | |
| F.P. | 102 | 100V | St. Dennis Zoro Div P | 100V | 0 | | | | | |

| FIXED INCOME STOCKS | | | | | | | |
|---------------------|------------------------|---------------------------|---------|--------|-------------------------------------|--------------------|--------|
| Issue Price £ | Amount Paid vs £ | Latest Reissue Date | 1991 | | Stock | Closing Price £ | + or - |
| | | | High | Low | | | |
| 100p | F.P. | - | 100 1/4 | 100 | Barclays 9 1/4% Non-Cum. Pref. £1 | 100p | |
| 10p | F.P. | - | 10p | 8p | Barclays Medium Term Govt £nd 1994 | 10p | |
| 10p | F.P. | - | 102 1/4 | 99 1/4 | Cashflow Index 10 1/4% £nd Oct 2001 | 102 1/4 | +2 |
| 10p | F.P. | - | 103 1/2 | 100 | Fidelity Euro. Values Equity £ 2001 | 100 | -2 |
| 10p | F.P. | - | 100 1/4 | 98 1/4 | Investment 9 5/8% Govt £nd Sep 1995 | 98 1/4 | -2 |
| 100p | F.P. | - | 104p | 100p | New West Bank 8% Pref £nd 2001 | 100p | |

| RIGHTS OFFERS | | | | | | | | | |
|---------------|---------------|--------------------|--------|-------|-------------------------|---------------|---|--|--|
| Issue Price | Announ. Filed | Latest Record Date | 1991 | | Stock | Closing Price | % | | |
| | | | High | Low | | | | | |
| 100 | HH | 12/12 | 12 1/2 | 9 3/8 | Armstrong | 1 1/8 | | | |
| 125 | HH | 5/12 | 23 1/2 | 9 1/2 | Arco Chemicals Ltd. | 9 1/8 | - | | |
| 42 | HH | 17/12 | 2 1/2 | 1 1/2 | Compartek Services 40p | 3 1/8 | | | |
| 88 | HH | 6/12 | 1 1/2 | 1 1/4 | Continental Can Co. | 1 1/8 | | | |
| 55 | HH | 7/12 | 1 1/2 | 1 1/4 | Malvern 20p | 2 1/8 | - | | |
| 215 | HH | 20/12 | 2 1/2 | 1 1/2 | Mass O'Grady Ltd. | 17 1/2 | | | |
| 75 | HH | 12/12 | 1 1/2 | 1 1/4 | Marston W.I. Securities | 3 1/8 | | | |
| 25 | HH | 17/12 | 2 1/2 | 1 1/2 | Reps Group Sp. | 2 1/8 | - | | |

LONDON TRADED OPTIONS

| Option | CALLS | | | | | PUTS | | | | | Option | CALLS | | | | | PUTS | | | | |
|---------------------|--------------|-----------|--------|---------|-----|--------------------------|--------------|-------------------|----------------|--------------------|---------------------|---------------|---------------|---------|-----|-----|------|-----|-----|-----|-----|
| | Feb | Mar | Apr | May | Jun | Feb | Mar | Apr | May | Jun | | Feb | Mar | Apr | May | Jun | Feb | Mar | Apr | May | Jun |
| BAE (281) | 520 39 10 | 305 45 10 | 175 45 | 17 24 | | BAA (948) | 460 46 | 39 57 43 | 7 12 15 15 | | Hitelrow (767) | 166 9 15 | 19 15 | 5 9 | | | | | | | |
| BOC (281) | 150 31 30 | 240 34 30 | 345 35 | 41 15 | 5 9 | BAT lites (613) | 600 35 45 | 51 15 | 15 24 32 | | Lozbe (282) | 220 61 11 16 | 16 | 3 17 19 | 35 | | | | | | |
| BOA (381) | 30 9 11 | 16 24 4 | 2 2 | | | BTR (382) | 360 33 | 29 46 5 | 5 12 13 15 | | Medial Int (221) | 200 12 24 24 | 24 24 | 7 7 9 | 20 | | | | | | |
| BT Airways (281) | 180 26 33 | 36 15 15 | 5 4 | 9 | | Brill. Telecom (759) | 330 26 34 41 | 75 10 | 14 15 15 | | National (280) | 160 4 7 12 12 | 2 7 9 | | | | | | | | |
| CAK (765) | 800 17 37 | 51 40 | 49 25 | 30 | | Canway (948) | 420 38 37 | 47 48 | 11 15 20 23 4 | | Plow (280) | 160 54 | 20 25 21 22 4 | | | | | | | | |
| CEC (211) | 750 39 61 | 48 35 | 15 | 25 30 4 | | Easton Elec (222) | 220 28 | - 22 4 | - 13 4 | | Readers (985) | 850 43 | 15 7 17 25 | 27 4 | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Galena (495) | 500 25 32 | 42 16 4 | 25 26 | | R. Royce (121) | 120 44 | 11 15 34 | 3 8 | 10 | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | GEZ (176) | 160 24 | 24 26 14 | 3 5 4 | | Scottish (210) | 100 34 | 6 9 24 | 6 8 | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Hansa (197) | 180 19 30 | 22 34 | 5 4 5 15 17 | | Swire (948) | 100 9 14 | 12 14 14 | 1 3 6 4 | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | LASMO (926) | 280 26 | 20 15 | 15 21 21 23 | | Forto (280) | 240 5 14 20 | 5 10 15 16 | | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Lucas Ind (281) | 120 6 11 | 13 4 | 13 4 13 4 13 4 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | P & O (197) | 420 19 | 28 34 17 | 10 33 34 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Pratt & Whitney (281) | 120 9 14 19 | 49 57 67 10 13 14 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Pratt & Whitney (281) | 120 9 14 19 | 49 57 67 10 13 14 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Pratt & Whitney (281) | 120 9 14 19 | 49 57 67 10 13 14 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Pratt & Whitney (281) | 120 9 14 19 | 49 57 67 10 13 14 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | | |
| CEC (211) | 420 11 24 34 | 48 35 | 13 4 | 13 4 | | Pratt & Whitney (281) | 120 9 14 19 | 49 57 67 10 13 14 | | Thorn EMI (774) | 750 30 46 | 69 34 | 16 22 | | | | | | | | |
| CEC (211) | 420 11 24 34 | | | | | | | | | | | | | | | | | | | | |

| FIXED INTEREST | | | | | | AVERAGE GROSS REDEMPTION YIELDS | | Mon Dec 2 | Fri Nov 29 | Year ago (approx.) |
|----------------------|-----------|----------------|------------|------------------|----------------------|-----------------------------------|-------|-----------|------------|--------------------|
| PRICE INDICES | Mon Dec 2 | Day's change % | Fri Nov 29 | Accrued interest | ad adj. 1991 to date | | | | | |
| 1 British Government | 121.94 | -0.02 | 121.96 | 2.34 | 10.85 | 1 British Government 5 years | 8.89 | 8.85 | 9.52 | |
| 1 Up to 5 years (2B) | 121.94 | -0.02 | 121.96 | 2.34 | 10.85 | 2 Coupons 15 years | 9.62 | 9.60 | 10.22 | |
| 1 5-15 years (2B) | 133.91 | -0.18 | 134.14 | 2.90 | 11.74 | 3 (0% - 74 %) 20 years | 9.62 | 9.60 | 10.27 | |
| 1 Up to 15 years (B) | 142.04 | -0.20 | 142.33 | 2.78 | 11.51 | 4 Medium 5 years | 9.97 | 9.94 | 10.88 | |
| 1 Irredeemables (B) | 155.26 | -0.06 | 155.63 | 2.08 | 11.60 | 5 5 years 15 years | 9.78 | 9.75 | 10.62 | |
| 5 All stocks (69) | 132.44 | -0.12 | 132.60 | 2.71 | 11.60 | 6 (8% - 104 %) 20 years | 9.72 | 9.69 | 10.62 | |
| | | | | | | 7 5 years 15 years | 10.19 | 10.16 | 11.02 | |
| | | | | | | 8 Coupons 15 years | 9.88 | 9.84 | 10.82 | |
| | | | | | | 9 (11% -) 20 years | 9.78 | 9.75 | 10.75 | |
| | | | | | | 10 Irredeemables | 9.80 | 9.79 | 10.49 | |
| Index-Linked | | | | | | | | | | |
| 6 Up to 5 years (2) | 167.17 | -0.09 | 167.32 | 0.63 | 3.16 | 11 Inflation rate 5% Up to 5 yrs | 3.90 | 3.87 | 3.86 | |
| 7 Over 5 years (9) | 148.30 | -0.37 | 148.86 | 1.07 | 3.83 | 12 Inflation rate 5% Over 5 yrs | 4.23 | 4.30 | 4.18 | |
| 8 All stocks (11) | 147.78 | -0.33 | 150.27 | 1.18 | 3.83 | 13 Inflation rate 10% Up to 5 yrs | 3.27 | 3.24 | 2.60 | |
| | | | | | | 14 Inflation rate 10% Over 5 yrs | 4.15 | 4.12 | 4.00 | |
| Debt & Loans | | | | | | | | | | |
| 9 Debt & Loans (61) | 111.51 | -0.07 | 111.59 | 1.54 | 10.59 | 15 Debt & Loans 5 years | 11.51 | 11.47 | 12.62 | |
| | | | | | | 16 15 years | 11.35 | 11.30 | 12.42 | |
| | | | | | | | 11.19 | 11.22 | 12.22 | |

[illegible]

| | | | | | | | | | |
|---------------|----|--------------|-----|----------------|----|-------------|-------|----------------|----|
| INDUSTRIALS | 50 | Charter Cons | 42 | ICI | 95 | Flood Intl | 35 | MEPC | 42 |
| Jack-Ycons | 50 | Comm Union | 40 | Ladbroke | 21 | Seers | 6 1/2 | Mouthlight | 4 |
| Control | 50 | Couravoids | 50 | Legal & Gen | 33 | Senf Bohn A | 53 | | |
| CS (BSR) | 50 | Euroatlantic | 50 | Service | 16 | TI | 50 | OLS | |
| IT Inds | 53 | FKI | 53 | Lloyds Bank | 20 | | 39 | Aviva Per | 3 |
| OC | 48 | FNFC | 10 | Lohrwe | 20 | Tesco | 11 | BP | 26 |
| R | 33 | Forta | 21 | Luxs Inds | 12 | Thorn EMI | 65 | Burmah Control | 47 |
| Prclays | 34 | GUN | 28 | Markis Spencer | 21 | T & N | 14 | Conroy Per | 1 |
| Sec Circle | 34 | Can Accident | 42 | Midland Bank | 20 | Unilever | 60 | Gaelic Res | 8 |
| SG | 33 | OGC | 36 | Northway Bank | 26 | Vickers | 16 | Shenli Cons | 4 |
| Swater | 55 | Glaux | 110 | P & O | 42 | Wellcome | 80 | Premier | 40 |
| Aerospacs | 35 | Grand Met | 67 | Racal Elect | 61 | | | Tuskar Res | 1 |
| British Steel | 10 | GRE | 14 | RHM | 23 | PROPERTY | 27 | Ultamer | 20 |
| Telecom | 33 | Hanson | 17 | Rank Org | 55 | Control Sec | 41 | IN MARS | |
| Advoye | 35 | Hawker Sidd | 55 | Rathens | 12 | Land Sec | 41 | RTZ | 48 |

Bidding index: 2012.2; 4 am 2396; 10 am 2397; 11 am 2397; Noon 2395; 4 p.m. 2397; 7 p.m. 2400; 1; 2:30 pm 2398; 3 p.m. 2396; 4:10 p.m. 2408; 8 a.m. 4; 2:49pm (D) 9.12mm To Flat Yield. Highs and lows record, last date, values and its constituent changes are published in Saturday Issues. A list of contributors is available from the Publishers, The Financial Times, Number One, Southbank Bridge, London SE1 9NL.

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| | | |
|-------------------|----------|-----------------------------------|
| First Dealings | Dec. 2 | Dowry, Globe Petim., J. Haggas, |
| Last Dealings | Dec. 14 | Hunterprint, Johnson Matthey, |
| Last Declarations | March 5 | Ozonicks, Ratners, Seetley and |
| For settlement | March 16 | Tullow Res. Puts in Brent Walker, |

For rate indications see end of London Share Service

calls in Amstrad, Brent Walker, Judgens, Cebra Este, Costain, Johnsen, Ledbrooke, Ratners, Redymix and J. Wilkes. Puts and calls in Ratners and Tarmec.

| | | | | | | | | | |
|---------------|----|--------------|-----|----------------|----|-------------|-------|----------------|----|
| INDUSTRIALS | 50 | Charter Cons | 42 | ICI | 95 | Flood Intl | 35 | MEPC | 42 |
| Jack-Ycons | 50 | Comm Union | 40 | Ladbroke | 21 | Seers | 6 1/2 | Mouthlight | 4 |
| Control | 50 | Couravoids | 50 | Legal & Gen | 33 | Senf Bohn A | 53 | | |
| CS (BSR) | 50 | Euroatlantic | 50 | Service | 16 | TI | 50 | OLS | |
| IT Inds | 53 | FKI | 53 | Lloyds Bank | 20 | | 39 | Aviva Per | 3 |
| OC | 48 | FNFC | 10 | Lohrwe | 20 | Tesco | 11 | BP | 26 |
| R | 33 | Forta | 21 | Luxs Inds | 12 | Thorn EMI | 65 | Burmah Control | 47 |
| Prclays | 34 | GUN | 28 | Markis Spencer | 21 | T & N | 14 | Conroy Per | 1 |
| Sec Circle | 34 | Can Accident | 42 | Midland Bank | 20 | Unilever | 60 | Gaelic Res | 8 |
| SG | 33 | OGC | 36 | Northway Bank | 26 | Vickers | 16 | Shenli Cons | 4 |
| Swater | 55 | Glaux | 110 | P & O | 42 | Wellcome | 80 | Premier | 40 |
| Aerospacs | 35 | Grand Met | 67 | Racal Elect | 61 | | | Tuskar Res | 1 |
| British Steel | 10 | GRE | 14 | RHM | 23 | PROPERTY | 27 | Ultamer | 20 |
| Telecom | 33 | Hanson | 17 | Rank Org | 55 | Control Sec | 41 | IN MARS | |
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UK COMPANY NEWS

The public poker face hiding the private complexities

Bronwen Maddox and Richard Gourlay investigate the delicate relationships between Robert Maxwell and his City advisers

IF SHAREHOLDERS of Maxwell Communication Corporation have suffered most since Mr Robert Maxwell's death, the commercial bankers who lent so much to his private and public companies have had almost as painful a time.

Bankers were again in crisis meetings yesterday as shares of MCC and Mirror Group Newspapers, the other Maxwell-controlled public company, were suspended for the second time.

But commercial bankers are not the only people affected by the turmoil. What has happened since Mr Maxwell's death raises a number of questions about the roles of the Maxwell empire's advisers.

These advisers, some of the most blue-chip City and Wall Street institutions, received millions of pounds in fees. In putting their names to MCC and MGN's accounts and share offerings, did accountants and stockbrokers appear to endorse the Maxwell empire in a way they would later come to regret? Did they have, or seek, adequate information on which to base the use of their names?

The critical moment in Mr Robert Maxwell's relations with MCC shareholders came in November 1988, the point when the empire's debt began to soar. In one week MCC spent \$3.3bn in an abrupt change of strategy, buying Macmillan, the US publisher and Official Airlines Guide and committing to sell the printing businesses built up over a decade.

Analysts have said that until this point, analysing MCC offered a reasonable return on the time invested. But afterwards the complexity of the group structure began to make it frustrating and unrewarding.

The public face of MCC was, to a large extent, constructed from the annual accounts approved by the board and audited by Coopers & Lybrand Deloitte. But according to institutions, the three sets of accounts to March 1989, 1990 and 1991, did not present a clear picture.

Despite extending its accounting period by three months to the end of March 1989, MCC did not consolidate its \$3.2m of acquisitions in the audited figures for 15 months to that date.

The purchases were so much bigger than MCC that they had to be held off-balance sheet in an accountancy no-man's land until the second half of 1989 when disposals had reduced the debt.

The profits of the new companies were not added to MCC's existing profits, nor were the costs of financing the purchases and the debt consolidated with its profits and net assets.

While this complied with UK accounting standards, it meant that until 30 months after the acquisitions, with the publication of the March 1990 accounts, shareholders had no detailed financial information on the newly-acquired companies' trading. Nor could they see the full impact of financing the deals on the group's earnings.

The March 1990 accounts, which did finally consolidate the new companies, showed a company in the throes of change, bearing little relation to previous years. They were "nightmarish" to analyse, according to one institution.

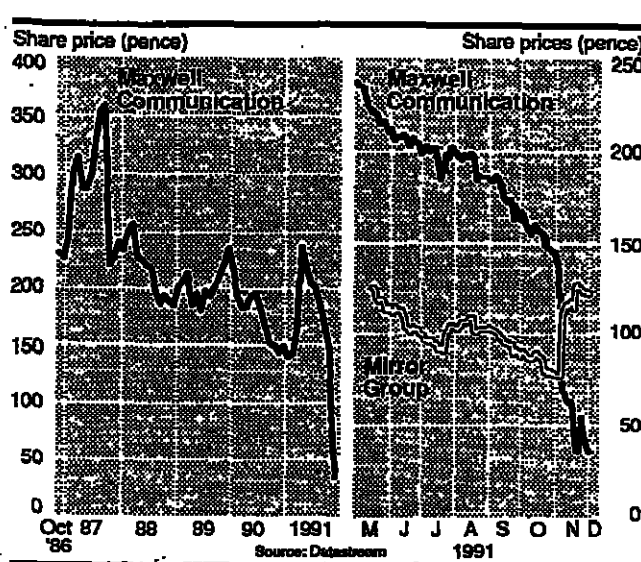
The headline pre-tax profit figure was increased because the accounts took some £19m of one-off profits on the sale of publishing businesses above the line, while one-off losses of £26m on sales of printing businesses were taken below the line.

The next set of accounts for the period to end-March 1991 were more transparent, institutions said. But the dependence on one-off profits was greater than ever.

The published pre-tax profits were £145.5m, but 87 per cent of this was derived from one-off items including £81m from foreign exchange gains.

In each of the three years, Coopers & Lybrand Deloitte audited the accounts, and signed them as presenting a true and fair view of MCC's business. Coopers stands by its audit reports, but says it does not comment on the audits of specific clients.

The accounts made it very difficult to tell how well MCC could finance its huge transformation. The accounts of a public company do not cover its shareholders' finances, so there was no indication that MCC's principal shareholders, the Maxwell family interests, were encumbered with large



Source: DataStream

additional debts.

It was against this background that Mr Maxwell changed MCC's stockbrokers. Alexander Leung & Cruickshank, brokers with a high reputation for research, had handled the July 1987 £630m rights issue for British Printing and Communication Corporation, as MCC was then called.

In mid-1990, however, Mr Maxwell replaced them with Smith New Court. He was beginning to consider floating the Daily Mirror, the most important of the family's private businesses. That task would benefit from the formidable market placing power Smith had developed as one of the City's biggest stock jobbers before Big Bang.

In turn, Smith was looking for large corporate customers as established itself as an integrated securities house after Big Bang. Its new chairman, Sir Michael Richardson, had joined the firm from NM Rothschild, Smith's largest shareholder, of which he remains vice-chairman.

Sir Michael introduced Mr Robert Maxwell to Smith and throughout remained the main point of contact. He had known Mr Maxwell since 1964 when he helped float Pergamon Press, Mr Maxwell's first business, and was present at Mr Maxwell's funeral in Jerusalem.

The company which Sir Michael helped bring to Smith was obviously difficult to represent to investors. As part of a

media industry survey in March 1991 Smith's analysts argued that while MCC's one-off items could not "conventionally be claimed to represent high quality earnings... theoretically the accounting practices that have generated disquiet should fade once the debt burden lessens."

"It is a measure of the market's scepticism... that the p/e and yield still signify a company in trouble - which is manifestly not the case."

The analysis recognised the uncertainties about the company, but concluded with a "buy" recommendation.

A month later, in April 1991, MCC issued a profits warning. From time to time, most stockbrokers find themselves representing clients who run into trouble. When that happens, it is easy enough to find analysts' comments that look embarrassing in hindsight.

In this respect, Smith's experience with Maxwell is no different from any other corporate débâcle. A more distinctive issue, however, is the question of how closely Smith examined the possibility that in the unusual circumstances of the case the finances of the Maxwell private companies might affect the market in MCC's shares.

Sir Michael said: "Smiths did not make formal inquiries about MCC in taking it on. The fact that I had dealt with the Maxwells for 27 years was a big factor. We certainly didn't put an accountant in and we did



Robert Maxwell: change in strategy marked new relationship with MCC shareholders

not consider it our business to look at the private companies."

The private businesses were separate legal and commercial enterprises from the publicly quoted companies. Yet at some point in the year before Mr Robert Maxwell's death, investors' concerns about the private businesses seem to have started to influence the market in MCC shares.

The market first began to raise the question in the autumn of 1990, as selling pressure on MCC shares grew amid concern about its October debt repayments. In August Mr Maxwell had sold a "put" option to Goldman Sachs, giving the US investment house the right to sell him MCC shares at a future date, and providing Goldman with an incentive to buy shares.

Goldman had no formal relationship with MCC. The company was an active market maker in MCC shares and was,

according to market traders, a consistent bidder for MCC shares at times when they were under pressure during 1990 and early 1991.

Goldman said it already held a large stake in MCC when it bought the Maxwell put option in August 1990 - buying options was a normal way of hedging a long position in a volatile stock.

When knowledge of the put option emerged in December 1990 analysts began to wonder why Mr Maxwell had sold it. They were not aware that Mr Maxwell had mortgaged part of his private holding in MCC to raise this debt, making the private finance partly dependent on the MCC share price.

Speaking for Smith New Court, Sir Michael Richardson said: "We were not aware of the collateral at that time. Our duty was to MCC. I do not care to comment on whether we should have known."

In August 1991, MCC's exposure to weaknesses in the private company finances was again in the spotlight. Four months after it should have declared an interest under Stock Exchange rules, Goldman Sachs announced it held a £143m stake in MCC, then about 13 per cent of the company's market value, and that £106m of this stake was held as collateral for loans to private Maxwell companies.

Between the 1990 put option and Goldman's announcement, Mr Maxwell floated Mirror Group Newspapers in May 1991. Had Goldman declared its interest in MCC shares in April, when the rules required, the market might have asked more about links between Maxwell's private and public businesses ahead of the Mirror flotation.

During that flotation, Smith and joint advisers Samuel Montagu took great care to draw a legal ring fence around the Mirror Group. It spelled out, among other things, the arms-length terms on which MGN would deal with other Maxwell companies.

Although MGN would remain 51 per cent controlled by private Maxwell companies, the ring fence was designed to prevent MGN assets being used in the private side.

Sir Michael said that great care was taken to examine every detail of the prospectus but that Smith New Court did not consider its role as a broker to include the investigation of Maxwell private finances before the float.

MGN was floated at 125p. The main purchasers were US institutions, intrigued by Mr Maxwell's flamboyant purchase, for the family's private interests, of the New York Daily News. A small portion were taken up by Daily Mirror readers but UK institutions showed great reluctance to participate.

Soon after the flotation, the pattern of securing private debt on MCC shares was repeated. Before the float, Mr Maxwell paid off longstanding loans mortgaged on the Mirror trademarks and titles. But banks took new mortgages against much of Mr Maxwell's private shareholding in MGN to secure debt almost immediately after the float.

The complex pattern of loans, and the fact that the banks believed them to be secured by the family's assets, is at the heart of the banks' negotiations since Mr Maxwell's death threw the empire into crisis. But it is clear, in retrospect, that any factor that caused the MCC share price to fall could have triggered a similar financial crisis.

The advisers to the Maxwell public companies fulfilled their responsibilities under accounting and securities codes. That is little consolation, however, for shareholders of Maxwell Communication Corporation.

The way in which the Maxwell private interests were intertwined with the fate of the public companies is something that would have been hard to glean from any publicly available document. It was that relationship which left the Maxwell empire so vulnerable.

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1991

Summary of Results
Year ended 31 May 1991

| | £ 1991 | £ 1990 |
|---------------------------|--------|--------|
| Turnover | 215.2m | 224.9m |
| Profit before tax | 25.4m | 25.0m |
| Profit after tax | 16.4m | 15.6m |
| Extraordinary item | -1.3m | - |
| Earnings per share | 32.19p | 30.51p |
| Total dividends per share | 10.40p | 9.45p |

1991 Review. Profit before taxation at £25.4m was somewhat better than envisaged at the half year. Against the background of a world recession the results are considered satisfactory.

The Nigerian companies made further progress despite difficult operating conditions. Elsewhere in Africa profits in Kenya and Ghana showed modest improvement. Due to continued losses, operations in the Ivory Coast, Senegal and the Central Africa Republic were closed down and full provision for closure costs made as an extraordinary item.

In the UK, Cussons did well to maintain turnover and profits in a depressed and highly competitive market. In Australia profits were lower in an extremely depressed market but, looking to the future, the expansion of factory capacity is proceeding as planned. Minerva, the edible oils operation in Greece, increased both turnover and profits.

Further progress has been made in the various South East Asia operations with improvements in both manufacturing and distribution.

Current Year. Although conditions continue to be highly competitive, present indications for the half year to 30th November 1991 are that group pre-tax profits will be slightly ahead of those of the same period last year.



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UK COMPANY NEWS

Dobson Park restructuring begins

By Andrew Bolger

DOBSON PARK Industries, the mining equipment, industrial electronics and toys group, yesterday announced a sweeping restructuring to cope with falling demand from its principal customer, British Coal.

The group said it had become increasingly clear that when current coal supply contracts with electricity generators terminate in 1992, a significant part of British Coal's traditional market would be threatened by international competitors.

Dobson Park would have to withdraw from its traditional high-volume market of supplying hydraulic roof supports and conveyor systems, and instead focus on the limited number of high-technology pits which would survive.

The group took an extraordinary charge of £4.6m to cover the restructuring. Pre-tax profits fell by 23 per

cent to £13.1m on turnover down 7 per cent at £233.7m. Although earnings per share fell by 38 per cent to 7.05p (11.32p), the interim dividend is held at 3.85p, maintaining the final at 5.75p.

Mr Alan Kaye, chairman and chief executive, said: "Trading conditions throughout the year were harsh and as yet there is no tangible sign of recovery. Against this background, we have continued to reduce costs aggressively in all divisions." The total number of employees fell from 4,842 to 4,043.

The group also took an exceptional charge for reorganisation of £2.5m (£2.8m) with some £1m spent in the mining division in the first half, before it was decided to make the extraordinary provision. Most of the rest of the exceptional charge related to reorganisation of the toy division.

The group blamed reduced trading profits from its industrial electronics division - down from £8.1m to £5.4m - on weakness in the US industrial market and some loss of efficiency caused by reorganisation.

Mining equipment, which saw trading profits fall from £7.26m to £6.64m, benefited from increased overseas business, but was unable to offset fully the decline in demand from British Coal.

The slump in the UK construction industry caused turnover to fall from £28.5m to £22.4m, but the impact on trading profits of £1m (£1.54m) was contained by continuing rationalisation of operating facilities.

The toys division, which was also severely affected by low UK demand, made a trading profit of £1.2m (£2.24m).

COMMENT

Dobson Park is rightly viewed as an income stock, so the board did not hesitate to maintain the dividend, in spite of the sharp drop in cover this year. That does not seem unreasonable, given the management's tight grip on costs and the strong balance sheet, where gearing fell from 21 per cent to 14 per cent. The strengthened management is looking at acquisitions in industrial electronics, and seems unlikely to stay in either toys or power tools. Assuming the dividend is held again next year, the shares are on a hefty yield premium to the market, which makes them a safe recovery play. However, the fact that they have outperformed the market by 30 per cent since the beginning of August suggests there may be scope for advance in the short term.

Exceptional costs leave Faber Prest down 35%

By Peggy Hollinger

REORGANISATION costs depressed profits at Faber Prest, the industrial and distribution services company, by 38 per cent to £3.1m for the year to September 30.

The pre-tax figure was struck after exceptional charges of £1.7m, arising from redundancy payments, the costs of a research joint venture in the US, and losses on the sale of a truck service business.

Sales declined by 10 per cent to £76.7m. Three businesses were sold during the year and two after the year-end. Losses were incurred on all the disposals and the costs were reflected in the extraordinary charge of £3.6m. One more sale is planned this year.

Mr Roger Feavouri, who became chief executive at the beginning of September, said the group had been refused. He added that in continuing businesses pre-tax profits had risen by 2 per cent.

Operating profits at industrial services - which accounted for about 70 per cent of the total - fell 7 per cent to £3.4m, on sales up 13 per cent. The slowdown in the steel industry had forced margins down by between 1 and 2 percentage points, Mr Feavouri said.

The distribution operations - responsible for a further 25 per cent - had a difficult year, with profits down 4 per cent and turnover 9 per cent lower. Car retailing suffered a 12 per cent decline.

Debt had been cut by £4.5m to £9.5m at the end of the year, for gearing of 53 per cent. Mr Feavouri said current trading was in line with expectations. However, there had been no sign of an upturn in the group's margins.

Higher tax charges helped to depress earnings per share, which dropped from £4.55p to £2.58p. Directors are recommending a cut in the final dividend from 7.7p to 4.3p, making a total of 8.6p (12p).

Brick venture cemented to shore up sector subsidence

Andrew Taylor on the Tarmac/Steelty tie-up

THE rationalisation of the UK's bruised and battered brick industry got under way yesterday with the announcement that Steelty and Tarmac, two of Europe's largest building materials groups, were to merge their UK clay and concrete products businesses.

The joint venture will mean more plant closures and redundancies in a UK brick industry which has been hit as badly as any sector by the deep recession in the British residential and commercial property markets.

Stocks of unsold bricks on factory forecourts this autumn rose to almost 1.4bn - more than during the recession in the early 1980s and during the property crash in the mid-1970s. Average brick prices have fallen 15 per cent since last November.

Yet three years ago manufacturers were being criticised for having insufficient capacity to supply housebuilders, some of which were importing bricks from continental Europe.

In 1988 UK housebuilders started work on 216,000 new private homes, the highest figure for more than a decade. A year later starts had tumbled by 22 per cent to 168,000. This year starts are expected to fall to about 135,000 - a fall of 37 per cent since 1988.

The impact on brick sales has been dramatic. More than 4.5bn bricks were sold during 1988; almost 4bn were sold in 1989. This year sales are likely to be about 3.1bn compared with a manufacturing capacity of 4.2bn.

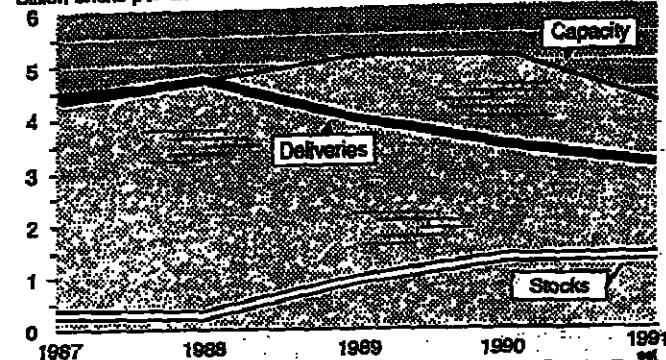
The arithmetic is simple: bigger and deeper cuts will have to be made in capacity. Mr Richard Miles, managing director of Steelty, says: "Rationalisation is long overdue. Our move will force other people to look at their structural problems."

"Even when the housing market picks up we do not expect annual demand to reach 4bn for several years to come."

Marley, another large UK building materials group, has indicated it would be prepared to sell its British brick business. Before completing its deal with Steelty, Tarmac was understood to have cast a predatory glance at the merged steelty, one of the few remaining independently quoted brick manufacturers.

GB brick market

Billion bricks per annum



Through its London Brick and Butterley subsidiaries, Hanson is the UK's biggest brick manufacturer. It has cut capacity at the two companies by about a third since the summer of 1988. Other manufacturers have been slower to cut. Prices and margins, as a result, have slumped, making the need for rationalisation even more urgent.

Allied Building Materials, the joint venture to be created by Steelty and Tarmac, plans to achieve annual savings of about £10m - the brick business is expected to generate more than half of these savings.

The two companies have a combined capacity to produce 700m bricks a year. Together they will be the biggest manufacturer of quality facing bricks with about 18 per cent of the market and the second largest brick producer overall with a 16.5 per cent share.

Mr Bryan Baker, Tarmac's group managing director and chairman of the joint venture, says that brick capacity is likely to be cut by about 100m; this will involve the closure of between three and six plants. Most vulnerable will be brick works in north-east England and in the Midlands where there is the greatest overlap between the companies' plants.

The aim, says Mr Baker, is to cut overheads by 10 to 15 per cent, concentrate brick production in the most efficient plants and become the lowest cost producer in the country.

Steelty will provide the biggest element of the merged brick business. It has annual capacity of 450m compared with Tarmac's 250m. More

than half of Allied's profits are expected to be generated by brick sales. Steelty has two plants in south-east England, the country's highest construction market, where Tarmac has long desired to expand its brick operations. Tarmac is stronger in south-west England (where Steelty has only a limited base) and in the Midlands.

Other businesses being merged include the two companies' clay tile operations, which will have a combined market share of 44 per cent, and concrete products which together will command about 16 per cent of that market. In both fields Allied will become the largest supplier.

There will be scope for some savings in these divisions, which, like the brick side, sell heavily into the domestic housing market. Steelty is much the stronger in clay tiles but has only six concrete product plants compared with Tarmac's 24.

Mr Miles of Steelty says that the effect of the joint venture will be to enhance the earnings of both companies after redundancy and closure costs. Earnings are more likely to benefit in 1993 than 1992 given the current state of the housing market.

Tarmac yesterday warned that house sales this year were likely to be lower than it had expected. Falling house prices since the beginning of this year mean that Tarmac directors would have to reassess what provisions they might have to make to cover potential losses in the future.

There is a lot of pain still to be endured in the construction and building materials sectors.

Dares wins year's grace after bank agreement

By Vanessa Houlder, Property Correspondent

DARES ESTATES, a property company that has been struggling for survival for the last nine months, yesterday announced that it has signed an agreement with its banks.

It also published its much delayed interim results, which revealed a pre-tax loss of £16.3m for the six months to June, compared with a pre-tax profit of £3.6m.

Mr Brian Tomlinson, managing director, said that the agreement, which was eventually signed late on Friday night, was an example of the successful application of the "London Rules", the guidelines laid down by the Bank of England to help banks reach a compromise. Its principal banks were Midland and the Long Term Credit Bank of Japan.

The cost of the refinancing negotiations was £250,000 and was reflected in exceptional provisions.

Dares had been given a breathing space until the end of 1992. It expected to match its

interest costs with its rental income by that time. It intended to realise between £20m and £25m of property over the next 30 months.

Mr Tomlinson said that after the initial workout period, the company would need a capital reconstruction.

Dares had borrowings of £80m and estimated that its net worth was £25m.

Losses were struck after exceptional provisions of £8.5m. The principal item was £6.7m against the development at Union Square, New York. The company was in negotiations with its joint venture banks for handing over the building in return for release from its guarantee obligations.

Other provisions were made against listed securities and costs of closing the London office, as well as refinancing.

Turnover rose from £5.6m to £11.8m. Interest costs were up from £4.31m to £7.87m. Losses per share were 6.75p (earnings of 1.02p). The interim dividend is passed (0.25p).

Control Techniques falls and gloomy on growth

By Michio Nakamoto

CONTROL TECHNIQUES, the international motion and process control and automation systems group, reported a 44 per cent fall in pre-tax profits for the year ended September 30 1991 and said it was not expecting any growth in the current term.

The shares fell 12p to 197p yesterday. Profit dropped to £4.15m (£7.45m) on turnover ahead to £59.8m (£58.7m). The increase stemmed from a combined contribution of £1.4m from four acquisitions. Their contribution to profit was £300,000.

Mr Trevor Wheatley, chairman, forecast zero growth for the group overall this year and saw no particular reason for expansion in the UK economy after next year either. Any increase in profits was likely to come from the integration of acquisitions, he said.

Because of the Gulf war, worldwide distribution of the group's standard products "just ceased" between January and February, he said.

Earnings per share slumped to 7.7p (19p). However, the final dividend is again 4.35p giving an unchanged total of 6.8p. The group was counting on contributions from acquisitions for future growth and has been targeting the German and US markets. In Germany it bought Reta Electronic, which is involved in the manufacture of standard electronic drives, and in the US, it acquired Electronic Control Systems, which already markets its process control products there, and ICD, a manufacturer and distributor of standard controls systems.

However, neither of those markets had particularly bright short-term prospects. The US was bumping along the bottom with the possibility of a second dip into recession, while the German market was expected to continue to soften, Mr Wheatley said.

Antares buys Harrison Inds through £14m reverse takeover

By Michio Nakamoto

HARRISON INDUSTRIES, a supplier of doors, control equipment and castings, is being acquired in a reverse takeover by Antares, a distributor of Du Pont petroleum additives which also owns the Covent Garden General Store, in a recommended offer which values the larger company at £14m.

The takeover of Harrison, which has a market capitalisation of £10m, by Antares, which is capitalised at less than £1.5m, is being made through an offer of 820 new Antares shares of 10p each for every 100 Harrison shares.

The share offer values each Harrison share at 115p, compared with a middle market quotation of 59p on November 12, when the shares were suspended on the announcement that it was in talks that could lead to a possible offer.

Yesterday, Harrison's shares surged to 110p on the news, before closing up 40p at 99p. There is a partial cash and loan note alternative which values each Harrison share at approximately 99p.

In order to finance the cash element of the offer and provide working capital for the enlarged group, Antares is raising about £5.6m net, by way of a placing and open offer of 51m new Antares shares of 10p each at 12p per share. The shares closed yesterday at 114p.

The enlarged group will trade as Harrison Industries. Mr Barry Giddings, chairman and chief executive of

Antares, said that the Covent Garden General Store would eventually be sold and the enlarged group would be a totally independent company. Harrison's dependence on the construction industry would be reduced and new markets sought in the environmental, security and general engineering markets.

In the six months to September 30, Harrison announced a sharp fall in interim pre-tax profits from £222,000 to £27,000. Consolidated net assets were £18.7m at March 31. Antares yesterday reported a reduced interim loss before tax of £626,000, against a deficit last time of £744,000 and a £1.4m loss in the year to December 30. Net assets at the year end were £105,000 (£2.4m in 1989). A rationalisation and reorganisation programme to cut debt has been implemented.

Surge to over £1m at Vistec

VISTEC, the computer software group, saw pre-tax profits surge from £76,000 to £1.01m and is returning to interim dividends after a one year absence with 0.1p.

The profit was generated from turnover of £14.3m (£13.9m). Mr Bob Morton, chairman, said a tight control was kept on costs and a positive cash flow maintained. Current trading was difficult and was expected to remain so until economic conditions improved, he added.

Earnings per share were 0.56p (0.04p). Vistec recently acquired the assets and undertaking of Ceemore, a specialist in communication software. After paying for that, the group had cash of £5m and medium/long term debt of £3m.

Solid progress at United Drug

United Drug, the USM-quoted Irish pharmaceuticals, consumer products and medical equipment group, lifted pre-tax profit from £2.38m to £2.69m (£2.51m) in the year to September 30.

It was another year of solid progress in the transformation of the group into a diversified distribution and marketing combine, said Mr Jerry Liston, chief executive. Net margins improved from 4.18 to 4.37 per cent on sales of £183m (£157.3m).

Earnings per share came to 15.88p (14.43p) and the final dividend is 4.4p for a total of 6.25p (5.75p).

Cambridge Water rises to £1.38m

CAMBRIDGE Water Company reported pre-tax profits of £1.38m for the six months to September 30. The company has changed its accounting period to end on March 31 and consequently the nearest comparable period to the current half is the six months to June 30 1990 when pre-tax profits were £223,000.

The result was struck on turnover up at £5.34m (£5.06m). There was a charge of £414,000 below the line, relating to the surplus from land sale and the cost of the unsuccessful High Court action to recover expenses incurred in 1984 and 1988 to replace a polluted source. An appeal has been lodged.

Earnings grew to 36p (20p) per share and the interim dividend is 4.5p.

AmBrit chief hits out at Pittencreeff

AmBrit International yesterday advised shareholders to ignore Pittencreeff's £4.5m offer as it was "absurdly low". Mr Alan Russett, chairman, said in AmBrit's defence document that its asset value was more than 14p per share, which was more than 2.5 times the bid price of 54p.

He said the offer implied a value for AmBrit's proved and probable oil and gas reserves of only 48p per barrel. AmBrit also announced that

it had recently filed a claim in the US, after consultations over several months with its legal advisers. The group was seeking substantial damages for breach of contract and of fiduciary duties from the operator of some of its US properties and the operator's agents.

Daniel Thwaites brews up 33% gain

A 33 per cent expansion in taxable profits was reported by Daniel Thwaites, the Blackburn-based brewer, for the six months to September 30.

The increase - from £1.3m to £2.38m - was achieved on turnover ahead to £39.6m (£38.3m) and struck despite interest charges up from £2.28m to £2.72m.

The interim dividend is maintained at 0.4p, payable from earnings of 8.2p (6.5p) per share.

Loss at Campbell & Armstrong

After exceptional charges, Campbell & Armstrong moved from a profit of £304,000 to losses of £248,000 in the half-year ended September 30.

That follows a deficit of £244,000, including exceptional charges, incurred in the second half of last year. The principal item in the exceptional losses was legal costs of £250,000 arising from the unsuccessful defence of a claim by a sub-contractor against William Irwin & Co (South). The balance represented redundancy and reorganisation costs.

Allied-Lyons to lease 142 pubs to Burtonwood

By Philip Rawstone

ALLIED-LYONS, which two weeks ago announced plans to lease 750 of its pubs to Brent Walker, the leisure group, has agreed to lease a further 142 to Burtonwood Brewery, the north-west-based brewer.

The deal means that Allied will now have to dispose of only another 600 pubs to meet government requirements to free 2,300 from tied beer supplies by November next year. The pubs, located mainly in the West Midlands, South Yorkshire and North Wales, will be leased for a 25-year term.

Allied has renegotiated the

non-exclusive supply agreement under which it already supplies Castlemeine, Skol, and Lowenbrau lagers as well as some other beers to Burtonwood's present estate of 240 pubs.

Mr Don Marshall, commercial director of Allied Breweries, said yesterday that the agreement would provide Allied with further improvements in brewing efficiencies and low cost production.

Burtonwood's own ales would be made more widely available by the extension of its pub estate and consumer choice would be improved.

HMC mortgage book tops £2bn

Household Mortgage Corporation has bought the mortgage book of Boston Safe Deposit and Trust Co Limited, bringing its own book of mortgages under management to more than £2bn.

No price was disclosed, for the deal, HMC said it was still in the market for other high quality mortgage books.

Boston Safe Deposit's book contained more than £100m of mortgages.

The purchase is the fourth of its kind by HMC in the past year.

The company has also bought the books of Chase Manhattan, Westpac, and Allied Dunbar.

said the "low point" of the order cycle had been reached. That was disappointing but not uncommon in the industry sector at this time.

Earnings per share fell to 7.1p (10.1p). The interim dividend is lifted to 1.55p (1.8p).

Levercrest back in black with £1,000

Thanks in part to interest payable reduced from £97,000 to £51,000, Levercrest returned to the black in the six months to September 30, albeit only to the tune of £1,000 pre-tax.

Previously, this USM-quoted maker of playground and safety equipment reported losses of £23,000 pre-tax on turnover of £3.08m. This time that figure was down at £2.45m, while in the year to March 31 1991 the deficit had been £297,000 on turnover of £5.52m.

In the period under review, operating profits totalled £53,000 (£44,000) and earnings were 0.02p (losses 0.22p) per share.

DAEWOO TELECOM

(Incorporated in the Republic of Korea with limited liability)

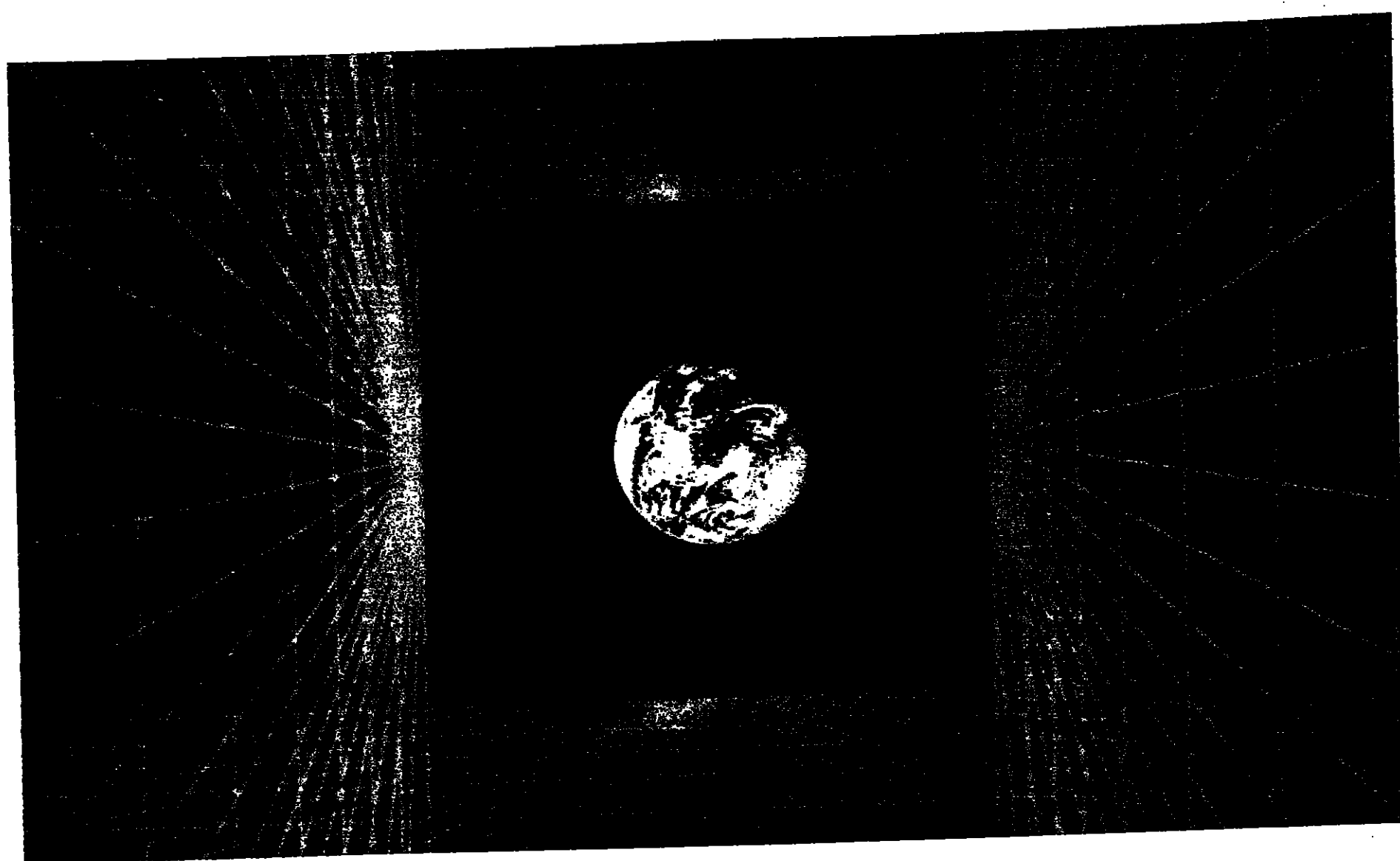
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3.5 per cent Convertible Bonds due 2004

Notice of Conversion Price Adjustment

We hereby give notice to the holders of the above described bonds that at a meeting of the Board of Directors held on 19th October, 1991, the Company decided to issue its 22nd Convertible Bonds which would mature at the date of 31st December, 1994. As a result the conversion price of 3.5 per cent Convertible Bonds 2004 was decreased from Korean Won 25,600 to 25,422 per share effective 22nd October, 1991. This adjustment was in accordance with the Trust Deed.

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هكزامن الأصيل

BUILDING MATERIALS - Cont.

| | Notes | Price | 1987 | Index |
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| PIE | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | 2401 | 2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 | 2423 | 2424 | 2425 | 2426 | 2427 | 2428 | 2429 | 2430 | 2431 | 2432 | 2433 | 2434 | 2435 | 2436 | 2437 | 2438 | 2439 | 2440 | 2441 | 2442 | 2443 | 2444 | 2445 | 2446 | 2447 | 2448 | 2449 | 2450 | 2451 | 2452 | 2453 | 2454 | 2455 | 2456 | 2457 | 2458 | 2459 | 2460 | 2461 | 2462 | 2463 | 2464 | 2465 | 2466 | 2467 | 2468 | 2469 | 2470 | 2471 | 2472 | 2473 | 2474 | 2475 | 2476 | 2477 | 2478 | 2479 | 2480 | 2481 | 2482 | 2483 | 2484 | 2485 | 2486 | 2487 | 2488 | 2489 | 2490 | 2491 | 2492 | 2493 | 2494 | 2495 | 2496 | 2497 | 2498 | 2499 | 2500 | 2501 | 2502 | 2503 | 2504 | 2505 | 2506 | 2507 | 2508 | 2509 | 2510 | 2511 | 2512 | 2513 | 2514 | 2515 | 2516 | 2517 | 2518 | 2519 | 2520 | 2521 | 2522 | 2523 | 2524 | 2525 | 2526 | 2527 | 2528 | 2529 | 2530 | 2531 | 2532 | 2533 | 2534 | 2535 | 2536 | 2537 | 2538 | 2539 | 2540 | 2541 | 2542 | 2543 | 2544 | 2545 | 2546 | 2547 | 2548 | 2549 | 2550 | 2551 | 2552 | 2553 | 2554 | 2555 | 2556 | 2557 | 2558 | 2559 | 2560 | 2561 | 2562 | 2563 | 2564 | 2565 | 2566 | 2567 | 2568 | 2569 | 2570 | 2571 | 2572 | 2573 | 2574 | 2575 | 2576 | 2577 | 2578 | 2579 | 2580 | 2581 | 2582 | 2583 | 2584 | 2585 | 2586 | 2587 | 2588 | 2589 | 2590 | 2591 | 2592 | 2593 | 2594 | 2595 | 2596 | 2597 | 2598 | 2599 | 2600 | 2601 | 2602 | 2603 | 2604 | 2605 | 2606 | 2607 | 2608 | 2609 | 2610 | 2611 | 2612 | 2613 | 2614 | 2615 | 2616 | 2617 | 2618 | 2619 | 2620 | 2621 | 2622 | 2623 | 2624 | 2625 | 2626 | 2627 | 2628 | 2629 | 2630 | 2631 | 2632 | 2633 | 2634 | 2635 | 2636 | 2637 | 2638 | 2639 | 2640 | 2641 | 2642 | 2643 | 2644 | 2645 | 2646 | 2647 | 2648 | 2649 | 2650 | 2651 | 2652 | 2653 | 2654 | 2655 | 2656 | 2657 | 2658 | 2659 | 2660 | 2661 | 2662 | 2663 | 2664 | 2665 | 2666 | 2667 | 2668 | 2669 | 2670 | 2671 | 2672 | 2673 | 2674 | 2675 | 2676 | 2677 | 2678 | 2679 | 2680 | 2681 | 2682 | 2683 | 2684 | 2685 | 2686 | 2687 | 2688 | 2689 | 2690 | 2691 | 2692 | 2693 | 2694 | 2695 | 2696 | 2697 | 2698 | 2699 | 2700 | 2701 | 2702 | 2703 | 2704 | 2705 | 2706 | 2707 | 2708 | 2709 | 2710 | 2711 | 2712 | 2713 | 2714 | 2715 | 2716 | 2717 | 2718 | 2719 | 2720 | 2721 | 2722 | 2723 | 2724 | 2725 | 2726 | 2727 | 2728 | 2729 | 2730 | 2731 | 2732 | 2733 | 2734 | 2735 | 2736 | 2737 | 2738 | 2739 | 2740 | 2741 | 2742 | 2743 | 2744 | 2745 | 2746 | 2747 | 2748 | 2749 | 2750 | 2751 | 2752 | 2753 | 2754 | 2755 | 2756 | 2757 | 2758 | 2759 | 2760 | 2761 | 2762 | 2763 | 2764 | 2765 | 2766 | 2767 | 2768 | 2769 | 2770 | 2771 | 2772 | 2773 | 2774 | 2775 | 2776 | 2777 | 2778 | 2779 | 2780 | 2781 | 2782 | 2783 | 2784 | 2785 | 2786 | 2787 | 2788 | 2789 | 2790 | 2791 | 2792 | 2793 | 2794 | 2795 | 2796 | 2797 | 2798 | 2799 | 2800 | 2801 | 2802 | 2803 | 2804 | 2805 | 2806 | 2807 | 2808 | 2809 | 2810 | 2811 | 2812 | 2813 | 2814 | 2815 | 2816 | 2817 | 2818 | 2819 | 2820 | 2821 | 2822 | 2823 | 2824 | 2825 | 2826 | 2827 | 2828 | 2829 | 2830 | 2831 | 2832 | 2833 | 2834 | 2835 | 2836 | 2837 | 2838 | 2839 | 2840 | 2841 | 2842 | 2843 | 2844 | 2845 | 2846 | 2847 | 2848 | 2849 | 2850 | 2851 | 2852 | 2853 | 2854 | 2855 | 2856 | 2857 | 2858 | 2859 | 2860 | 2861 | 2862 | 2863 | 2864 | 2865 | 2866 | 2867 | 2868 | 2869 | 2870 | 2871 | 2872 | 2873 | 2874 | 2875 | 2876 | 2877 | 2878 | 2879 | 2880 | 2881 | 2882 | 2883 | 2884 | 2885 | 2886 | 2887 | 2888 | 2889 | 2890 | 2891 | 2892 | 2893 | 2894 | 2895 | 2896 | 2897 | 2898 | 2899 | 2900 | 2901 | 2902 | 2903 | 2904 | 2905 | 2906 | 2907 | 2908 | 2909 | 2910 | 2911 | 2912 | 2913 | 2914 | 2915 | 2916 | 2917 | 2918 | 2919 | 2920 | 2921 | 2922 | 2923 | 2924 | 2925 | 2926 | 2927 | 2928 | 2929 | 2930 | 2931 | 2932 | 2933 | 2934 | 2935 | 2936 | 2937 | 2938 | 2939 | 2940 | 2941 | 2942 | 2943 | 2944 | 2945 | 2946 | 2947 | 2948 | 2949 | 2950 | 2951 | 2952 | 2953 | 2954 | 2955 | 2956 | 2957 | 2958 | 2959 | 2960 | 2961 | 2962 | 2963 | 2964 | 2965 | 2966 | 2967 | 2968 | 2969 | 2970 | 2971 | 2972 | 2973 | 2974 | 2975 | 2976 | 2977 | 2978 | 2979 | 2980 | 2981 | 2982 | 2983 | 2984 | 2985 | 2986 | 2987 | 2988 | 2989 | 2990 | 2991 | 2992 | 2993 | 2994 | 2995 | 2996 | 2997 | 2998 | 2999 | 3000 |
| 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| 7 | PAE | Stevens | 225 | 10 | 50 |
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| Yld | Ashtead | 150 | 1 |
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| Yld | P/E | Notes | Price | High | Low | Cap Ex |
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|----|------|-------------|---------|-------|-------|-------|-------|
| 83 | - | Mini Media | 2 1/2 | 1/2 | 4 1/2 | 1 1/2 | 2 1/2 |
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| W. Lloyd Thompson | 237 | 245 | 149 | 158 |
| W. Gardner Lam | 331 | 354 | 297 | 77 |

[illegible]

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| 2.2 | 4.9 | 10.5 | British Gov. | 100 | 0 | 0 | 0 | 0 | 0 |
| 1.8 | 2.8 | 20.0 | Common Union? | 483 | +5 | 556 | 420 | 1.8 | 1.8 |
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|------|-----|---|-----------|------|---|------|------|----|
| 3.72 | 4.7 | ◆ | Refuge | 698 | — | 787 | 577 | 34 |
| 3.72 | 4.7 | ◆ | Sun Life | 1142 | — | 1255 | 998 | 77 |
| 3.72 | 4.4 | ◆ | Touchmark | 1281 | — | 138 | 1241 | 1 |

[illegible]

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|-------|-----|------|---------|-----|----|-----|-----|
| 37.0 | 3.0 | 14.0 | English | 140 | -2 | 167 | 128 |
| 5,009 | 2.9 | 14.7 | Brunner | † | | | |
| 41.9 | 1.7 | 18.1 | . | | | | |

[illegible]

| | | | | | | | |
|------|-----|------|-------------|----|---|-----|----|
| 12.7 | 4.4 | 8.3 | Cap | 22 | 1 | 27 | 54 |
| 84.5 | 4.0 | 12.5 | Zero Div Pl | 87 | 1 | 58 | 54 |
| | | | Smaller | 83 | 1 | 103 | 54 |

[illegible]

| | | | | | | | |
|-------|-----|------|-------------------------|-----|-----|-----|-----|
| 48.8 | 6.5 | 8.2 | Duracell B&E Ultra..... | 510 | -15 | 500 | 430 |
| 1,442 | 0.8 | 21.2 | Duracell Wide..... | 480 | -12 | 532 | 380 |
| 27.8 | 8.5 | 12.0 | | | | | |

[illegible]

| | | | | | | | | | | | |
|-----|----------------------|---|-----|-----|----|-----|----|-----|-------|-----|-----|
| 131 | Michigan | T | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 132 | Mississippi | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 133 | Missouri | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 134 | Montana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 135 | Nebraska | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 136 | Nevada | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 137 | New Hampshire | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 138 | New Jersey | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 139 | New Mexico | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 140 | New York | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 141 | North Carolina | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 142 | North Dakota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 143 | Ohio | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 144 | Oklahoma | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 145 | Oregon | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 146 | Pennsylvania | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 147 | Rhode Island | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 148 | South Carolina | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 149 | South Dakota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 150 | Tennessee | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 151 | Texas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 152 | Utah | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 153 | Vermont | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 154 | Virginia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 155 | Washington | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 156 | West Virginia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 157 | Wisconsin | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 158 | Wyoming | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 159 | Alabama | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 160 | Alaska | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 161 | Arizona | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 162 | Arkansas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 163 | California | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 164 | Colorado | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 165 | Connecticut | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 166 | Delaware | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 167 | District of Columbia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 168 | Florida | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 169 | Georgia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 170 | Hawaii | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 171 | Idaho | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 172 | Illinois | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 173 | Indiana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 174 | Iowa | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 175 | Kansas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 176 | Kentucky | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 177 | Louisiana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 178 | Maine | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 179 | Maryland | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 180 | Massachusetts | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 181 | Michigan | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 182 | Minnesota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 183 | Mississippi | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 184 | Missouri | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 185 | Montana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 186 | Nebraska | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 187 | Nevada | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 188 | New Hampshire | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 189 | New Jersey | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 190 | New Mexico | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 191 | New York | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 192 | North Carolina | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 193 | North Dakota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 194 | Ohio | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 195 | Oklahoma | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 196 | Oregon | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 197 | Pennsylvania | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 198 | Rhode Island | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 199 | South Carolina | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 200 | South Dakota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 201 | Tennessee | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 202 | Texas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 203 | Utah | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 204 | Vermont | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 205 | Virginia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 206 | Washington | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 207 | West Virginia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 208 | Wisconsin | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 209 | Wyoming | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 210 | Alabama | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 211 | Alaska | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 212 | Arizona | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 213 | Arkansas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 214 | California | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 215 | Colorado | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 216 | Connecticut | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 217 | Delaware | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 218 | District of Columbia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 219 | Florida | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 220 | Georgia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 221 | Hawaii | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 222 | Idaho | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 223 | Illinois | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 224 | Indiana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 225 | Iowa | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 226 | Kansas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 227 | Kentucky | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 228 | Louisiana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 229 | Maine | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 230 | Maryland | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 231 | Massachusetts | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 232 | Michigan | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 233 | Minnesota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 234 | Mississippi | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 235 | Missouri | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 236 | Montana | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 237 | Nebraska | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 238 | Nevada | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 239 | New Hampshire | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 240 | New Jersey | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 241 | New Mexico | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 242 | New York | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 243 | North Carolina | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 244 | North Dakota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 245 | Ohio | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 246 | Oklahoma | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 247 | Oregon | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 248 | Pennsylvania | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 249 | Rhode Island | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 250 | South Carolina | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 251 | South Dakota | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 252 | Tennessee | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 253 | Texas | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 254 | Utah | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 255 | Vermont | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 256 | Virginia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 257 | Washington | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 258 | West Virginia | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 259 | Wisconsin | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 260 | Wyoming | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | 1.0 |
| 261 | Alabama | | 235 | 117 | 44 | 120 | 99 | 8.8 | 136.1 | 101 | |

| | | | | | | | | | |
|------|------|---------------------|-----|-----|-----|-----|------|-----|-------|
| 26 | 4.1 | Group Div. | | | | | | | |
| 27 | 11.8 | Henders Highland, M | 29 | 100 | 82 | 7.4 | 95.9 | | |
| 28 | 3.7 | Warrens | 18 | 100 | 87 | | | | |
| 7.8 | - | | | | | | | | |
| 7.3 | 18.7 | | | | | | | | |
| 5.8 | 12.0 | | | | | | | | |
| 2.5 | 21.6 | | | | | | | | |
| 4.7 | 15.3 | | | | | | | | |
| 1.6 | - | | | | | | | | |
| 3.5 | 13.5 | US Optimism | ↑ | 94 | | 191 | 70 | 9.9 | 83.2 |
| 5.7 | 9.2 | Zero Div P/L | | 154 | 31 | 280 | 130 | 1.8 | 56.7 |
| 7.6 | 16.8 | Warrens | 18 | 100 | 87 | | | | |
| 6.8 | 6.5 | Investors Cap. | | 198 | 3 | 118 | 86 | 6.1 | 104.4 |
| 7.2 | 17.2 | Joe Holdings | 146 | 100 | 182 | 121 | | | 17.4 |
| 5.43 | - | Joe Inc | M | 100 | 78 | 55 | 12.1 | - | 28.9 |
| | | Jugger Earn | 87 | 100 | 78 | 15 | 81 | 6.2 | 62.5 |

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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

| Notes | Price | 1991 | 1990 | 1989 | 1988 | 1987 | 1986 | 1985 | 1984 | 1983 | 1982 | 1981 | 1980 | 1979 | 1978 | 1977 | 1976 | 1975 | 1974 | 1973 | 1972 | 1971 | 1970 | 1969 | 1968 | 1967 | 1966 | 1965 | 1964 | 1963 | 1962 | 1961 | 1960 | 1959 | 1958 | 1957 | 1956 | 1955 | 1954 | 1953 | 1952 | 1951 | 1950 | 1949 | 1948 | 1947 | 1946 | 1945 | 1944 | 1943 | 1942 | 1941 | 1940 | 1939 | 1938 | 1937 | 1936 | 1935 | 1934 | 1933 | 1932 | 1931 | 1930 | 1929 | 1928 | 1927 | 1926 | 1925 | 1924 | 1923 | 1922 | 1921 | 1920 | 1919 | 1918 | 1917 | 1916 | 1915 | 1914 | 1913 | 1912 | 1911 | 1910 | 1909 | 1908 | 1907 | 1906 | 1905 | 1904 | 1903 | 1902 | 1901 | 1900 | 1899 | 1898 | 1897 | 1896 | 1895 | 1894 | 1893 | 1892 | 1891 | 1890 | 1889 | 1888 | 1887 | 1886 | 1885 | 1884 | 1883 | 1882 | 1881 | 1880 | 1879 | 1878 | 1877 | 1876 | 1875 | 1874 | 1873 | 1872 | 1871 | 1870 | 1869 | 1868 | 1867 | 1866 | 1865 | 1864 | 1863 | 1862 | 1861 | 1860 | 1859 | 1858 | 1857 | 1856 | 1855 | 1854 | 1853 | 1852 | 1851 | 1850 | 1849 | 1848 | 1847 | 1846 | 1845 | 1844 | 1843 | 1842 | 1841 | 1840 | 1839 | 1838 | 1837 | 1836 | 1835 | 1834 | 1833 | 1832 | 1831 | 1830 | 1829 | 1828 | 1827 | 1826 | 1825 | 1824 | 1823 | 1822 | 1821 | 1820 | 1819 | 1818 | 1817 | 1816 | 1815 | 1814 | 1813 | 1812 | 1811 | 1810 | 1809 | 1808 | 1807 | 1806 | 1805 | 1804 | 1803 | 1802 | 1801 | 1800 | 1799 | 1798 | 1797 | 1796 | 1795 | 1794 | 1793 | 1792 | 1791 | 1790 | 1789 | 1788 | 1787 | 1786 | 1785 | 1784 | 1783 | 1782 | 1781 | 1780 | 1779 | 1778 | 1777 | 1776 | 1775 | 1774 | 1773 | 1772 | 1771 | 1770 | 1769 | 1768 | 1767 | 1766 | 1765 | 1764 | 1763 | 1762 | 1761 | 1760 | 1759 | 1758 | 1757 | 1756 | 1755 | 1754 | 1753 | 1752 | 1751 | 1750 | 1749 | 1748 | 1747 | 1746 | 1745 | 1744 | 1743 | 1742 | 1741 | 1740 | 1739 | 1738 | 1737 | 1736 | 1735 | 1734 | 1733 | 1732 | 1731 | 1730 | 1729 | 1728 | 1727 | 1726 | 1725 | 1724 | 1723 | 1722 | 1721 | 1720 | 1719 | 1718 | 1717 | 1716 | 1715 | 1714 | 1713 | 1712 | 1711 | 1710 | 1709 | 1708 | 1707 | 1706 | 1705 | 1704 | 1703 | 1702 | 1701 | 1700 | 1699 | 1698 | 1697 | 1696 | 1695 | 1694 | 1693 | 1692 | 1691 | 1690 | 1689 | 1688 | 1687 | 1686 | 1685 | 1684 | 1683 | 1682 | 1681 | 1680 | 1679 | 1678 | 1677 | 1676 | 1675 | 1674 | 1673 | 1672 | 1671 | 1670 | 1669 | 1668 | 1667 | 1666 | 1665 | 1664 | 1663 | 1662 | 1661 | 1660 | 1659 | 1658 | 1657 | 1656 | 1655 | 1654 | 1653 | 1652 | 1651 | 1650 | 1649 | 1648 | 1647 | 1646 | 1645 | 1644 | 1643 | 1642 | 1641 | 1640 | 1639 | 1638 | 1637 | 1636 | 1635 | 1634 | 1633 | 1632 | 1631 | 1630 | 1629 | 1628 | 1627 | 1626 | 1625 | 1624 | 1623 | 1622 | 1621 | 1620 | 1619 | 1618 | 1617 | 1616 | 1615 | 1614 | 1613 | 1612 | 1611 | 1610 | 1609 | 1608 | 1607 | 1606 | 1605 | 1604 | 1603 | 1602 | 1601 | 1600 | 1599 | 1598 | 1597 | 1596 | 1595 | 1594 | 1593 | 1592 | 1591 | 1590 | 1589 | 1588 | 1587 | 1586 | 1585 | 1584 | 1583 | 1582 | 1581 | 1580 | 1579 | 1578 | 1577 | 1576 | 1575 | 1574 | 1573 | 1572 | 1571 | 1570 | 1569 | 1568 | 1567 | 1566 | 1565 | 1564 | 1563 | 1562 | 1561 | 1560 | 1559 | 1558 | 1557 | 1556 | 1555 | 1554 | 1553 | 1552 | 1551 | 1550 | 1549 | 1548 | 1547 | 1546 | 1545 | 1544 | 1543 | 1542 | 1541 | 1540 | 1539 | 1538 | 1537 | 1536 | 1535 | 1534 | 1533 | 1532 | 1531 | 1530 | 1529 | 1528 | 1527 | 1526 | 1525 | 1524 | 1523 | 1522 | 1521 | 1520 | 1519 | 1518 | 1517 | 1516 | 1515 | 1514 | 1513 | 1512 | 1511 | 1510 | 1509 | 1508 | 1507 | 1506 | 1505 | 1504 | 1503 | 1502 | 1501 | 1500 | 1499 | 1498 | 1497 | 1496 | 1495 | 1494 | 1493 | 1492 | 1491 | 1490 | 1489 | 1488 | 1487 | 1486 | 1485 | 1484 | 1483 | 1482 | 1481 | 1480 | 1479 | 1478 | 1477 | 1476 | 1475 | 1474 | 1473 | 1472 | 1471 | 1470 | 1469 | 1468 | 1467 | 1466 | 1465 | 1464 | 1463 | 1462 | 1461 | 1460 | 1459 | 1458 | 1457 | 1456 | 1455 | 1454 | 1453 | 1452 | 1451 | 1450 | 1449 | 1448 | 1447 | 1446 | 1445 | 1444 | 1443 | 1442 | 1441 | 1440 | 1439 | 1438 | 1437 | 1436 | 1435 | 1434 | 1433 | 1432 | 1431 | 1430 | 1429 | 1428 | 1427 | 1426 | 1425 | 1424 | 1423 | 1422 | 1421 | 1420 | 1419 | 1418 | 1417 | 1416 | 1415 | 1414 | 1413 | 1412 | 1411 | 1410 | 1409 | 1408 | 1407 | 1406 | 1405 | 1404 | 1403 | 1402 | 1401 | 1400 | 1399 | 1398 | 1397 | 1396 | 1395 | 1394 | 1393 | 1392 | 1391 | 1390 | 1389 | 1388 | 1387 | 1386 | 1385 | 1384 | 1383 | 1382 | 1381 | 1380 | 1379 | 1378 | 1377 | 1376 | 1375 | 1374 | 1373 | 1372 | 1371 | 1370 | 1369 | 1368 | 1367 | 1366 | 1365 | 1364 | 1363 | 1362 | 1361 | 1360 | 1359 | 1358 | 1357 | 1356 | 1355 | 1354 | 1353 | 1352 | 1351 | 1350 | 1349 | 1348 | 1347 | 1346 | 1345 | 1344 | 1343 | 1342 | 1341 | 1340 | 1339 | 1338 | 1337 | 1336 | 1335 | 1334 | 1333 | 1332 | 1331 | 1330 | 1329 | 1328 | 1327 | 1326 | 1325 | 1324 | 1323 | 1322 | 1321 | 1320 | 1319 | 1318 | 1317 | 1316 | 1315 | 1314 | 1313 | 1312 | 1311 | 1310 | 1309 | 1308 | 1307 | 1306 | 1305 | 1304 | 1303 | 1302 | 1301 | 1300 | 1299 | 1298 | 1297 | 1296 | 1295 | 1294 | 1293 | 1292 | 1291 | 1290 | 1289 | 1288 | 1287 | 1286 | 1285 | 1284 | 1283 | 1282 | 1281 | 1280 | 1279 | 1278 | 1277 | 1276 | 1275 | 1274 | 1273 | 1272 | 1271 | 1270 | 1269 | 1268 | 1267 | 1266 | 1265 | 1264 | 1263 | 1262 | 1261 | 1260 | 1259 | 1258 | 1257 | 1256 | 1255 | 1254 | 1253 | 1252 | 1251 | 1250 | 1249 | 1248 | 1247 | 1246 | 1245 | 1244 | 1243 | 1242 | 1241 | 1240 | 1239 | 1238 | 1237 | 1236 | 1235 | 1234 | 1233 | 1232 | 1231 | 1230 | 1229 | 1228 | 1227 | 1226 | 1225 | 1224 | 1223 | 1222 | 1221 | 1220 | 1219 | 1218 | 1217 | 1216 | 1215 | 1214 | 1213 | 1212 | 1211 | 1210 | 1209 | 1208 | 1207 | 1206 | 1205 | 1204 | 1203 | 1202 | 1201 | 1200 | 1199 | 1198 | 1197 | 1196 | 1195 | 1194 | 1193 | 1192 | 1191 | 1190 | 1189 | 1188 | 1187 | 1186 | 1185 | 1184 | 1183 | 1182 | 1181 | 1180 | 1179 | 1178 | 1177 | 1176 | 1175 | 1174 | 1173 | 1172 | 1171 | 1170 | 1169 | 1168 | 1167 | 1166 | 1165 | 1164 | 1163 | 1162 | 1161 | 1160 | 1159 | 1158 | 1157 | 1156 | 1155 | 1154 | 1153 | 1152 | 1151 | 1150 | 1149 | 1148 | 1147 | 1146 | 1145 | 1144 | 1143 | 1142 | 1141 | 1140 | 1139 | 1138 | 1137 | 1136 | 1135 | 1134 | 1133 | 1132 | 1131 | 1130 | 1129 | 1128 | 1127 | 1126 | 1125 | 1124 | 1123 | 1122 | 1121 | 1120 | 1119 | 1118 | 1117 | 1116 | 1115 | 1114 | 1113 | 1112 | 1111 | 1110 | 1109 | 1108 | 1107 | 1106 | 1105 | 1104 | 1103 | 1102 | 1101 | 1100 | 1099 | 1098 | 1097 | 1096 | 1095 | 1094 | 1093 | 1092 | 1091 | 1090 | 1089 | 1088 | 1087 | 1086 | 1085 | 1084 | 1083 | 1082 | 1081 | 1080 | 1079 | 1078 | 1077 | 1076 | 1075 | 1074 | 1073 | 1072 | 1071 | 1070 | 1069 | 1068 | 1067 | 1066 | 1065 | 1064 | 1063 | 1062 | 1061 | 1060 | 1059 | 1058 | 1057 | 1056 | 1055 | 1054 | 1053 | 1052 | 1051 | 1050 | 1049 | 1048 | 1047 | 1046 | 1045 | 1044 | 1043 | 1042 | 1041 | 1040 | 1039 | 1038 | 1037 | 1036 | 1035 | 1034 | 1033 | 1032 | 1031 | 1030 | 1029 | 1028 | 1027 | 1026 | 1025 | 1024 | 1023 | 1022 | 1021 | 1020 | 1019 | 1018 | 1017 | 1016 | 1015 | 1014 | 1013 | 1012 | 1011 | 1010 | 1009 | 1008 | 1007 | 1006 | 1005 | 1004 | 1003 | 1002 | 1001 | 1000 | 999 | 998 | 997 | 996 | 995 | 994 | 993 | 992 | 991 | 990 | 989 | 988 | 987 | 986 | 985 | 984 | 983 | 982 | 981 | 980 | 979 | 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 763 | 762 | 761 | 760 | 759 | 758 | 757 | 756 | 755 | 754 | 753 | 752 | 751 | 750 | 749 | 748 | 747 | 746 | 745 | 744 | 743 | 742 | 741 | 740 | 739 | 738 | 737 | 736 | 735 | 734 | 733 | 732 | 731 | 730 | 729 | 728 | 727 | 726 | 725 | 724 | 723 | 722 | 721 | 720 | 719 | 718 | 717 | 716 | 715 | 714 | 713 | 712 | 711 | 710 | 709 | 708 | 707 | 706 | 705 | 704 | 703 | 702 | 701 | 700 | 699 | 698 | 697 | 696 | 695 | 694 | 693 | 692 | 691 | 690 | 689 | 688 | 687 | 686 | 685 | 684 | 683 | 682 | 681 | 680 | 679 | 678 | 677 | 676 | 675 | 674 | 673 | 672 | 671 | 670 | 669 | 668 | 667 | 666 | 665 | 664 | 663 | 662 | 661 | 660 | 659 | 658 | 657 | 656 | 655 | 654 | 653 | 652 | 651 | 650 | 649 | 648 | 647 | 646 | 645 | 644 | 643 | 642 | 641 | 640 | 639 | 638 | 637 | 636 | 635 | 634 | 633 | 632 | 631 | 630 | 629 | 628 | 627 | 626 | 625 | 624 | 623 | 622 | 621 | 620 | 619 | 618 | 617 | 616 | 615 | 614 | 613 | 612 | 611 | 610 | 609 | 608 | 607 | 606 | 605 | 604 | 603 | 602 | 601 | 600 | 599 | 598 | 597 | 596 | 595 | 594 | 593 | 592 | 591</ |
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FT MANAGED FUNDS SERVICE[illegible]

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MANAGED FUNDS NOTES

The following information relates to the five funds managed by the company. The funds are listed below with their respective investment objectives, performance data, and other relevant information.

Fund Name: [Name]
Investment Objective: [Objective]
Performance Data: [Data]
Risk Factor: [Factor]

[Additional details about the fund's performance and risk factors.]

FOREIGN EXCHANGES

D-Mark up on rate speculation

THE D-Mark flexed its muscles again yesterday as speculation mounted that the Bundesbank may raise German interest rates at its council meeting on Thursday.

Frankfurt money market rates, which had begun to move higher on Friday, were given a further boost after Bundesbank president Mr. Helmut Schlesinger said inflationary pressures would keep an upward pressure on interest rates.

Within the ERM, the D-Mark and its close monetary neighbours - the Belgian franc and Dutch guilder - strengthened against the weaker currencies. The D-Mark's lead over sterling - the weakest in the system - rose to 3.28 per cent from 2.64 per cent. The German currency also posted gains against the dollar and yen.

Against two of the weaker ERM currencies - the French franc and the Italian lira - the D-Mark advanced towards the levels at which central banks were recently forced to defend their currencies. It rose to 1754.25 from 1753.30 and to FF3.4175 from FF3.4150.

According to Mr. Larry Anderson, executive director of Deutsche Bank Capital Markets, the Bundesbank will lift the Lombard rate by 1/4 point to 9 1/2 per cent at its meeting. He added: "That will send a

signal to unions and employers that it wants to avoid a wage-price spiral developing. But once the dust settles, money market rates are unlikely to be much different from now, so the effect on the rest of the ERM will not be that great."

Starting declined against the D-Mark, but remained comfortably above the DM2.84 level at which the Bank of England was forced to step in and defend the pound last week. It closed at DM2.8585 from DM2.8700 and remained at the bottom of the ERM, but firmed to \$1.765 from \$1.7650. In New York, sterling edged to \$1.7605 before recovering slightly to end at DM1.6090 from DM1.6265. It slipped to ¥129.95 from ¥130.05, but was supported by the yen's share market drop. In New York the dollar improved to DM1.6125. The dollar appeared to brush

aside the November purchasing managers survey, which was weaker than anticipated and indicated that manufacturing output stalled last month. Instead, some modest dollar buying helped the US currency rebound from its lows.

The foreign exchanges now seem to be waiting for the Bundesbank meeting, and the November US employment report due on Friday, and are content to let the dollar hold in range until then.

However, the purchasing managers survey gave little encouragement to some recent suggestions that the US economy is beginning to recover. Mr. Michael Rea, analyst at Sunningbank, said the survey "showed a weak picture of the economy. Production slumped and employment was bad. It points to poor employment figures on Friday and leaves room for an easing by the Federal Reserve."

EMS EUROPEAN CURRENCY UNIT RATES

| Currency | Unit | % Change | % Spread | % Difference |
|-------------------|---------|----------|----------|--------------|
| Spanish Peseta | 133.631 | 124.917 | -7.78 | 5.27 |
| Belgian Franc | 20.335 | 20.335 | 0.00 | 0.00 |
| D-Mark | 2.00000 | 2.00000 | 0.00 | 0.00 |
| French Franc | 6.55957 | 6.55957 | 0.00 | 0.00 |
| Italian Lira | 1.93626 | 1.93626 | 0.00 | 0.00 |
| Portuguese Escudo | 200.482 | 200.482 | 0.00 | 0.00 |
| Spanish Peseta | 166.639 | 166.639 | 0.00 | 0.00 |
| Spanish Peseta | 166.639 | 166.639 | 0.00 | 0.00 |

Unit rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for Dec 2 and previous day. The difference shows the percentage change in the exchange rate between the unit and the D-Mark. The spread shows the percentage difference between the unit and the D-Mark. The difference shows the percentage change in the exchange rate between the unit and the D-Mark.

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| Dec 2 | Dec 1 | Dec 2 | Dec 1 |
|-----------|--------|--------|--------|
| 1 month | 1.7775 | 1.7775 | 1.7775 |
| 3 months | 1.7775 | 1.7775 | 1.7775 |
| 6 months | 1.7775 | 1.7775 | 1.7775 |
| 12 months | 1.7775 | 1.7775 | 1.7775 |

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

| Dec 2 | Dec 1 | Dec 2 | Dec 1 |
|----------|-------|-------|-------|
| 3.00 am | 90.6 | 90.6 | 90.6 |
| 6.00 am | 90.6 | 90.6 | 90.6 |
| 9.00 am | 90.6 | 90.6 | 90.6 |
| 12.00 pm | 90.6 | 90.6 | 90.6 |
| 3.00 pm | 90.6 | 90.6 | 90.6 |
| 6.00 pm | 90.6 | 90.6 | 90.6 |
| 9.00 pm | 90.6 | 90.6 | 90.6 |
| 12.00 am | 90.6 | 90.6 | 90.6 |

1980-1981-1982. Bank of England index. Base 100 = 100. Rates are for Dec 2.

CURRENCY MOVEMENTS

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| Dec 2 | Dec 1 | Dec 2 | Dec 1 |
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III

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page



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NASDAQ NATIONAL MARKET[illegible]

4:00 pm prices December 2

[illegible]

FT SURVEYS

Data source: BMRC 1990

ET SURVEYS

AMERICA

Dow posts sharp gain after early slide is reversed

Wall Street

US STOCKS staged a dramatic turnaround yesterday, posting strong afternoon gains after coming under considerable pressure in the morning from overnight selling in Tokyo and evidence of economic weakness from the US purchasing managers report, writes Karen Zagor in New York.

The Dow Jones Industrial Average dropped more than 30 points in the first 15 minutes of trading. By 1.30pm it was only a net 2.24 off at 2,892.44 and went on to finish the day 40.70 ahead at 2,933.38. New York SE volume, however, was moderate at 189m shares.

Although programme buying accounted for some of the afternoon stock gains, there was no single underlying reason for the recovery. "It is unusual to see this type of movement without some significant, tangible event," commented Mr Lasso Birinyi of Birinyi Associates.

US stocks took some strength from the late recovery in London, and gains in the US bond market also gave support to equities.

IBM helped to pace the stock market's morning decline, sinking to a 52-week low of \$80.40 before recovering to finish the day off \$4 at \$84.24. The stock lost nearly \$5 late last week after several analysts reduced their ratings and earnings projections for the computer group. IBM came under further pressure yesterday after a story in the Wall Street Journal criticised the company's personal computer business and its OS/2 operating system software.

Unisys, on the other hand, climbed \$1 to \$54 in very heavy trading on reports that the company might be a takeover target.

Digital Equipment declined \$1 to \$61.40 after Merrill Lynch lowered its second-quarter earnings estimates from 50 cents a share to between 20 to 30 cents a share.

News that Glaxo had been granted a product licence for its anti-migraine drug Imigran

in Italy helped to lift the stock \$1 to \$29.

Among the more sensitive cyclical stocks, International Paper moved ahead \$2 to \$69 and Caterpillar recouped recent losses by adding \$2 to \$43.

Among active blue chips, AT&T held steady at \$36.4, General Electric rose \$1 to \$55 and Philip Morris put on \$1 to \$68.

The Nasdaq composite climbed 7.01 to \$30.91 in late trading. Microsoft led the afternoon advance, rising \$4 to \$102.4, while Amgen climbed \$2 to \$69.4, Intel added \$3 to \$41.1 and Apple Computer gained \$1 to \$51.1.

Teradata jumped \$5 to \$38.7 on news that it had accepted a takeover bid from AT&T of \$30 a share.

Canada

TORONTO stocks rebounded from a sharp opening drop to end mixed overall and with moderate gains in blue chips, although trading was sluggish. Short covering and bargain hunting helped to lift the market.

The composite index ended 7.9 higher at 3,456.4, but declining issues still led advance at the close by 300 to 240. Volume came to 18.6m shares.

Goldman Sachs, which has decided not to split into two separate publicly traded companies at the present time. The shares were unchanged at C\$74.

SOUTH AFRICA

JOHANNESBURG was mixed. Gold shares found support from bullion prices but industrial shares fell as some went ex-dividend. The industrial index fell 45 to 4,175 but the all-gold index added 23 to 1,256. The overall index lost 24 to 3,518.

EUROPE

Pirelli shares plummet as Continental takeover fails

BOURSES staggered and in some cases subsided yesterday, after the fall in Tokyo, a German interest rate warning from Mr Helmut Schlesinger, the Bundesbank president, and the collapse of the Pirelli/Continental negotiations, writes Our Markets Staff.

MILAN started the week bereft of good news. Rumours about Pirelli had started last week, but no one had anticipated the extent of its losses. Dealers said that revelations of Pirelli's indemnity pact with its allies in the Continental takeover had upset US investors. The Comit index fell 8.25 or 1.6 per cent to 810.25 in turnover estimated at near Friday's 1.110m. After the close, the Consob said the delayed settlement of the November account would go ahead tomorrow.

The market was also worried about Olivetti, which fell 1.55 to 12,865. Its planned restructuring was taken as a sign that the company was in greater difficulty than thought.

FRANKFURT was concerned about Soviet solvency and the chance of a strike in the steel industry, and the DAX index fell 21.13 or 1.3 per cent to 1,545.44, after a drop of 9.11 to

| FT-SE Eurotrack 100 - Dec 2 | | | | | | | |
|-----------------------------|---------|---------|---------|-----------|---------|---------|---------|
| Hourly changes | | | | | | | |
| Open | 10 pm | 11 am | Noon | 1 pm | 2 pm | 3 pm | Close |
| 1049.04 | 1048.02 | 1047.57 | 1047.22 | 1047.31 | 1047.57 | 1046.45 | 1047.98 |
| Day's High | | | 1049.32 | Day's Low | | 1045.82 | |
| Nov 29 | Nov 26 | Nov 26 | Nov 27 | Nov 26 | Nov 26 | Nov 25 | |
| 1062.86 | 1070.76 | 1069.79 | 1069.79 | 1071.48 | 1071.48 | 1060.57 | |
| Base value 100 (20/10/90) | | | | | | | |

633.71 in the FAZ.

Volume declined to DM4.5bn after Friday's DM5.2bn. Volkswagen, designated a weak hold after a critical analysis of its profits by James Capel, dropped DM8.20 to DM92.

The Conti story reminded traders of the risks of cross-border speculation, and Asko dropped another DM29 to DM661 on worries about its holding in the troubled Swiss employment agency group, Adia. Asko's fellow retailers, Karstadt and Kaufhof, shed 4.1 and 3.1 per cent respectively.

PARIS dropped 1.8 per cent, although the CAC 40 index closed above the 1,700 level after reaching a day's low of 1,693.28. The index finished 30.92 down at 1,708.78. Turnover was moderate at FF1.9bn, down from FF2.15bn.

Blue chips tumbled. Total, which is now included in the CAC 40, fell FF12 to FF21.057.

Scor lost FF2 to FF20.85. The trading company said that it would ask shareholders on Friday to approve its plans to raise up to FF1.5bn in capital.

ZURICH dropped in thin volume, the Credit Suisse index falling 9.9 or 2.1 per cent to 447.6. Chemicals were weak on profit-taking, Ciba-Geigy falling SF70 to SF72.950 and Roche SF740 to SF72.580.

ADIA bearers fell another SF72 to SF74.02 on worries over the level of write-offs the company would have to make in Meridian business.

AMSTERDAM was upset by London's weak start. The CBS Tendency index fell to 87.2 before closing 1.0 or 1.2 per

cent down at 87.6.

Fokker was one of the few gainers, rising 60 cents to F126.50 on news, and hopes, of further orders. Ahold, the retailer, shed F1.60 to F1.78.70 on its disappointing third-quarter results.

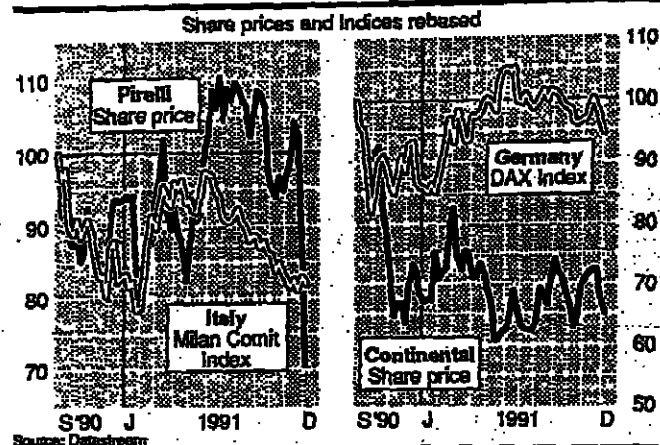
OSLO plunged another 5.1 per cent on worries about the banking sector, after Den norske Bank received a state-backed injection of Nkr5.9bn. The all-share index lost 20.16 to 376.39 in turnover of Nkr361m, up from Nkr330m.

DNB, suspended on Thursday, gained Nkr1.2 to Nkr10. Norsk Hydro, which led last week's retreat, fell another Nkr6 to Nkr12.45.

STOCKHOLM fell sharply, with the Affarsvarden General index down 22.6 or 2.4 per cent at 932.2. The scrapping of the turnover tax boosted turnover to SKr12m from SKr23m.

HABRD's general index fell 3.28 or 1.3 per cent to 243.14 in thin trading. The BRUSSELS Bel20 index lost 9.99 to 1,659.37, and VIENNA's ATX index shed 19.92 or 1.9 per cent to 922.85.

ISTANBUL ignored the general malaise. The 75-share index jumped \$56.46 or 8.8 per cent to 4,414.53.



PIRELLI shares were suspended minutes after the opening in Milan yesterday as neither the company nor its allies made any attempt to shore up market prices, which were vulnerable after the collapse of the takeover talks with Continental of Germany and news of a deep financial crisis at the Italian tyre group.

Pirelli SpA was officially set L401 or 23.0 per cent lower at L1,308 with an estimated 2m shares traded, while Pirelli & Co, the holding company, dropped L1.870 or 12.2 per cent to L1,450. Continental, the erstwhile target, suffered its worst falls a year ago, and yesterday lost just DM7.60 or 3.7 per cent to DM198.

Pirelli's fortunes varied elsewhere in Europe: its Swiss financial holding company, Ste Internationale Pirelli, dropped SF55 or 16 per cent to SF305 after it announced a planned capital increase to subscribe to the Pirelli SpA rights issue; the Amsterdam-listed Pirelli Tire Holding fell F1.70 to F1.81.30. Michelin, the French tyre maker, outperformed its local market by falling only FF1.60 or 1.3 per cent to FF2119.90.

ASIA PACIFIC

Nikkei falls below 22,000 for first time since August

Tokyo

NERVOUSNESS over the course of domestic and overseas economies brought a sharp fall in futures prices yesterday, followed by a 3 per cent drop in the Nikkei average, which retreated through 22,000 for the first time since August 28, writes Emiko Terazono in Tokyo.

The Nikkei weakened 695.06 to end at the day's low of 21,992.29 after a volatile session dominated by arbitrage-related trading, having opened at the session's high of 22,645.52. Turnover remained subdued, reaching only 200m shares, and the low volume exaggerated share price movements.

Losing issues overwhelmed rises by 894 to 90, with 118 stocks finishing unchanged. The Topix index gave up 38.90 to 1,832.40, although in London the ISE/Nikkei 100 index eased a mere 0.10 to 1,266.12.

Concern about the US economy spread after the Dow's decline below 2,900 on Wall Street last week, and the recent spate of profit warnings by Japanese companies increased worries about Japan's economic slowdown.

Investors were also discouraged by reports that Mr Yasushi Mieno, governor of the Bank of Japan, had ruled out another early cut in the official discount rate in a speech yesterday. Market operations by the central bank, which pushed up money market rates by draining funds from short-term money markets, also had adverse effects.

Mr Masa Sato, derivatives trader at Dai-ichi Securities, said: "Prospects that the cash market would not recover in the short term depressed futures prices, which in turn triggered unwinding of arbitrage cash positions against December futures."

He added that market partic-

ipants rushed to buy put, or sell, options at the 22,000 level.

Some analysts see shares bottoming out around current prices. "The worst of futures selling is over, and some investors are looking to buy at these levels," said Mr Philip Dodds, strategist at S.G. Warburg.

Blue chips declined on lower profits and the weak economy. Kawasaki Steel fell Y15 to a year's low of Y333 on active selling by a leading Japanese broker. Reports from the securities house's research arm, forecasting a plunge in pre-tax profits for the fiscal year to March 1992, prompted selling.

Nippon Steel shed Y8 to Y366. High-technology issues lost ground on selling by investment trusts. NEC retreated Y30 to Y1,120 and Sony Y130 to a 1991 low of Y4,220.

Brokerage houses were weaker on expectations of lower profits due to the prolonged sluggishness of the stock market. Nomura Securities lost Y10 to Y1,850 and Nikko Securities Y61 to Y355.

Bank shares fell on worries that banks would not be able to satisfy Bank of International Settlements' capital adequacy ratios if the stock market fell further. Industrial Bank of Japan declined Y150 to Y3,300 and Dai-ichi Kangyo Bank Y70 to Y2,480.

In Osaka, the OSE average retreated 639.09 to 23,679.33, below 24,000 for the first time since August 30. Turnover was down to 12m shares from Friday's 16.7m.

THE LATE dive in Tokyo left the Pacific Basin region in decline, although Pakistan was an outstanding exception. The Hang Seng index lost 55.38 to 4,094.42, its biggest setback in seven sessions. Turnover rose from HK\$950m to HK\$961m. Profit-taking in banks con-

tinued, the finance sector index slipping 2.5 per cent during the session. HSBC, parent of Hongkong & Shanghai Banking, dipped HK\$1 to HK\$33.

Jardines Matheson receded 75 cents to HK\$36 and Cheung Kong 20 cents to HK\$150.

AUSTRIA was depressed by a wider than expected trade deficit and declining house-building statistics. The All Ordinaries index fell 14.5 to 1,591.2 as turnover slumped from A\$289m to A\$125m.

Builders were mixed on the weak October data. James Hardie was steady at A\$3.02 but a sharp reaction was seen in property company Lead Lease, down 24 cents to A\$16.60.

TAIWAN finished lower in uncertain trading before the National Assembly elections. The weighted index declined 23.48 to 4,355.02, after shedding 13.11 on Saturday. Turnover came to T\$17,020m, against Saturday's half-day T\$12,570m. SINGAPORE saw the Straits

Times Industrial Index slip 14.15 to 1,439.05 in turnover of S\$62.4m, after S\$44.1m. Malaysian stocks were sold on talk that lending rates in Malaysia were about to rise. KUALA LUMPUR's composite index eased 3.88 to 324.31. Volume rose to M\$1.6m from M\$3.5m.

NEW ZEALAND ended easier in spite of some foreign buying in the afternoon. The NZSE-40 index dipped 8.19 to 1,485.51. Turnover shrank to NZ\$7.5m from NZ\$13.8m.

BANGKOK slipped amid uncertainty over the draft constitution, due for final reading this week. The SET index eased 4.47 lower at 866.60 in thin turnover of Bt23.2bn.

SEOUL ended flat as insolvency rumours dampened an early rebound. The composite index lost 0.67 at \$51.44. KARACHI coupled political stability with good corporate news, and the KSE 30-share index climbed 110 or 3.7 per cent to 3,097.

Miserable week for Japan and Norway

| MARKETS IN PERSPECTIVE | | | | | | | | | |
|------------------------|----------------------------|---------|---------|------------------------|---------------|---------------|-------------------|---------|--------|
| | % change in local currency | | | % change starting 1991 | | | % change in US \$ | | |
| | 1 Week | 4 Weeks | 1 Year | Start of 1991 | Start of 1991 | Start of 1991 | 1 Week | 4 Weeks | 1 Year |
| Austria | -3.03 | +5.14 | -6.54 | -7.64 | -7.20 | -15.12 | | | |
| Belgium | -2.10 | -2.23 | +8.05 | +7.52 | +8.30 | -0.95 | | | |
| Denmark | -1.58 | -4.06 | +14.90 | +16.73 | +16.45 | +8.33 | | | |
| Finland | +0.70 | -1.88 | -8.74 | -8.30 | -17.62 | -24.66 | | | |
| France | +0.05 | -5.44 | +10.61 | +14.71 | +14.85 | +6.11 | | | |
| Germany | -2.63 | -0.80 | +3.81 | +6.35 | +6.89 | -2.24 | | | |
| Ireland | -3.30 | -6.80 | +10.51 | +11.73 | +12.48 | +2.87 | | | |
| Italy | +2.57 | +1.83 | +3.64 | -0.23 | +0.48 | -8.11 | | | |
| Netherlands | -1.51 | -1.84 | +15.64 | +15.45 | +15.14 | +6.22 | | | |
| Norway | -7.43 | -14.57 | -19.40 | -12.70 | -12.39 | -19.88 | | | |
| Spain | +0.39 | -8.54 | +10.83 | +12.74 | +13.85 | +3.89 | | | |
| Sweden | +2.08 | -10.59 | +16.60 | +16.62 | +16.57 | +6.57 | | | |
| Switzerland | -1.73 | -3.19 | +19.98 | +17.98 | +14.51 | +4.73 | | | |
| UK | -1.11 | -5.40 | +13.37 | +12.84 | +12.84 | +3.19 | | | |
| EUROPE | -1.07 | -4.06 | +10.89 | +11.26 | +11.33 | +1.81 | | | |
| Australia | -2.42 | -5.32 | +20.31 | +25.79 | +39.64 | +27.72 | | | |
| Hong Kong | -2.82 | -5.26 | +40.04 | +39.46 | +53.25 | +40.14 | | | |
| Japan | -1.75 | -7.77 | +7.10 | +1.25 | +15.49 | +5.61 | | | |
| Malaysia | -1.05 | -0.23 | +10.34 | -2.10 | +5.05 | -3.94 | | | |
| New Zealand | -0.83 | -2.61 | +7.57 | +15.99 | +21.18 | +10.80 | | | |
| Singapore | -0.75 | -2.44 | +31.00 | +24.33 | +41.75 | +29.63 | | | |
| Canada | -0.56 | -2.18 | +8.86 | +3.18 | +15.34 | +5.48 | | | |
| USA | -0.14 | -3.99 | +19.63 | +14.96 | +25.38 | +14.66 | | | |
| Mexico | -0.71 | +1.11 | +137.59 | +134.25 | +148.73 | +127.47 | | | |
| South Africa | +0.58 | +1.40 | +36.74 | +31.59 | +60.32 | +46.61 | | | |
| WORLD INDEX | -0.94 | -5.03 | +13.59 | +9.93 | +19.30 | +8.01 | | | |

1 Based on November 28th 1991. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities.

By Jacqueline Moore

JITTERS in Japan pulled global stock markets lower last week, although a steady performer by Wall Street in Thanksgiving week restricted the losses. Most markets finished the week slightly lower, with only Norway showing a sharp decline.

The FT-Actuaries World Index fell 0.9 per cent on the week in local currency terms. By excluding Japan, however, it declined only 0.6 per cent, while by leaving out the US, energy, metals and chemicals group, which accounts for about a quarter of Oslo's market capitalisation, Mr David Longmuir of James Capel says most of the selling was by domestic investors, on rumours of heavy losses at its management division this year.

He expects the market to drift for the rest of this year, as institutions switch between different classes of shares for tax reasons. He hopes for a technical bounce in the new year, but adds: "Foreigners will take an awful lot of coaxing back to Norway."

Within Europe, the worst performer was Norway, dragged down by a 13.3 per cent drop in Norsk Hydro, the energy, metals and chemicals group, which accounts for about a quarter of Oslo's market capitalisation. Mr David Longmuir of James Capel says most of the selling was by domestic investors, on rumours of heavy losses at its management division this year.

He expects the market to drift for the rest of this year, as institutions switch between different classes of shares for tax reasons. He hopes for a technical bounce in the new year, but adds: "Foreigners will take an awful lot of coaxing back to Norway."

for Friday 13, draws nearer.

Nomura adds that the failure of recent new listings have added to the pessimism. Sony Music Entertainment, for instance, which failed to trade on November 22, the day of its debut, closed at Y5,210 last Monday - 23 per cent below its offer price.

On Thursday, Hitachi Medical, which had been offered at Y6,894 a share, finished its first day with an asking price of Y5,500.

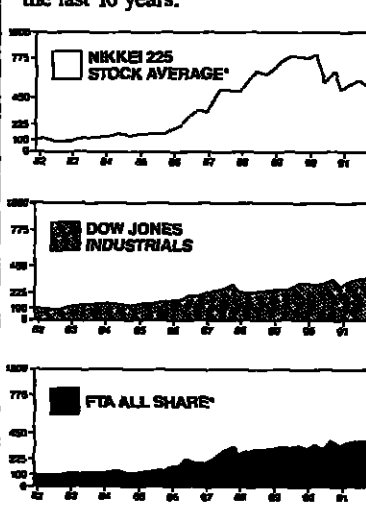
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Investors' worries about arbitrage unwinding are expected to grow, says Nomura, the broker, as next week's special quotation day, which is inauspiciously set

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Look at its low base. From its high point of 38,915 at the end of December 1989, the Nikkei Index stood at 25,222 on 31st October 1991 (Source: Nikkei). Clearly, there is a great deal of scope for upward movement.

Look at its potential. The Bank of Japan's tight monetary policy since the war is easing. Extensive capital investment has left companies in prime condition. And the upward potential for equities in the future may be enhanced by the fact that warrants, issued at high prices before the fall, will soon expire worthless.



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